

# Table of Contents

Board of Trustees and Executive Officers
Message from the President4
Independent Auditors' Report6
Management's Discussion and Analysis8
Statements of Net Position — University20
Statements of Financial Position — Component Units21
Statements of Revenues, Expenses and Changes in Net Position — University
Statements of Activities — Component Units23
Statements of Cash Flows — University
Notes to the Financial Statements26
Required Supplementary Information





## **Board of Trustees** (effective as of June 30, 2021)

Rani N. Borkar, Chair Kirk E. Schueler, Vice Chair Michael J. Bailey Patricia M. Bedient Julia A. Brim-Edwards Darald W. Callahan Michele Longo Eder A. Lamar Hurd Khawater A. Hussein Paul J. Kelly, Jr.

Julie Manning **Preston Pulliams** Stephanie S. Smith Michael G. Thorne Rebecca L. Johnson

(ex officio, nonvoting) **Debbie Colbert,** Secretary

Redmond, Washington

Bend, Oregon

Corvallis, Oregon

Sammamish, Washington

Portland, Oregon

San Rafael, California

Newport, Oregon

Tigard, Oregon

Keizer, Oregon

Portland, Oregon

Corvallis, Oregon

Jackson, Mississippi

Philomath, Oregon

Pendleton, Oregon

Corvallis, Oregon

Corvallis, Oregon

**Executive Officers** (effective as of June 30, 2021)

Rebecca L. Johnson Interim President

**Edward Feser** 

Provost and Executive Vice President

**Charlene Alexander** 

Vice President and Chief Diversity Officer

Michael J. Green

Vice President for Finance and Administration

**Irem Tumer** 

Vice President for Research

Steven Clark

Vice President for University Relations and Marketing

**Andrew Ketsdever** 

Interim Vice President for OSU-Cascades

**Scott Barnes** 

Vice President and Director of Intercollegiate Athletics

Rebecca Gose

General Counsel

Patricia Snopkowski

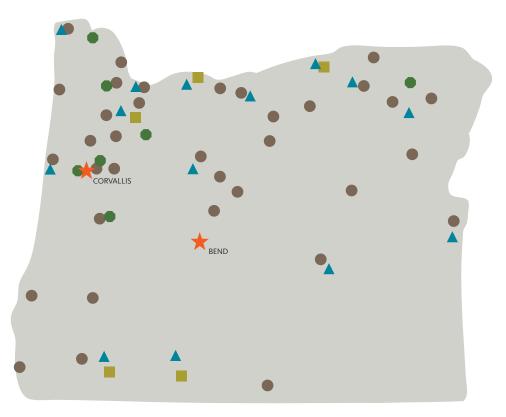
Chief Audit, Risk and Compliance Executive



## **OREGON'S STATEWIDE UNIVERSITY**

Oregon State University is a comprehensive, internationally recognized public research university. OSU serves as the state of Oregon's land, sea, space and sun grant university and is one of only three universities in the nation with all four designations. Its programs are located in every county in Oregon, and its faculty are dedicated to providing solutions for the state and world's greatest challenges. OSU considers the entire state of Oregon as its campus and works in partnership with many school districts, all of Oregon's 17 community colleges and numerous public and private universities and colleges to provide access to high-quality education. Meanwhile, strong collaborations with industry — as well as state and federal agencies — help contribute to the success of the university's research enterprise.







- OSU Extension Service Locations (35)
- OSU Research and Extension Centers (5)
- OSU Campuses (2)
- ▲ Oregon Agricultural Experiment Station Sites (14)
- Forest Research Laboratory Sites (7)





## MISSION

As a land grant institution committed to teaching, research, and outreach and engagement, Oregon State University promotes economic, social, cultural and environmental progress for the people of Oregon, the nation and the world. We accomplish this by:

- Producing skilled graduates who are critical thinkers.
- Searching actively for new knowledge and solutions.
- Developing the next generation of scholars.
- Collaborating with communities in Oregon and around the world.
- Maintaining a rigorous focus on academic excellence, particularly in three signature areas: the science of sustainable Earth ecosystems, health and wellness, and economic prosperity and social progress.

#### VISION

Leadership among land grant universities in the integrated creation, sharing and application of knowledge for the betterment of human kind. In this way, we produce graduates, scholarship and solutions that achieve maximum positive impact on humanity's greatest challenges.

### GOALS

Strategic Plan 4.0 expands Oregon State's strategic goals to focus on:

- 1. Preeminence in research, scholarship and innovation.
- 2. Transformative education that is accessible to all learners.
- 3. Significant and visible impact in Oregon and beyond.
- 4. A culture of belonging, collaboration and innovation.

View OSU's Strategic Plan at:

leadership.oregonstate.edu/strategic-plan



# Message from Interim President Rebecca L. Johnson



am pleased to report that Oregon State University remains financially stable and enjoys strong momentum in advancing its land grant mission and Strategic Plan 4.0.

Despite the pandemic and its resulting impacts on revenues, the university controlled expenses and saw its total net position grow. Informed by the university's strategic plan, OSU pursues an inclusive and comprehensive long-range financial planning process, which includes a 10-year business forecast, comprising 10-year operating and capital forecasts. This planning process helped ensure that predicted impacts of the pandemic were considered within a long-range context, and a prudent strategy for mitigating those impacts was employed. Projected near-term cash flow impacts from the pandemic, placed in context of OSU's long-range financial plan and the current interest rate environment, informed the timing and size of the university's \$300 million taxable general revenue bond issuance in October 2020. That bond issuance provided an important liquidity and interest rate hedge to respond to the pandemic and secure funding for OSU's 10-year capital forecast at a low cost of borrowing. Oregon State's latest bond rating, issued by Moody's Investor Services in conjunction with our bond sale, remained Aa3 stable.

Federal financial support to alleviate the impacts of the pandemic was, and continues to be, instrumental in mitigating near-term pandemic impacts to students and institutional revenue losses. Oregon State received federal funding through the Higher Education Emergency Relief Fund (HEERF) in three tranches authorized by Congress. HEERF I (\$7.8 million in direct student aid and \$7.8 million in institutional aid) and HEERF II funds (\$7.8 million in direct student aid and \$18.8 million in institutional support) were drawn down and disbursed in FY20 and FY21 respectively. HEERF III funds (\$23.8 million in student aid and \$22.3 million in institutional support) will be

drawn down and disbursed in FY22. The institutional portion of funds received have enabled core university functions to remain intact as the institution transitions to post-pandemic operations.

The pandemic's impact on Oregon's economy was not as severe as early predictions indicated. Meanwhile, the 2021 Oregon Legislature increased funding for the state's public universities for the 2021-23 biennium, and early indicators point to Oregon State's enrollments stabilizing in FY22. These outcomes provide the foundation for a strategic focus for the university's planning efforts going forward with opportunities for investment rather than on urgent and defensive near-term reactions.

Despite the many challenges of the past year, Oregon State continues to demonstrate its preeminence as the state's leading comprehensive public research university. From another year of record enrollments and graduations to faculty excellence in teaching, research and service as Oregon's statewide university, OSU's accomplishments and excellence are far-reaching. Our College of Forestry is ranked No. 2 in the world, and our oceanography program is No. 3 globally. Oregon State is ranked No. 3 in the U.S. for studying natural resources and conservation as well as for human development and family studies. U.S. News & World Report named Oregon State's Ecampus online bachelor's degree programs No. 4 in the U.S., garnering a Top-10 ranking for the seventh straight year.

Oregon State's research enterprise continues to excel. In FY21, OSU was awarded \$383.9 million in grants and contracts, surpassing the \$380 million level for the fifth straight year. The total is the fourth highest in OSU history. Meanwhile, a \$14 million rise in research expenditures marked the 17th time in the last 19 years that research expenditures by the university have shown a year-to-year increase.

Fiscal year 2021 was the best fundraising year in OSU's history. The OSU Foundation partnered with campus leaders on fundraising efforts that resulted in donors giving more than \$177 million, eclipsing by more than 16% the previous record of \$152 million achieved in FY18. The College of Agricultural Sciences and OSU Athletics both had their best fundraising year ever, while the College of Earth, Ocean, and Atmospheric Sciences, the Honors College and university initiatives all had their second-best fundraising year of all time. Additionally, the OSU Foundation announced an anonymous \$50 million gift to the Completing Reser Stadium initiative, which matched a philanthropic gift in 2018 to the Carlson College of Veterinary Medicine as OSU's largest gift ever.

On June 30, 2021, the OSU Foundation's endowment market value was \$819.5 million, with a fiscal year return of 35.95%, outpacing the industry benchmark of 31.24%. Most importantly, the OSU Foundation was able to increase its annual endowment contributions to the university to \$22.3 million. This translates to \$1.4 million more than the previous year to support scholarships, faculty positions, programs and projects.

In a year when COVID-19 curtailed so many traditional ways of connecting with constituents, the OSU Foundation creatively and strategically offered new opportunities for meaningful engagement and surpassed goals in this important area. Of particular note, in partnership with campus leaders, the foundation advanced its strategy to engage more alumni and friends in volunteer roles, which increases their connection to the OSU community and their likelihood to financially support the university. The foundation tracked nearly 5,000 volunteers in FY21, which is about 1,000 more than those who engaged in FY20, making this the sixth consecutive year of record-breaking volunteer engagement.

OSU was the largest university in the state for the seventh consecutive year with more than 33,350 students enrolled for the 2020-21 academic year. Oregon State continues to be a school of choice among Oregon residents with 13,428 students, or 71.8%, of the Corvallis campus degree-seeking undergraduate enrollment coming from throughout the state. That includes students from all 36 Oregon counties. Students of color made up more than 27% of OSU's overall enrollment. That figure more than doubles the enrollment of students of color in 2010, when the number was 4,179. The university continues to pursue a forecast that calls for up to 28,000 students to be enrolled at its Corvallis campus; 3,000 to 5,000 students at its OSU-Cascades campus in Bend; up to 500 students annually engaged in marine studies at OSU's Hatfield Marine Sciences Center in Newport; and 7,000 or more degree-seeking students enrolled online through Ecampus. In fall 2018, Oregon State began offering classes and programs to Portland-area residents and served 118 students taking hybrid classes at the OSU Portland Center downtown.

OSU-Cascades' strong enrollment growth continued in FY21 as the campus attracted students from Central Oregon and beyond. Known for offering OSU's academic excellence in a small-campus setting, OSU-Cascades degree programs expanded to meet regional needs. Edward J. Ray Hall, an academic building named in honor of OSU's president emeritus, opened in fall 2021. The building's innovative features set a sustainability standard for future buildings on the 128-acre campus and advance net zero goals laid out in the campus's long-range development plan. In 2021, the campus secured \$13.8 million in state funding for a Student Success Center, bolstered by a \$5 million contribution approved by students through their student fees. The center is slated for completion in the 2023-2024 academic

Since 1858, OSU has transformed lives while providing impactful service as an internationally recognized public research university. Looking ahead, I am confident that Oregon State University's momentum will continue to serve the state, the nation and the world.

Interim President Rebecca L. Johnson

# POINTS of PRIDE

Research breakthroughs. Innovative faculty. Stellar students. And a thriving college town in the heart of the Willamette Valley. It's no wonder Oregon State consistently ranks among the top universities to work, study and explore.

of universities in the world

Best city to live in Oregon

Forestry in the world

Oceanography in the world

Natural resources and conservation in the U.S.

Human development and family studies in the U.S

Best online bachelor's program in the nation

Marine and freshwater biology program in the world



#### INDEPENDENT AUDITORS' REPORT

Members of the Board of Trustees Oregon State University Corvallis, Oregon

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and aggregate discretely presented component units of the Oregon State University (the University), a component unit of the State of Oregon, as of and for the years ended June 30, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audits. We did not audit the 2021 financial statements of the Oregon State University Foundation (the Foundation), which represents 97%, 98% and 96%, respectively, of the assets, net assets and revenues of the aggregate discretely presented component units for 2021. In addition, we did not audit the 2020 financial statements of the Foundation and the Agricultural Research Foundation (ARF), which represent 100 percent of the assets, net assets, and revenues of the aggregate discretely presented component units for 2020. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Foundation, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The 2021 financial statements of the Foundation and the 2020 financial statements for both the Foundation and ARF and were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and aggregate discretely

presented component units of the Oregon State University as of June 30, 2021 and 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedules of the University's contributions to pension and Other Postemployment Benefit (OPEB) plans, and schedules of the University's proportionate share of pension and OPEB plans as listed in the table of contents (collectively referred to as required supplementary information) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the University's basic financial statements. The Message from the President is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Message from the President has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 1, 2021, on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of University's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering University's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Denver, Colorado November 1, 2021



CLA is an independent member of Nexia International, a leading, global network of independent accounting and consulting firms. See nexia.com/member-firm-disclaimer for details.

# Introduction

The following Management's Discussion and Analysis (MD&A) provides an overview of the financial position and activities of Oregon State University (OSU) for the years ended June 30, 2021, 2020, and 2019. OSU is comprised of a main campus in Corvallis and a branch campus in Bend, along with the Hatfield Marine Science Center in Newport, Ecampus, and Extension Service, Agricultural Experiment Stations and Forest Research Laboratories located throughout the state.

# Annual Full-Time Equivalent (FTE) Student Enrollment Summary

	2021	2020	2019	2018	2017
Corvallis	18,418	19,873	20,745	21,182	21,608
Cascades	850	843	810	767	709
Ecampus	9,102	7,617	6,659	6,271	5,513
Total	28,370	28,333	28,214	28,220	27,830

# Understanding the Financial Statements

The MD&A focuses on OSU as a whole and is intended to foster a greater understanding of OSU's financial activities. Since this presentation includes summarized formats, it should be read in conjunction with the financial statements that have the following six components:

**Independent Auditors' Report** presents an unmodified opinion rendered by CliftonLarsonAllen LLP, an independent certified public accounting firm, on the fairness in presentation of the financial statements.

**Statement of Net Position (SNP)** presents a snapshot of OSU's assets, deferred outflows of resources, liabilities and deferred inflows of resources under the accrual basis of accounting at the end of each fiscal year presented. The SNP helps the reader understand the types and amounts of assets available to support operations, how much OSU owes to vendors and bondholders, and OSU's net position, delineated based upon availability for future expenditures.

Statement of Revenues, Expenses, and Changes in Net Position (SRE) presents OSU's revenues and expenses categorized between operating, nonoperating and other related activities. The SRE reports OSU's operating results for each fiscal year presented.

**Statement of Cash Flows (SCF)** provides information about OSU's sources and uses of cash during the fiscal year. The SCF classifies sources and uses of cash into four categories of cash either provided or used by: operating activities, noncapital financing activities, capital and related financing activities and investing activities.

**Notes to the Financial Statements (Notes)** provide additional information to clarify and expand on the financial statements.

**Component Units**, comprised of two supporting foundations, are combined and reported separately in the OSU financial statements and in Note 2 Cash and Investments and Note 21 University Foundations.

The MD&A provides an objective analysis of OSU's financial activities based on currently known facts, decisions, and conditions. The analysis is about OSU as a whole and is not broken out by individual campuses, schools, colleges or divisions. The MD&A discusses the current and prior year results in comparison to the respective year's prior year. Due to rounding and presentation, summary numbers in the MD&A may differ slightly from those in the financial statement schedules. Unless otherwise stated, all years refer to the fiscal year ended June 30.

# **Financial Summary**

Although COVID-19 adversely impacted OSU financially, resulting in a significant decline in mostly auxiliary revenue, the university otherwise maintained its solid financial condition and healthy operating performance during fiscal year 2021. The healthy operations of the university were in part supported by \$27 million in COVID-19 relief funding received from the federal government for student aid and institutional support.

Total assets increased by \$374 million, or 19 percent, at the year's end. This increase was driven mostly by \$309 million and \$84 million increases in investments and net capital assets, respectively. The remaining asset categories decreased by a net of \$19 million.

Deferred outflows increased by \$50 million, due mostly to an increase in deferred outflows related to the net pension liability.

Total liabilities increased by \$424 million, or 33 percent, during 2021 primarily due to the issuance of \$303 million in Revenue Bonds and a \$107 million increase in the Net Pension Liability. The remaining liability categories increased by a net of \$14 million.

Deferred inflows decreased by \$10 million, due mostly to an decrease in deferred inflows related to the net pension liability.

Total net position increased by \$10 million during fiscal year 2021 primarily due to a \$33 million increase in net investment in capital assets and an \$18 million increase is restricted expendable net position, which were offset by a decrease in unrestricted net position of \$41 million.

Total revenues decreased by \$14 million, or 1 percent, in 2021 over 2020. This decrease was widely distributed among many income categories led by decreases in auxiliary enterprises of \$48 million, capital grants and gifts of \$10

million, student tuition and fees of \$4 million, and gifts of \$4 million. These decreases were offset by increases in grants and contracts of \$16 million, government appropriations of \$11 million, COVID-19 institutional funding of \$11 million, investment activity of \$9 million, financial aid grants of \$3 million and educational and other of \$2 million.

Operating expenses decreased by \$7 million in 2021, or less than 1 percent, over 2020. This decrease was spread among many categories led by decreases in auxiliary programs of \$24 million, instruction of \$17 million, student aid of \$3 million, and other operating expenses of \$3 million. These decreases were offset by increases in research of \$16 million, public service of \$12 million and institutional support of \$10 million.

## **Statement of Net Position**

The term "Net Position" refers to the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources, and is an important indicator of OSU's current financial condition. Changes in net position that occur over time indicate improvement or deterioration in OSU's financial condition.

The following chart summarizes OSU's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position (in millions):

#### Condensed Statement of Net Position

As of June 30,	<b>2021</b> 2020		2020	2	2019	
Current Assets	\$	402	\$	409	\$	380
Noncurrent Assets		521		224		260
Capital Assets, Net		1,435		1,351		1,255
Total Assets	\$	2,358	\$	1,984	\$	1,895
Deferred Outflows of Resources	\$	178	\$	128	\$	135
Current Liabilities	\$	219	\$	221	\$	244
Noncurrent Liabilities		1,488		1,062		990
Total Liabilities	\$	1,707	\$	1,283	\$	1,234
Deferred Inflows of Resources	\$	23	\$	33	\$	35
Net Investment in Capital Assets	\$	930	\$	897	\$	787
Restricted - Nonexpendable		6		6		5
Restricted - Expendable		85		67		67
Unrestricted		(215)		(174)		(98)
Total Net Position	\$	806	\$	796	\$	761

## Total Assets and Deferred Outflows of Resources

Total assets increased by \$374 million, or 19 percent, during the year ended 2021 due primarily to increases in investments and net capital assets, which were offset somewhat by decreases in cash and cash equivalents, accounts receivable and net OPEB Asset. Total assets increased by \$89 million, or 5 percent, during the year ended 2020 due primarily to increases in cash and cash equivalents, accounts receiv-

able and net capital assets, offset somewhat by a decrease in investments.

### Comparison of fiscal year 2021 to fiscal year 2020

Current Assets decreased by \$7 million, or 2 percent, primarily due to:

- Current cash and cash equivalents increased by \$6 million primarily due to a decrease in the amount of operating cash transferred to investments as of year end.
- Accounts receivable decreased by \$14 million. Decreases in receivables related to capital construction grants, student tuition and fees, auxiliaries and component units were only slightly offset by increases in receivables for federal grants and contracts, state grants and contracts, and a decrease in allowance for doubtful accounts. See Note 3 Accounts Receivable for additional information.
- Prepaid expenses increased by \$4 million due primarily to prepaid system development charges paid to the City of Bend associated with future construction at Cascades campus and increases in general operations prepaid expenses.
- Current notes receivable was relatively unchanged. A decrease in Perkins loans receivable was offset by an increase in installment receivable from Link Oregon. See Note 4 Notes Receivable for additional information.

Noncurrent (Noncapital) Assets increased by \$297 million, or 133 percent.

- Noncurrent cash and cash equivalents decreased by \$10 million due primarily to an increase in cash held for capital construction over the previous year.
- Investments increased by \$309 million due primarily to the investment of revenue bond proceeds.
- Noncurrent notes receivable increased by \$1 million primarily due to an increase in installment receivable from Link Oregon somewhat offset by a decrease in Perkins Receivable. See Note 4 for additional information.
- The net OPEB asset decreased by \$3 million. See Note 17 Other Post-employment Benefits (OPEB) for additional information.

**Capital Assets, Net** increased by \$84 million, or 6 percent. See detailed information on Capital Assets in this MD&A for additional information on this change.

**Deferred Outflows of Resources** increased by \$50 million, or 39 percent.

- Deferred outflows related to the net pension liability increased by \$47 million.
- Deferred outflows related to the OPEB asset and liabilities increased by \$2 million.
- Deferred outflows related to the asset retirement obligation increased by less than \$1 million.

 See Note 6 Deferred Outflows and Inflows of Resources for additional information.

## Comparison of fiscal year 2020 to fiscal year 2019

**Current Assets** increased by \$29 million, or 8 percent, primarily due to:

- Current cash and cash equivalents increased by \$19 million. Due to revenue uncertainties related to the COVID-19 pandemic, the university participated in a strategic sell-off of some intermediate term investments in the fourth quarter of fiscal year 2020 in order to provide a liquidity cushion.
- Accounts receivable increased by \$19 million. Increases in receivables related to capital construction grants, federal grants and contracts, student tuition and fees, and state grants and contracts were only slightly offset by decreases in receivables for auxiliaries, and from the component units. See Note 3 for additional information.
- Prepaid expenses decreased by \$1 million due primarily to a decrease in general operations prepaid expenses.
- Current notes receivable decreased by \$1 million due primarily to a decrease in Perkins loans receivable. See Note 4 for additional information.

**Noncurrent (Noncapital) Assets** decreased by \$36 million, or 14 percent.

- Noncurrent cash and cash equivalents increased by \$34
  million due primarily to an increase in cash held for capital
  construction over the previous year.
- Investments decreased by \$73 million due primarily to a strategic sell-off of intermediate term investments to provide a liquidity cushion.
- Noncurrent notes receivable increased by \$1 million.
   A decrease in Perkins loans receivable was offset by an increase in installments receivable related to the sale of capital assets and a decrease in the allowance for doubtful accounts associated with the Perkins loans receivable. See Note 4 for additional information.
- The net OPEB asset increased by \$2 million. See Note 17 for additional information.

**Capital Assets, Net** increased by \$96 million, or 8 percent. See detailed information on Capital Assets in this MD&A for additional information on this change.

**Deferred Outflows of Resources** decreased by \$7 million, or 5 percent.

- Deferred outflows related to the net pension liability decreased by \$6 million.
- Deferred outflows related to the OPEB asset and liabilities decreased by \$1 million.
- Deferred outflows related to the asset retirement obligation increased by less than \$1 million.

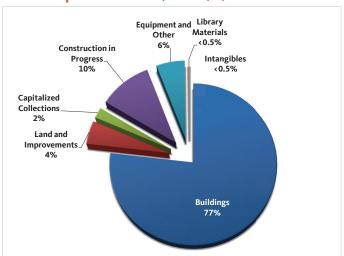
• See Note 6 for additional information

# Capital Assets and Related Financing Activities

## **Capital Assets**

At June 30, 2021, OSU had \$2.4 billion in capital assets, less accumulated depreciation of \$982 million, for net capital assets of \$1.4 billion. At June 30, 2020, OSU had \$2.3 billion in capital assets, less accumulated depreciation of \$925 million, for net capital assets of \$1.4 billion. OSU is committed to a comprehensive program of capital investment and facility maintenance that includes addressing current maintenance needs and minimizing OSU's deferred maintenance backlog. State, federal, private, debt, and internal funding were all used to accomplish OSU's capital objectives.

## 2021 Capital Assets, Net \$1,435 Million



# **Changes to Capital Assets**

#### (in millions)

As of June 30,	2021	2020	2019
Capital Assets, Beginning of Year	\$ 2,276	\$ 2,126	\$ 2,004
Add: Purchases/Construction	152	165	133
Less: Retirements/Adjustments	(11)	(15)	(11)
Total Capital Assets, End of Year	2,417	2,276	2,126
Accum. Depreciation, Beginning of Year	(925)	(871)	(821)
Add: Depreciation Expense	(68)	(62)	(59)
Less: Retirements/Adjustments	11	8	9
Total Accum. Depreciation, End of Year	(982)	(925)	(871)
Total Capital Assets, Net, End of Year	\$ 1,435	\$ 1,351	\$ 1,255

Capital additions totaled \$152 million for 2021, \$165 million for 2020, and \$133 million for 2019.

During 2021, capital asset additions included \$133 million for construction in progress (CIP); \$14 million for equipment; \$3 million for buildings; \$1 million for land improvements; and \$1 million for infrastructure. During 2020, capital asset additions included \$134 million for construc-

tion in progress (CIP); \$9 million for equipment; \$14 million for buildings; \$4 million for infrastructure; \$2 million for land; and \$1 million or land improvements. During 2019, capital asset additions included \$98 million for construction in progress (CIP); \$19 million for equipment; \$11 million for buildings; and \$2 million for infrastructure.

Key projects still in progress at the end of 2021 included Cordley Hall, PacWave Energy Test Facility, Arts and Education Complex, Cascades Campus Academic Building II, Upper Division and Grad Student Housing, Newport Student Housing, Campus Operations Center, Washington Way Improvement, Fairbanks Hall, Reser Stadium West Grandstands, Fiberoptic Cable Infrastructure, Graf Hall, Gilkey Hall, Owen Hall, PacWave Subsea and Terrestrial Cables, HMSC Seawater System, and Withycombe Hall West.

During 2021, \$119 million in capital projects were completed and placed into service, including the Forestry Science Complex, the Gladys Valley Marine Study Building, Research Way Improvements, Burt Hall, Gymnastics Practice Facility, and Cascade Hall.

See Note 5 Capital Assets for additional information.

### **Debt Administration**

During 2021, long-term debt held by OSU increased by \$308 million, or 48 percent, from \$643 million to \$951 million.

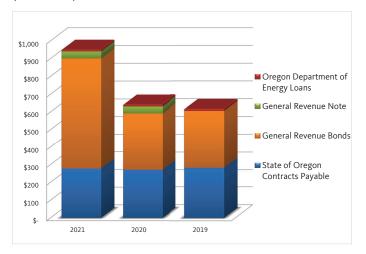
- OSU issued \$303 million (par value) of new Revenue Bonds. The new bonds were sold at par.
- OSU made debt service principal payments totalling \$12 million on outstanding long-term debt.
- The state issued XI-F debt to refund previously held debt resulting in a net increase of \$18 million in state contracts payable.
- OSU's remaining obligation for accreted interest and premiums on outstanding debt decreased by a net of less than \$1 million.

During 2020, long-term debt held by OSU increased by \$26 million, or 4 percent, from \$617 million to \$643 million.

- OSU entered into a private placement debt agreement (General Revenue Note) with JPMorgan Chase Bank, N.A. for \$40 million.
- OSU made debt service principal payments totalling \$14 million on outstanding long-term debt.
- The state issued XI-Q debt to refund previously held XI-Q and COPs debt resulting in a net increase of less than \$1 million in state contracts payable.
- · OSU's remaining obligation for accreted interest and premiums on outstanding debt decreased by a net of less than \$1 million.
- See Note 9 Long-Term Liabilities for additional information.

## Long-term Debt

(in millions)



## Total Liabilities and Deferred Inflows of Resources

Total liabilities increased by \$424 million, or 33 percent, during 2021 primarily due to increases in the net pension liability and long-term liabilities. During 2020, total liabilities increased by \$49 million, or 4 percent, primarily due to increases in the net pension liability, long-term liabilities, accounts payable and accrued liabilities and unearned revenue.

## Comparison of fiscal year 2021 to fiscal year 2020

**Current Liabilities** decreased by \$2 million, or 1 percent. Key changes in current liabilities included:

- Accounts payable and accrued liabilities decreased by \$1 million. Decreases in capital construction retainage payable and salaries and wages payable were mostly offset by increases in services and supplies payable associated with auxiliaries and capital construction projects and accrued interest payable. See Note 7 Accounts Payable and Accrued Liabilities for additional information.
- The current portion of long-term liabilities increased by \$3 million due mainly to the addition of \$10 million in deferred payroll taxes payable which was mostly offset by decreases in compensated absences, contracts payable and the Perkins loan program liability. See Note 9 for additional information.

Noncurrent Liabilities increased by \$426 million, or 40 percent.

• The noncurrent portion of long-term liabilities increased by \$319 million due primarily to the addition of \$303 million in revenue bonds as well as increases in the compensated absences liability, deferred payroll taxes payable and state contracts payable. These increases were slightly offset by decreases in the Perkins loan liability and the state and local government rate pool liability. See

discussion of Debt Administration earlier in this MD&A and Note 9 for additional information.

- Net pension liability increased by \$107 million. See Note 16 Employee Retirement Plans for additional information.
- The net OPEB Liability decreased by \$1 million. See Note 17 Other Post-employment Benefits (OPEB) for additional information.
- The asset retirement obligation liability associated with the teaching, research, isotopes, and general atomics reactor increased by less than \$1 million as the result of a new estimate on the cost of decommissioning the asset.
   See Note 10 Asset Retirement Obligations for additional information.

**Deferred Inflows of Resources** decreased by \$10 million or 30 percent.

- Deferred inflows related to the net pension liability decreased by \$10 million.
- Deferred inflows related to the OPEB asset and liabilities were relatively unchanged.
- See Note 6 Deferred Outflows and Inflows of Resources for detailed information on this change.

### Comparison of fiscal year 2020 to fiscal year 2019

**Current Liabilities** decreased by \$23 million, or 9 percent, primarily due to:

- Accounts payable and accrued liabilities increased by \$2 million. Increases in capital construction retainage payable, payroll related items and salaries and wages payable were mostly offset by decreases in services and supplies payable associated with grants, general operations and capital construction projects. See Note 7 for additional information.
- The current portion of long-term liabilities decreased by \$23 million due mainly to the payoff of the remaining balance of the line of credit and a decrease in the Perkins loan program liability. See Note 9 for additional information.
- Unearned revenue increased by \$4 million due primarily to increases in grants and contracts unearned revenue and summer session unearned revenue.

**Noncurrent Liabilities** increased by \$72 million, or 7 percent.

 The noncurrent portion of long-term liabilities increased by \$31 million due primarily to the addition of \$40 million in private placement debt agreement (General Revenue Note) with JPMorgan Chase Bank, N.A. and the addition of \$7 million in deferred payroll taxes payable as allowed by the CARES Act. These increases were offset by a decrease of \$13 million in contracts payable to the state and a decrease of \$4 million in the Perkins loan program liability. See discussion of Debt Administration earlier in this MD&A and Note 9 for additional information.

- Net pension liability increased by \$42 million. See Note 16 for additional information.
- The net OPEB Liability decreased by \$2 million. See Note 17 for additional information.
- The asset retirement obligation liability associated with the teaching, research, isotopes, and general atomics reactor increased by \$1 million as the result of a new estimate on the cost of decommissioning the asset. See Note 10 for additional information.

**Deferred Inflows of Resources** decreased by \$2 million or 6 percent.

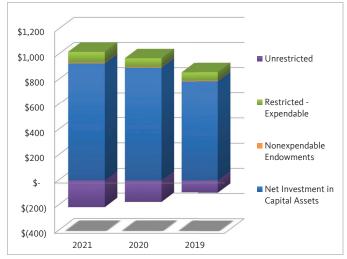
- Deferred inflows related to the net pension liability decreased by \$4 million.
- Deferred inflows related to the OPEB asset and liabilities increased by \$2 million.
- See Note 6 for additional information.

#### **Total Net Position**

Total net position (TNP) increased by \$10 million, or 1 percent, during 2021. TNP benefited from a \$33 million increase in net investment in capital assets, and an increase in restricted expendable net position of \$18 million but was negatively impacted by a reduction in unrestricted net position of \$41 million.

TNP increased by \$35 million, or 5 percent, during 2020. TNP benefited from a \$110 million increase in net investment in capital assets, and an increase in nonexpendable net position of \$1 million but was negatively impacted by a reduction in unrestricted net position of \$76 million.

The graph below illustrates how the composition of net position has changed since 2019. (in millions)



## Comparison of fiscal year 2021 to fiscal year 2020

Net Investment in Capital Assets increased by \$33 million, or 4 percent. Capitalized acquisitions net of disposals added \$141 million, which was offset by a \$56 million increase to accumulated depreciation. Additionally, there was a decrease of \$52 million in long-term debt outstanding attributable to the capital assets, net of unspent bond proceeds held as cash or investments. See Note 5 Capital Assets and Note 9 Long-Term Liabilities for additional information.

**Restricted Expendable Net Position** increased by \$18 million, or 27 percent.

- Net position restricted for gifts, grants and contracts increased by \$20 million. An increase in the market value of endowment funds was slightly offset by decreases in the aggregate net position of restricted grant funds.
- Net position restricted for student loans was relatively unchanged. Decreases in student loan receivables were offset by decreases in the Perkins loan program liability.
- Net position restricted for capital projects was relatively unchanged. Increases in cash and accounts payable were offset by decreases in invoices receivable at year end.
- Net position restricted for debt service was relatively unchanged.
- Net Position restricted for OPEB asset decreased by \$3 million and is equal to the Net OPEB Asset reported in noncurrent assets.

Unrestricted Net Position decreased by \$41 million, or 24 percent.

- An increase in unrestricted operating performance, which includes education, auxiliary and general business type activities, resulted in an increase to unrestricted net position of \$8 million. Unrestricted operations of the university were heavily impacted by the COVID-19 pandemic. University operations were largely curtailed from March 2020 through June 2021.
- Changes associated with the PERS net pension liability, net of deferrals, decreased unrestricted net position by \$50 million, due primarily to a significant increase in the net pension liability. See Note 16 for additional information.
- The OPEB liabilities and associated deferred outflows and inflows of resources increased unrestricted net position by \$4 million.
- A decrease of \$3 million associated with the year-end liability accrual for the PERS state and local government rate pool (SLGRP) was offset by a \$5 million increase in the compensated absences liability and a \$1 million increase in the asset retirement obligation resulting in a net decrease of \$3 million to unrestricted net position.

 See Note 11 Unrestricted Net Position for additional information.

### Comparison of fiscal year 2020 to fiscal year 2019

Net Investment in Capital Assets increased by \$110 million, or 14 percent. Capitalized acquisitions net of disposals added \$150 million, which was offset by a \$54 million increase to accumulated depreciation. Additionally, there was a net decrease of \$14 million in long-term debt outstanding attributable to the capital assets. See Note 5 and Note 9 for additional information.

#### **Restricted Expendable Net Position** was unchanged.

- Net position restricted for gifts, grants and contracts increased by \$3 million. A decrease in the market value of endowment funds was offset by increases in the aggregate net position of restricted grant funds.
- Net position restricted for student loans was relatively unchanged. Decreases in student loan receivables were offset by decreases in the Perkins loan program liability.
- Net position restricted for capital projects decreased by \$4 million. Increases in cash and accounts receivable were offset by increases in invoices payable at year end.
- Net position restricted for debt service decreased by \$1 million.
- Net Position restricted for OPEB asset increased by \$2 million and is equal to the Net OPEB Asset reported in noncurrent assets.

**Unrestricted Net Position** decreased by \$76 million, or 78 percent.

- A decline in unrestricted operating performance, which includes education, auxiliary and general business type activities, resulted in a decrease to unrestricted net position of \$29 million. Unrestricted operations of the university were heavily impacted by the COVID-19 pandemic. University operations were largely curtailed in March 2020 in response to the Governor's "stay home"
- · Changes associated with the PERS net pension liability, net of deferrals, decreased unrestricted net position by \$44 million, due primarily to a significant increase in the net pension liability. See Note 16 for additional information.
- The OPEB liabilities and associated deferred outflows and inflows of resources decreased unrestricted net position by \$1 million.
- A decrease of \$2 million associated with the year-end liability accrual for the PERS state and local government rate pool (SLGRP) was offset by a \$4 million increase in the compensated absences liability resulting in a net decrease of \$2 million to unrestricted net position.
- See Note 11 for additional information.

# Statement of Revenues, Expenses and Changes in Net Position

Due to the classification of certain key revenues as nonoperating revenue, OSU normally shows a loss from operations. State general fund appropriations, nonexchange grants and noncapital gifts, although considered nonoperating revenue under GASB Statement No. 35, Basic Financial Statements—and Management's Discussion and Analysis—for Public Colleges and Universities—an amendment of GASB Statement No. 34, and reflected accordingly in the nonoperating section of the SRE, are used solely to support the operations of the university.

The following summarizes the revenues and expenses of OSU (in millions):

# Condensed Statement of Revenues. **Expenses and Changes in Net Position**

For the Years Ended June 30,	2021	2020	2019
Operating Revenues	\$ 811	\$ 845	\$ 839
Operating Expenses	1,258	1,265	1,214
Operating Loss	(447)	(420)	(375)
Nonoperating Revenues,			
Net of Expenses	377	367	334
Other Revenues, Net of Expenses	80	88	76
Increase (Decrease) in Net Position	10	35	35
Net Position, Beginning of Year	796	761	726
Net Position, End of Year	\$ 806	\$ 796	\$ 761

## Revenues

As seen to the right, total revenues decreased by \$14 million, or 1 percent, in 2021 over 2020. This decrease was due to decreases in student tuition and fees, auxiliary enterprises, gifts, and capital grants and gifts. These decreases were only slightly offset by increases in grants and contracts, educational and other, government appropriations, financial aid grants, and investment activity and COVID-19 Institutional funding revenues.

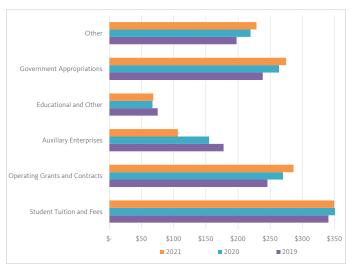
## Total Operating, Nonoperating and Other Revenues

(in millions)

For the Years Ended June 30,	2021	2020	2019
Student Tuition and Fees	\$ 349	\$ 353	\$ 340
Grants and Contracts	286	270	246
Auxiliary Enterprises	107	155	178
Educational and Other	69	67	75
Total Operating Revenues	811	845	839
Government Appropriations	275	264	238
Financial Aid Grants	54	51	44
Gifts	49	54	57
Investment Activity	28	19	21
Capital Grants and Gifts	77	87	76
COVID-19 Institutional Funding	19	8	-
Changes to Permanent Endowments	1	-	(1)
Total Nonoperating and			
Other Revenues	503	483	435
Total Revenues	\$ 1,314	\$ 1,328	\$ 1,274

# Total Operating, Nonoperating, Other **Revenues and Special Items**

(in millions)



# **Operating Revenues**

Operating revenues decreased by \$34 million in 2021, or 4 percent, over 2020, to \$811 million. Decreases in 2021 were due to decreases in student tuition and fees and auxiliary enterprises, which were offset by increases in grants and contracts and education and other revenues. Operating revenues increased by \$6 million in 2020, or 1 percent, over 2019, to \$845 million. Increases in 2020 were due to increases in student tuition and fees and grants and contracts, which were offset by decreases in auxiliary enterprises and education and other revenues.

## Comparison of fiscal year 2021 to fiscal year 2020

Net Student Tuition and Fees decreased by \$4 million, or 1 percent.

- Higher tuition and fee rates accounted for \$7 million of increased revenue.
- Fee remissions, scholarship allowances and bad debt allowances reduced tuition and fees by \$11 million more than in the prior year.

### Federal, State and Nongovernmental Grants and Contracts increased by \$16 million, or 6 percent.

- Federal grant and contract revenues increased by \$18 million primarily due to increases in National Science Foundation grants and Department of Agriculture and Department of Energy cooperative agreements.
- State and local grant and contract revenues increased by \$1 million. Increases in grants from the Department of Education and cooperative agreements with the Department of Fish and Wildlife were offset by decreases in grants from the Economic Development Division.
- Nongovernmental grant and contract revenues decreased by \$3 million due mainly to decreases in grants and contracts from the Agricultural Research Foundation and commercial businesses.

Auxiliary Enterprise revenues decreased by \$48 million, or 31 percent.

- Housing and dining revenues decreased by \$16 million due to decreased room and board fee and meal plan revenues. As a result of the COVID-19 pandemic, dorms and dining halls had limited capacity and curtailed operations during the 2020-2021 academic year, resulting in large revenue losses.
- Athletics revenues decreased by \$25 million. Athletics revenues were deeply impacted by the pandemic with lost ticket sales, concessions revenue, bowl income, conference TV shares, sponsorship income and guarantees.
- Health services revenues decreased by \$4 million due mainly to decreased income from non-employee insurance premiums, pharmacy sales, medical lab fees, medical supply sales and medical services sales.
- Student centers revenues decreased by \$3 million primarily as a result of decreased sales and membership fees.
- Parking services revenues decreased by \$1 million due to decreased revenues from parking permits and fines.
- Other auxiliary revenues increased by \$1 million due mainly to increased student incidental fee revenues and student health fee revenues.

**Educational and Other revenues** increased by \$2 million, or 1 percent.

- Educational department sales and services revenues were relatively unchanged. Decreases in industry services income, conference income, room and board fees, and sponsorship income were offset by increases in general sales and services income, testing fees, miscellaneous fees, and noncredit workshop revenues.
- Other operating revenues increased by just over \$1 million due primarily to increased insurance recoveries over the prior year resulting from a fire in Burt Hall on November 30, 2018.

## Comparison of fiscal year 2020 to fiscal year 2019

Net Student Tuition and Fees increased by \$13 million, or 4 percent.

- Higher tuition and fee rates accounted for \$18 million of the increase.
- A slight enrollment increase accounted for \$2 million of the increase.
- Fee remissions, scholarship allowances and bad debt allowances reduced tuition and fees by \$7 million more than in the prior year.

## Federal, State and Nongovernmental Grants and Contracts increased by \$24 million, or 10 percent.

- Federal grant and contract revenues increased by \$22 million primarily due to increases in National Science Foundation cooperative agreements, department of Agriculture grants, and Department of Defense contracts.
- State and local grant and contract revenues were relatively unchanged.
- Nongovernmental grant and contract revenues increased by \$2 million due mainly to a increases in grants and contracts from the Agricultural Research Foundation and commercial businesses.

**Auxiliary Enterprise** revenues decreased by \$23 million, or 13 percent.

- Housing and dining revenues decreased by \$13 million due to decreased room and board fee and meal plan revenues. As a result of the COVID-19 pandemic, students were sent home from the university in March 2020 and issued refunds for unused housing and meal credits. Dorms and dining halls remained largely closed through the end of the fiscal year, resulting in large revenue losses.
- Athletics revenues decreased by \$5 million. As with housing and dining services, athletic activities were largely halted in the spring of 2020 in the face of the pandemic. As a result, revenues from ticket sales, concessions and workshops declined sharply as did athletic guarantee
- Health services revenues decreased by \$1 million due mainly to decreased income from medical supply sales,

medical services and pharmacy services. These decreases were slightly offset by an increase in non-employee insurance premiums for the year.

- Student centers revenues decreased by \$2 million as a result of decreased sales and membership fees.
- Parking services revenues decreased by \$1 million due to decreased revenues from parking permits, fines and parking meters. Parking services stopped collecting parking permit fees and refunded prepaid permit amounts from April through June as a result of the pandemiccaused campus closure.
- Other auxiliary revenues decreased by \$1 million due mainly to decreased events and student incidental fee revenues somewhat offset by increased student health fee revenues.

**Educational and Other revenues** decreased by \$8 million, or 11 percent.

- Educational department sales and services revenues decreased by \$7 million due mainly to decreases in conference income and miscellaneous fees that were mitigated somewhat by increases in sales, services, test fees, and noncredit workshop revenues.
- Other operating revenues decreased by \$1 million due primarily to decreased insurance recoveries over the prior year. A fire in Burt Hall on November 30, 2018 resulted in \$5 million and \$7 million in insurance recoveries during fiscal years 2020 and 2019, respectively.

## **Nonoperating and Other Revenues**

Total nonoperating and other revenues increased by \$20 million during 2021. Increases in government appropriations, financial aid grants, investment activity and COVID-19 institutional funding were somewhat offset by decreases in capital grants and gifts and gifts. The increase in total nonoperating and other revenues of \$48 million during 2020 was primarily due to increases in government appropriations, financial aid grants, capital grants and gifts and COVID-19 institutional funding.

## Comparison of fiscal year 2021 to fiscal year 2020

**Government Appropriations** increased by \$11 million, or 4 percent.

- State appropriations increased by \$6 million due to increased funding received in support of the operations of the university.
- State lottery appropriations in support of outdoor school increased by \$5 million. Outdoor school for middle school students is administered by the cooperative extension services on behalf of the state.
- Federal and county appropriations in support of the statewide public services increased by less than \$1 million.

- Debt service appropriations from the state were unchanged.
- See Note 15 Government Appropriations for additional information.

**Financial Aid Grants** increased by \$3 million, or 6 percent, primarily due to increases in Oregon opportunity grants, federal Pell grants, federal SEOG aid and Ford Family Foundation scholarships.

**Gifts** decreased by \$5 million, or 9 percent. Decreased gifts from the OSU Foundation were somewhat offset by increased in-kind gifts from various sources.

**Investment Activity** revenues increased by \$9 million, or 47 percent. See Note 13 Investment Activity for additional information relating to these changes.

**Capital Grants and Gifts** decreased by \$10 million, or 11 percent due primarily to decreased gifts and contracts from the OSU Foundation which were only slightly offset by increased federal capital contract funding.

**COVID-19 Institutional Funding** increased by \$11 million, due to increased federal COVID-19 relief funding for institutional support. See Note 1 Organization and Summary of Significant Accounting Policies, Section Z COVID-19 Relief Funding for additional information.

## Comparison of fiscal year 2020 to fiscal year 2019

**Government Appropriations** increased by \$26 million, or 11 percent.

- State appropriations increased by \$18 million due to increased funding received in support of the operations of the university and statewide public services.
- State lottery appropriations in support of outdoor school increased by \$7 million. Outdoor school for middle school students is administered by the cooperative extension services on behalf of the state.
- Federal and county appropriations in support of the statewide public services increased by \$1 million.
- Debt service appropriations from the state were unchanged.
- See Note 15 for additional information.

**Financial Aid Grants** increased by \$7 million, or 16 percent. The university received \$8 million in CARES Act student aid funding, which was slightly offset by decreases in federal Pell grants and Oregon opportunity grants.

**Gifts** decreased by \$3 million, or 5 percent. Increased gifts in-kind from various sources were offset by decreased gifts from the OSU Foundation and private sources.

**Investment Activity** revenues decreased by \$2 million, or 10 percent. See Note 13 for additional information relating to these changes.

Capital Grants and Gifts increased by \$11 million, or 14 percent, due primarily to additional gifts from the OSU Foundation for capital construction projects.

**COVID-19 Institutional Funding** increased by \$8 million, due to the university receiving \$8 million in institutional support funding through the federal CARES Act. See Note 1, Section Z for additional information.

# Expenses

## Operating Expenses

Operating expenses decreased by \$7 million in 2021, or less than 1 percent, over 2020, to \$1,258 million. Decreases in instruction, auxiliary programs, academic support, student aid and other operating expenses were offset by increases in research, public service, institutional support, student services, and operation and maintenance of plant.

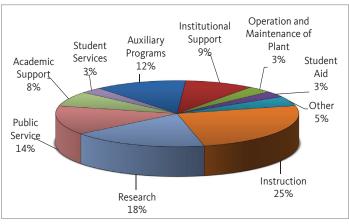
Operating expenses increased by \$51 million in 2020, or 4 percent, over 2019, to \$1,265 million. Increases were seen in most categories of operating expenses with the biggest increases in instruction, public service, institutional support and student aid expenses. These increases were slightly offset by small decreases in research, auxiliary programs, operation and maintenance and other operating expense.

The following table and chart summarize operating expenses by functional classification (in millions):

# **Operating Expenses by Function**

For the Years Ended June 30,	2021		2020		2019
Instruction	\$	318	\$	335	\$ 322
Research		227		211	216
Public Service		179		167	145
Academic Support		92		93	90
Student Services		36		35	34
Auxiliary Programs		154		178	182
Institutional Support		115		105	91
Operations & Maintenance of Plant		41		39	40
Student Aid		36		39	30
Other Operating Expenses		60		63	64
Total Operating Expenses	\$	1,258	\$	1,265	\$ 1,214

# 2021 Operating Expenses by Function



The implementation of GASB Statement Nos. 68 and 71 in 2015 and GASB Statement No. 75 in 2018 has had a significant impact on the operating expenses reported by OSU. The following tables show the effect of GASB Statement Nos. 68, 71 and 75 on operating expenses across the functional classifications (in millions):

# Effect of GASB Statement Nos. 68, 71 and 75 on Expenses by Function

	Without					
	Δ	١s	GΑ	SB 68/71		
For the Year Ended June 30, 2021	Repo	orted		& 75	Diff	erence
Instruction	\$	318	\$	300	\$	18
Research		227		218		9
Public Service		179		171		8
Academic Support		92		86		6
Student Services		36		34		2
Auxiliary Programs		154		147		7
Institutional Support		115		113		2
Operation & Maintenance of Plant		41		34		7
Student Aid		36		36		-
Other Operating Expenses		60		59		1
Total Operating Expenses	\$ 1	,258	\$	1,198	\$	60

Familia Vary Finded Ivine 20, 2020	Da	As	Without ASB 68/71 & 75	D:f	ference
For the Year Ended June 30, 2020	ΝĆ	eported	Q / J	ווט	lerence
Instruction	\$	335	\$ 322	\$	13
Research		211	205		6
Public Service		167	161		6
Academic Support		93	89		4
Student Services		35	33		2
Auxiliary Programs		178	173		5
Institutional Support		105	104		1
Operation & Maintenance of Plant		39	34		5
Student Aid		39	39		-
Other Operating Expenses		63	62		1
Total Operating Expenses	\$	1,265	\$ 1,222	\$	43

	Without					
		As	GA	ASB 68/71		
For the Year Ended June 30, 2019	Re	ported		& 75	Dif	ference
Instruction	\$	322	\$	314	\$	8
Research		216		212		4
Public Service		145		141		4
Academic Support		90		88		2
Student Services		34		33		1
Auxiliary Programs		182		178		4
Institutional Support		91		90		1
Operation & Maintenance of Plant		40		37		3
Student Aid		30		30		-
Other Operating Expenses		64		63		1
Total Operating Expenses	\$	1,214	\$	1,186	\$	28

GASB Statement Nos. 68, 71, and 75 have resulted in increases to total operating expenses of \$60, \$43, and \$28 million in 2021, 2020, and 2019, respectively. The \$131 million aggregate total for the three year period has had a marked impact on the university's reported operating performance and net position.

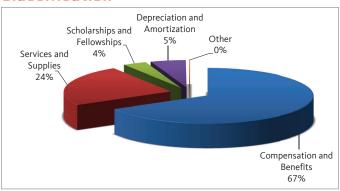
# Operating Expenses by Natural Classification

OSU expenses are normally incurred via natural classifications, but are reported by functional classification in the financial statements. Variances are presented and explained by analyzing changes in the natural classification of expenses. Each natural classification analysis can be applied to multiple functional expense caption items. See Note 14 Operating Expenses by Natural Classification for additional information.

The following summarizes operating expenses by natural classification (in millions):

For the Years Ended June 30,	:	2021	2020		2019
Compensation and Benefits	\$	841	\$	833	\$ 786
Services and Supplies		304		320	330
Scholarships and Fellowships		45		47	37
Depreciation and Amortization		67		62	59
Other		1		3	2
Total Operating Expenses	\$	1,258	\$	1,265	\$ 1,214

# 2021 Operating Expenses by Natural Classification



#### Comparison of fiscal year 2021 to fiscal year 2020

**Compensation and Benefit** costs increased by \$8 million, or 1 percent.

- In general, the increase in compensation and benefits was moderated by cost-cutting measures taken due to Covid-19.
- Salary and wage costs decreased by \$13 million due primarily to decreased staffing and were only slightly offset by pay increases.
- Retirement and health insurance costs were relatively unchanged. Decreased retirement contributions were offset by increased insurance contributions.
- Other payroll expenses increased by \$3 million.
- Adjustments and accruals to compensation and benefits associated with the net pension liability reporting requirement of GASB Statement Nos. 68 and 71 increased by \$17 million. See Note 16 Employee Retirement Plans for additional information on this variance.

 Adjustments and accruals to compensation and benefits associated with the OPEB asset and liability reporting requirement of GASB Statement No. 75 increased by \$1 million. See Note 17 Other Post-employment Benefits (OPEB) for additional information.

**Services and Supplies** expenses decreased by \$16 million, or 5 percent. Decreases in travel, food purchased for resale, maintenance and repairs, and other services and supplies were slightly offset by increases in general supplies, agricultural related supplies and subcontract expenses. The decrease in expenses was due in part to COVID-19.

**Scholarships and Fellowships** costs decreased by \$2 million, or 4 percent. Decreases in institutional aid and OSU Foundation aid were offset by increases in state and federal aid.

**Depreciation and Amortization** expense increased by \$5 million, or 8 percent. During 2021, \$119 million in capital projects were completed and placed into service, including the Forestry Science Complex, the Gladys Valley Marine Study Building, Research Way Improvements, Burt Hall, Gymnastics Practice Facility, and Cascade Hall.

## Comparison of fiscal year 2020 to fiscal year 2019

**Compensation and Benefit** costs increased by \$47 million, or 6 percent.

- Salary and wage costs increased by \$11 million due primarily to increased classified staffing.
- Retirement and health insurance costs increased by \$17
  million due to increased retirement contribution rates and
  increased insurance rates.
- Other payroll expenses increased by \$4 million.
- Adjustments and accruals to compensation and benefits associated with the net pension liability reporting requirement of GASB Statement Nos. 68 and 71 increased by \$15 million. See Note 16 for additional information on this variance.
- Adjustments and accruals to compensation and benefits associated with the OPEB asset and liability reporting requirement of GASB Statement No. 75 increased by less than \$1 million. See Note 17 for additional information.

**Services and Supplies** expenses decreased by \$10 million, or 3 percent. Increases in general supplies, communications, risk management, and sub-contract expenses were offset by decreases in utilities, maintenance and repairs, fees and services, conference registration fees, travel and resale items expenses.

**Scholarships and Fellowships** costs increased by \$10 million, or 27 percent. Federal aid increased due to student aid support received through the federal CARES Act. State aid, Institutional aid and private aid were relatively unchanged while student aid provided by the OSU Foundation increased.

**Depreciation and Amortization** expense increased by \$3 million, or 5 percent. During 2020, \$115 million in capital projects were completed and placed into service, including Peavy Hall Forest Science Center, Finley Hall Renovation, Magruder Hall Addition and Lecture Hall, Cascade Hall Renovation.

## Nonoperating Expenses

For the Years Ended June 30,	2	2021		2020		019
Loss on Sale of Assets	\$	-	\$	(1)	\$	(1)
Interest Expense		(29)		(27)		(25)
Other Nonoperating Items		(18)		-		-
Total Nonoperating Expenses	\$	(47)	\$	(28)	\$	(26)

## Comparison of fiscal year 2021 to fiscal year 2020

**Interest Expense** increased by \$2 million, or 7 percent, due primarily to increased revenue bond interest.

Other Nonoperating Items increased by \$18 million, due primarily to a net loss on refunding of previously held debt in the form of contracts due to the State of Oregon.

#### Comparison of fiscal year 2020 to fiscal year 2019

Interest Expense increased by \$2 million, or 8 percent, due primarily to increased revenue bond interest.



## **Economic Outlook**

Funding for OSU's major activities comes from a variety of sources: tuition and fees; financial aid programs; state, federal and county appropriations; federal, foundation and other grants; private and government contracts; royalties; and donor gifts and investment earnings. Revenues are also generated through recovery of costs associated with federal grant and contract activities, which serve to offset related administrative and facilities costs.

The university maintained and enhanced operational adaptions as the pandemic continued in Fiscal Year 2020-21. Instruction was primarily remote. Operations that could be conducted remotely were. On-site operations were modified to ensure personal safety, keep research progressing, and continue the public service efforts in virus testing and tracing.

Throughout the year, lost revenue climbed, accompanied by new direct costs in remote technology, cleaning, personal protective equipment, testing and tracing activities. Some relief came from federal resources, but the remaining and significant gap was addressed with a combination of strategies, including spending reductions, personnel measures, and use of unit reserves. While the uncertain environment continues, including the potential for rising costs, university leadership has demonstrated the ability to manage through the pandemic, stabilizing operations and optimizing the university's ability to execute its mission.

Enrollment projections will continue to remain challenging, given the national upset in student and family decisionmaking behaviors. While not all subsets of enrollment are trending the same direction, the overall university enrollment looks to hold steady in 2021-22, with opportunity for a slight increase.

Recent state revenue forecasts have been positive; the recently ended legislative session brings more relief on the horizon through increased state appropriations for higher education in the 2021-23 biennium. This will be an important resource as the university transitions back to in-person

While the challenges of access and affordability have been amplified by the pandemic, university leadership maintains its focus on providing quality instruction, research and public service to its students and people throughout Oregon, the nation and the world.

For detailed information on the state's economic outlook, Oregon's Office of Economic Analysis provides quarterly forecasts at its website: <a href="https://www.oregon.gov/das/">https://www.oregon.gov/das/</a> **OEA/Pages/forecastecorev.aspx** 

As of June 30,  ASSETS  Current Assets  Cash and Cash Equivalents (Note 2)  Collateral from Securities Lending (Note 2)  Accounts Receivable, Net (Note 3)	\$	2021 (In tho 247,760	usand	2020 s)
Current Assets Cash and Cash Equivalents (Note 2) Collateral from Securities Lending (Note 2)	\$		usanu	5)
Current Assets Cash and Cash Equivalents (Note 2) Collateral from Securities Lending (Note 2)	\$	247,760		
Cash and Cash Equivalents (Note 2) Collateral from Securities Lending (Note 2)	\$	247,760		
Collateral from Securities Lending (Note 2)	*	,	\$	242,076
		2,151	•	5,430
		132,997		146,576
Notes Receivable, Net (Note 4)		2,843		2,954
Inventories		1,652		1,715
Prepaid Expenses		14,065		10,055
Total Current Assets		401,468		408,806
Noncurrent Assets		,		,
Cash and Cash Equivalents (Note 2)		51,217		61,381
Investments (Note 2)		448,268		139,505
Notes Receivable, Net (Note 4)		19,845		18,720
Net OPEB Asset (Note 17)		1,369		4,869
Capital Assets, Net of Accumulated Depreciation (Note 5)		1,435,494		1,350,580
Total Noncurrent Assets		1,956,193		1,575,055
Total Assets	\$	2,357,661	\$	1,983,861
DEFERRED OUTFLOWS OF RESOURCES (Note 6)	\$	177,757	\$	128,062
		,	•	,
LIABILITIES  Current Linkilities				
Current Liabilities	ተ	101 722	¢.	102.064
	\$	101,733	\$	102,864
Deposits Obligation Hedge Countries Londing (Next 2)		720		597
Obligations Under Securities Lending (Note 2)		2,151		5,430
Current Portion of Long-Term Liabilities (Note 9)		48,482		45,784
Current Portion of Asset Retirement Obligation (Note 10)		565		565
Unearned Revenues		65,366		65,585
Total Current Liabilities		219,017		220,825
Noncurrent Liabilities		1 000 330		601 405
Long-Term Liabilities (Note 9)		1,000,329		681,485
Net Pension Liability (Note 16)		451,900		344,658
OPEB Liability (Note 17)		15,215		16,544
Asset Retirement Obligation (Note 10)		20,120		19,380
Total Noncurrent Liabilities	*	1,487,564	<b>.</b>	1,062,067
Total Liabilities	\$	1,706,581	\$	1,282,892
DEFERRED INFLOWS OF RESOURCES (Note 6)	\$	23,272	\$	32,795
NET POSITION				
Net Investment in Capital Assets	\$	930,197	\$	897,124
Restricted For:				
Nonexpendable Endowments		6,453		5,695
Expendable:				
Gifts, Grants and Contracts		68,581		48,190
Student Loans		9,816		9,756
Capital Projects		2,059		1,692
Debt Service		2,668		2,736
OPEB Asset		1,369		4,869
Unrestricted (Note 11)	_	(215,578)		(173,826)
Total Net Position	\$	805,565	\$	796,236

	<b>Component Units</b>					
As of June 30,		<b>2021</b> 2020				
		(In thousands)				
ASSETS						
Cash and Cash Equivalents	\$	4,051	\$	1,593		
Investments		983,975		749,033		
Contributions, Pledges and Grants Receivable, Net		42,107		35,845		
Assets Held-For-Sale		7,294		6,734		
Assets Held Under Split-Interest Agreements		62,206		51,545		
Charitable Trusts Held Outside the Foundation		13,841		14,461		
Prepaid Expenses and Other Assets		3,922		3,582		
Property and Equipment, Net		26,251		27,202		
Total Assets	\$	1,143,647	\$	889,995		
LIABILITIES						
Accounts Payable and Accrued Liabilities	\$	6,394	\$	10,737		
Endowment Assets Held for OSU		61,114		46,487		
Accounts Payable to the University		4,060		5,192		
Obligations to Beneficiaries of Split-Interest Agreements		28,108		24,248		
Deposits and Unearned Revenue		5,483		7,800		
Long-Term Liabilities		14		14		
Total Liabilities		105,173		94,478		
NET ASSETS						
Without Donor Restrictions		61,148		38,444		
With Donor Restrictions		977,326		757,073		
Total Net Assets		1,038,474		795,517		
TOTAL LIABILITIES AND NET ASSETS	\$	1,143,647	\$	889,995		

	University						
For the Years Ended June 30,	<b>2021</b> 2020						
		(In the	ousands	5)			
OPERATING REVENUES							
Student Tuition and Fees (Net of Allowances of \$101,795		0.40.0.47		050400			
and \$91,236, respectively)	\$	349,347	\$	353,192			
Federal Grants and Contracts		252,356		234,547			
State and Local Grants and Contracts		10,831		9,987			
Nongovernmental Grants and Contracts		23,143		25,263			
Educational Department Sales and Services		52,638		52,458			
Auxiliary Enterprises (Net of Allowances of \$1,842							
and \$2,927, respectively)		106,591		155,011			
Other Operating Revenues		15,693		14,639			
Total Operating Revenues		810,599		845,097			
OPERATING EXPENSES							
Instruction		317,677		335,437			
Research		227,183		210,613			
Public Service		178,602		166,419			
Academic Support		91,788		92,963			
Student Services		36,281		34,983			
Auxiliary Programs		153,741		178,185			
Institutional Support		115,460		105,481			
Operation and Maintenance of Plant		40,884		38,587			
Student Aid		36,406		38,830			
Other Operating Expenses		59,774		63,133			
Total Operating Expenses (Note 14)		1,257,796		1,264,631			
Operating Loss		(447,197)		(419,534)			
NONOPERATING REVENUES (EXPENSES)							
Government Appropriations (Note 15)		273,598		262,649			
Financial Aid Grants		54,105		51,507			
Gifts		49,670		53,807			
Investment Activity (Note 13)		27,682		19,203			
COVID-19 Institutional Funding (Note 1, Section Z)		18,923		7,780			
Loss on Sale of Assets, Net		(17)		(897)			
Interest Expense		(29,258)		(27,435)			
Other Nonoperating Items		(17,521)		81			
Total Net Nonoperating Revenues		377,182		366,695			
Loss Before Other Revenues		(70,015)		(52,839)			
OTHER REVENUES				, , ,			
Debt Service Appropriations (Note 15)		1,072		1,073			
Capital Grants and Gifts		77,514		86,805			
Changes to Permanent Endowments		77,314		298			
Total Net Other Revenues		79,344		88,176			
Increase In Net Position		9,329		35,337			
NET POSITION		- ,		, /			
Beginning Balance		796,236		760,899			
	<u>¢</u>		<b>¢</b>				
Ending Balance	<u>\$</u>	805,565	\$	796,236			

	Component Units			Units
For the Years Ended June 30,		2021		2020
		(in tho	usan	ds)
CHANGE IN NET ASSETS HELD WITHOUT DONOR RESTRICTIONS				
REVENUES				
Grants, Bequests and Gifts	\$	10,567	\$	6,451
Investment Income, Net		20,238		6,290
Net Assets Released From Restrictions and Other Transfers		73,068		94,984
Other Revenues		21,445		20,476
Total Revenues		125,318		128,201
EXPENSES				
University Support		72,202		96,159
Management and General		12,846		14,227
Development		17,566		18,289
Total Expenses		102,614		128,675
Increase In Net Assets Held Without Donor Restrictions		22,704		(474)
Beginning Balance, Net Assets Held Without Donor Restrictions		38,444		38,918
<b>Ending Balance, Net Assets Held Without Donor Restrictions</b>	\$	61,148	\$	38,444
CHANGE IN NET ASSETS HELD WITH DONOR RESTRICTIONS				
REVENUES				
Grants, Bequests and Gifts	\$	94,233	\$	97,041
Investment Income, Net		187,450		8,128
Change in Value of Life Income Agreements		8,284		(2,072)
Other Revenues		3,354		3,838
Net Assets Released From Restrictions and Other Transfers		(73,068)		(94,984)
Increase In Net Assets Held With Donor Restrictions		220,253		11,951
Beginning Balance, Net Assets Held With Donor Restrictions		757,073		745,122
Ending Balance, Net Assets Held With Donor Restrictions	<u>\$</u>	977,326	\$	757,073
Beginning Balance	\$	795,517	\$	784,040
Increase In Total Net Assets		242,957		11,477
Ending Balance	\$	1,038,474	\$	795,517

	University			
For the Years Ended June 30,		2021		2020
		(In tho	usand	s)
CASH FLOWS FROM OPERATING ACTIVITIES				
Tuition and Fees	\$	349,652	\$	356,083
Grants and Contracts		283,551		264,035
Educational Department Sales and Services		50,480		56,460
Auxiliary Enterprise Operations		111,534		156,118
Payments to Employees for Compensation and Benefits		(777,783)		(777,122)
Payments to Suppliers		(306,402)		(323,711)
Student Financial Aid		(44,645)		(46,708)
Other Operating Receipts		11,700		10,851
Fiduciary Activities - Direct Student Loan Receipts		131,341		138,129
Fiduciary Activities - Direct Student Loan Disbursements		(131,248)		(137,212)
Net Cash Used by Operating Activities		(321,820)		(303,077)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Government Appropriations		273,598		262,649
Financial Aid Grants		54,105		51,507
Other Gifts and Private Contracts		49,670		53,807
Proceeds from Noncapital Debt		-		40,000
Interest Payments on Noncapital Debt		(520)		-
COVID-19 Institutional Funding		18,923		7,790
Net Agency Fund Receipts		123		55
Net Cash Provided by Noncapital Financing Activities		395,899		415,808
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Debt Service Appropriations		1,072		1,073
Capital Grants and Gifts		87,561		69,981
Proceeds from Capital Debt		302,945		0,,701
Sales of Capital Assets		929		5,696
Purchases of Capital Assets		(151,083)		(165,457)
Interest Payments on Capital Debt		(27,542)		(28,043)
Principal Payments on Capital Debt		(27,342) $(12,118)$		(35,646)
Net Cash Provided (Used) by Capital and Related Financing Activities		201,764		(152,396)
		201,704		(1)2,370)
CASH FLOWS FROM INVESTING ACTIVITIES				
Net Sales (Purchase) of Investments		(291,487)		72,835
Interest Receipts on Investments and Cash Balances		11,164		19,187
Net Cash Provided (Used) by Investing Activities		(280,323)		92,022
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(4,480)		52,357
CASH AND CASH EQUIVALENTS				
Beginning Balance	_	303,457		251,100
Ending Balance	\$	298,977	\$	303,457

Tent Pears Ended June 30, (In thousand State Pears Pear Pear Pear Pear Pear Pear Pear Pear		Univ	ersity	/	
RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES Operating Loss (447,197) \$ (419,534) Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities: Depreciation Expense 67,237 62,137 Fiduciary Student Loans 93 917 Changes in Assets and Liabilities: Accounts Receivable 1,1,337 (9,883) Notes Receivable (4,800) 4,160 Inventories 63 79 Prepaid Expenses (40,00) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Tern Liabilities 16,22 8,580 Unearned Revenues (2,19) 4,173 NET CASH USED BY OPERATING ACTIVITIES (321,820) 303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$2,102 \$ 6,875 Capital Assets Acquired by Gifts-in-Kind \$2,102 \$ 6,875 Capital Assets Acquired by Gifts-in-Kind \$2,102 \$ 6,875 Capital Assets Acquired by Circums Payable Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	For the Years Ended June 30,	2021	2020		
OPERATING ACTIVITIES Operating Loss Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities: Depreciation Expense 67,237 62,137 Fiduciary Student Loans 93 917 Changes in Assets and Liabilities: Accounts Receivable 1,337 (9,883) Notes Receivable 1,337 (9,833) Notes Receivable 1,337 (9,		(In tho	usanc	ls)	
Operating Loss Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities: Depreciation Expense 67,237 62,137 Fiduciary Student Loans 93 917 Changes in Assets and Liabilities: Accounts Receivable 1,337 (9,883) Notes Receivable 1,337 (9,883) Notes Receivable (4,800) 4,160 Inventories 63 79 Prepaid Expenses (4,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,0475 43,874 OPEB Asset/Liability and Related Deferral 510 488 Accounts Payable and Accrued Liabilities 16,222 8,580 Unearned Revenues 16,222 8,580 Unearned Revenues 16,221 8,580 Unearned Revenues 16,222 8,580 Unearned Revenues 16,221 8,580	RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY				
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities: Depreciation Expense 67,237 62,137 Fiduciary Student Loans 93 917 Changes in Assets and Liabilities: Accounts Receivable 1,337 (9,883) Notes Receivable 1,337 (9,883) Notes Receivable (4,800) 4,160 Inventories 63 79 Prepaid Expenses (4,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,070 (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities (1,481) 1,389 Long-Term Liabilities (1,481) 1,389 Long-Term Liabilities (1,481) 1,389 NET CASH USED BY OPERATING ACTIVITIES (321,820) 3,030,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Great in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investment Activity 14,560 (2,841)	OPERATING ACTIVITIES				
Operating Activities: Depreciation Expense Siduciary Student Loans Changes in Assets and Liabilities:  Accounts Receivable Accounts Receivable Inventories Prepaid Expenses Accounts Reclated Deferrals OPEB Asset/Liability and Related Deferrals Asset Retirement Obligation and Related Deferral Accounts Payable and Accrued Liabilities  Asset Retirement Obligation and Related Deferral Accounts Payable and Accrued Liabilities  Accounts Payable and Accrued Liabilities  Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Accounts Payable	Operating Loss	\$ (447,197)	\$	(419,534)	
Depreciation Expense 67,237 62,137 Fiduciary Student Loans 93 917  Changes in Assets and Liabilities:  Accounts Receivable 1,337 (9,883)  Notes Receivable (4,800) 4,160 Inventories 63 79 Prepaid Expenses (40,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals 50,045 488 Accounts Payable and Accrued Liabilities 10,92 8,580 Unearned Revenues 10,22 8,580 Unearned Revenu	Adjustments to Reconcile Operating Loss to Net Cash Used by				
Fiduciary Student Loans Changes in Assets and Liabilities:  Accounts Receivable Accounts Receivable Inventories Acpriate Expenses Acpriate Expenses Acpriate Expenses Accounts Receivable Accounts Payable and Related Deferrals Accounts Payable and Related Deferrals Accounts Payable and Accrued Liabilities Accounts Payable Accrued Accrued Liabilities Accounts Payable Accrued Acc	Operating Activities:				
Changes in Assets and Liabilities:  Accounts Receivable Accounts Receivable Notes Receivable Notes Receivable Inventories Prepaid Expenses Repaid Expenses Ret Pension Liability and Related Deferrals OPEB Asset/Liability and Related Deferrals OPEB Asset/Liability and Related Deferrals Accounts Payable and Accrued Liabilities Accounts Payable and Accrued Liabilities Long-Term Liabilities Long-Term Liabilities Unearned Revenues Accounts Payable Accrued Liabilities RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind Capital Assets Acquired by Accounts Payable Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Recognized as a Component of Investments Recognized as a Component of Investment Recognized as a Component of Investments Recognized as a Component of Investment Recognized as a Component of Investme	Depreciation Expense	67,237		62,137	
Accounts Receivable Notes Receivable (4,800) Inventories (63 79) Prepaid Expenses (4,010) Inventories (50,475 43,874) OPEB Asset/Liability and Related Deferrals OPEB Asset/Liability and Related Deferrals Asset Retirement Obligation and Related Deferral Asset Retirement Obligation and Related Deferral Accounts Payable and Accrued Liabilities Ing-Term Liabilities Unearned Revenues Unearned Revenues  NET CASH USED BY OPERATING ACTIVITIES  Capital Assets Acquired by Gifts-in-Kind RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Accounts Payable Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity Gain on Sale of Investments Recognized as a Component of	Fiduciary Student Loans	93		917	
Notes Receivable (4,800) 4,160 Inventories 63 79 Prepaid Expenses (4,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals (50) (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities (1,481) 1,389 Long-Term Liabilities (16,222 8,580 Unearned Revenues (219) 4,173 NET CASH USED BY OPERATING ACTIVITIES (321,820) 303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Changes in Assets and Liabilities:				
Inventories 63 79 Prepaid Expenses (4,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals (50) (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$321,820 \$303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Accounts Receivable	1,337		(9,883)	
Prepaid Expenses (4,010) 1,361 Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals (50) (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$321,820 \$303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Notes Receivable	(4,800)		4,160	
Net Pension Liability and Related Deferrals 50,475 43,874 OPEB Asset/Liability and Related Deferrals (50) (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$ (321,820) \$ (303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Inventories	63		79	
OPEB Asset/Liability and Related Deferrals (50) (818) Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$(321,820) \$(303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Prepaid Expenses	(4,010)		1,361	
Asset Retirement Obligation and Related Deferral 510 488 Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$ (321,820) \$ (303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Net Pension Liability and Related Deferrals	50,475		43,874	
Accounts Payable and Accrued Liabilities (1,481) 1,389 Long-Term Liabilities 16,222 8,580 Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES \$(321,820) \$(303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$2,102 \$6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	OPEB Asset/Liability and Related Deferrals	(50)		(818)	
Long-Term Liabilities Unearned Revenues (219) 4,173  NET CASH USED BY OPERATING ACTIVITIES (321,820) \$ (303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS Capital Assets Acquired by Gifts-in-Kind Capital Assets Acquired by Accounts Payable Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity Gain on Sale of Investments Recognized as a Component of	Asset Retirement Obligation and Related Deferral	510		488	
Unearned Revenues  NET CASH USED BY OPERATING ACTIVITIES  ** (321,820)** (303,077)*  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND  RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind Capital Assets Acquired by Accounts Payable Accounts Payable Increase (Decrease) in Fair Value of Investments Recognized as a  Component of Investment Activity Gain on Sale of Investments Recognized as a Component of	Accounts Payable and Accrued Liabilities	(1,481)		1,389	
NET CASH USED BY OPERATING ACTIVITIES  \$ (321,820) \$ (303,077)  NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Long-Term Liabilities	16,222		8,580	
NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Unearned Revenues	 (219)		4,173	
RELATED FINANCING TRANSACTIONS  Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	NET CASH USED BY OPERATING ACTIVITIES	\$ (321,820)	\$	(303,077)	
Capital Assets Acquired by Gifts-in-Kind \$ 2,102 \$ 6,875 Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	NONCASH INVESTING, NONCAPITAL FINANCING, AND CAPITAL AND				
Capital Assets Acquired by Accounts Payable 4,619 5,832 Increase (Decrease) in Fair Value of Investments Recognized as a Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	RELATED FINANCING TRANSACTIONS				
Increase (Decrease) in Fair Value of Investments Recognized as a  Component of Investment Activity  Gain on Sale of Investments Recognized as a Component of	Capital Assets Acquired by Gifts-in-Kind	\$ 2,102	\$	6,875	
Component of Investment Activity 14,560 (2,841) Gain on Sale of Investments Recognized as a Component of	Capital Assets Acquired by Accounts Payable	4,619		5,832	
Gain on Sale of Investments Recognized as a Component of	Increase (Decrease) in Fair Value of Investments Recognized as a				
· · · · · · · · · · · · · · · · · · ·	Component of Investment Activity	14,560		(2,841)	
Investment Activity 1,958 2,857	Gain on Sale of Investments Recognized as a Component of				
	Investment Activity	1,958		2,857	

# 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## A. Reporting Entity

Oregon State University (OSU, university) is a comprehensive public university governed by the Oregon State University Board of Trustees (board), a citizen board appointed by the Governor with confirmation by the state senate. OSU serves as the state of Oregon's land, sea, space, and sun grant university.

The OSU financial reporting entity is comprised of OSU and two related foundations. OSU includes the main campus in Corvallis and a branch campus in Bend and receives separate appropriations for statewide activities including Agricultural Experiment Stations, Cooperative Extension Service, and Forestry Research Laboratories. Because the Governor of the State of Oregon (state) appoints the OSU Board of Trustees, and because OSU receives some financial support from the state, OSU is a discretely presented component unit of the state and is included in its annual comprehensive financial report (ACFR).

Similarly, the university's two related foundations are discretely presented as component units on OSU's basic financial statements under the guidelines established by Governmental Accounting Standards Board (GASB) Statement No. 39, Determining Whether Certain Organizations are Component Units. Discretely presented means that the statements are included separately in the financial report. The Oregon State University Foundation (OSUF) was incorporated in 1947 to pursue and administer gifts and bequests in support of the university. The OSUF is responsible for all fundraising of the university and for the management of the majority of the university's endowments. The Agricultural Research Foundation (ARF) was incorporated in 1934 to encourage and facilitate research in all branches of agriculture and related fields for the benefit of Oregon's agricultural industries. The ARF is the custodian of privately and publicly donated research funds that support projects conducted by OSU scientists on campus, across the state, and by affiliated entities. Both foundations are nonprofit entities under Section 501(c)(3) of the Internal Revenue Code. The majority of resources that each foundation holds and invests are restricted to the activities of the university in accordance with donor intent, and can only be used by, or for the benefit of, OSU. These resources are significant to the operations of OSU, and the university routinely accesses them through various intercompany processes. See Note 21 University Foundations for additional information regarding the related foundations reported as Component Units.

#### B. Financial Statement Presentation

The OSU financial accounting records are maintained in accordance with U.S. generally accepted accounting principles (GAAP) as prescribed in applicable pronouncements of the

Governmental Accounting Standards Board (GASB). The financial statement presentation required by GASB Statement No. 35, Basic Financial Statements—and Management's Discussion and Analysis—for Public Colleges and Universities—an amendment of GASB Statement No. 34, modified by GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, provides a comprehensive, entity-wide perspective of OSU assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position, revenues, expenses, changes in net position, and cash flows.

In preparing the financial statements, interfund transfers between university funds, and internal revenues and expenses associated with self-supporting auxiliary and service center operations have been eliminated.

Financial statements of the OSU foundations for the fiscal years ended June 30, 2021 and 2020 are discretely presented as discussed above. The foundations' financial statements are prepared in accordance with the pronouncements of the Financial Accounting Standards Board (FASB). As such, certain revenue recognition criteria and presentation features are different from GASB revenue and presentation criteria. Accordingly, those financial statements have been consolidated and reported on separate pages following their respective financial statement counterparts of the university. No modifications have been made to the foundations' financial information included in the university's financial report.

## C. Basis of Accounting

For financial reporting purposes, OSU is considered a special-purpose government engaged only in business-type activities. Accordingly, the OSU financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned and expenses are recorded when incurred.

#### **NEWLY IMPLEMENTED ACCOUNTING STANDARDS**

There were no new GASB standards effective for fiscal year 2021 that had a significant impact on OSU.

#### **UPCOMING ACCOUNTING STANDARDS**

In June 2017, GASB issued Statement No. 87, Leases. GASB Statement No. 87 improves the accounting and financial reporting for leases and is effective for the fiscal year ended June 30, 2022. Per GASB Statement No. 95, GASB Statement No. 87 is now effective for the fiscal year ended June 30, 2022. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use leased asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about leasing activities. This Statement will substantially impact the university's lease accounting and reporting.

In May 2020, GASB issued Statement No. 96, Subscription-Based Information Technology Arrangements. GASB Statement No. 96 provides guidance on the accounting and financial reporting for subscription-based information technology arrangement (SBITAs) for government end users and is effective for the fiscal year ended June 30, 2023. This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. This statement will change how the university accounts for and reports SBITAs.

## D. Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments with original maturities of three months or less. The majority of the university's cash and cash equivalents are invested in the Oregon Short-Term Fund (OSTF), which is managed by the Oregon State Treasury, and provides daily liquidity. Cash and cash equivalents classified as current assets consist of: cash on hand, cash for current operations, cash held for the payment of the current portion of debt service, and cash held as a custodial agent for student groups. Cash and cash equivalents classified as non-current assets consist of student building fee cash held for future debt service and cash for capital construction projects. See Note 2 Cash and Investments, Section A Cash and Cash Equivalents for disclosure of restricted portions of cash and cash equivalents.

## E. Investments

Investments are reported at fair value as determined by market prices. Unrealized and realized gains or losses on investments are reported as investment activity in the Statement of Revenues, Expenses, and Changes in Net Position. See Note 13 Investment Activity for additional information. All investments are classified as noncurrent assets in the Statement of Net Position.

#### F. Receivables

Accounts receivable consists primarily of amounts due for tuition and fee charges to students, grants and contracts, and auxiliary enterprise services provided to students, faculty and staff. Accounts receivable for tuition and fee charges are recorded net of estimated uncollectible amounts in accordance with generally accepted accounting principles. Grants and contracts receivable include amounts due from federal, state, and local governments, or private sources, in connection with reimbursement of allowable expenditures made pursuant to the university's grants and contracts. Capital construction receivables include amounts due from the state in connection with reimbursement of allowable expenditures made pursuant to the grant agreements between the university and the state for facilities projects funded by the state.

Notes receivable consist primarily of student loans receivable due from the federal Perkins Loan Program and from

other loans administered by the university. Construction loans receivable are reimbursements receivable from the state in connection with allowable expenditures made pursuant to contracts between the university and the state for various facility projects initially funded by the university. Construction reimbursements can be current or long-term depending on the estimated timing of completion of associated construction projects. The university does not currently hold any notes receivable from the state related to construction reimbursements.

#### G. Inventories

Inventories are recorded at cost, with cost being generally determined on a first-in, first-out or average basis. Inventories consist primarily of supplies in storerooms and physical plant stores.

## H. Capital Assets

Capital assets are recorded at cost on the date acquired or at acquisition value on the date donated. OSU capitalizes equipment with unit costs of \$5,000 or more and an estimated useful life greater than one year. OSU capitalizes real property expenditures that increase the functionality and/ or extend the useful life of the real property if total expenditures exceed the capitalization thresholds of \$50,000 to \$100,000, depending on the type of real property. Intangible assets valued in excess of \$100,000 are capitalized. Expenditures below the capitalization threshold and repairs and maintenance are charged to operating expense in the year in which the expense is incurred. In addition, certain research costs for construction of assets funded by and on behalf of federal agencies are expensed as incurred. (In fiscal years 2021 and 2020, this included the National Science Foundation's Regional Class Research Vessel Program.) In these cases, the federal agencies control the assets and retain title. Interest costs incurred before the end of a construction period are recorded as a cost of the period in which they are incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets. This is generally 50 years for buildings; 25 years for major renovations/additions to buildings; 10 to 20 years for infrastructure and land improvements; 5 to 11 years for non-expendable assets; and the useful life of the asset or term of the lease, whichever is less, for leasehold improvements. Amortization terms for intangible assets vary depending on the factors relating to the specific asset. Depreciation is not applied to land, museum collections, works of art, historical treasures, or library special collections.

#### **Unearned Revenues**

Unearned revenues include amounts received for tuition and fees, grants and contracts, lease income and auxiliary enterprise activities in which cash has been received, but revenues will be earned in the subsequent fiscal year(s).

## J. Compensated Absences

OSU accrues a liability for vacation leave and other compensated absences that were earned but not used during the current or prior fiscal year for which employees can receive compensation in a future period. An estimate is made to allocate this liability between its current and noncurrent components.

Sick leave is recorded as an expense when paid. There is no payout provision for unused sick leave and no liability exists.

## K. Net Pension Liability

The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, are actuarially determined at the system-wide Retirement Plan level and are allocated to employers based on their proportionate share. The university's proportionate share is allocated to OSU by the Oregon Department of Administrative Services. See Note 16 Employee Retirement Plans for a detailed description of the liability and the proportionate share methodology.

## L. Net OPEB (Asset)/Liability

The university's net PERS RHIA OPEB asset, net PERS RHIPA OPEB liability and the total PEBB OPEB liability along with the associated deferred outflows of resources, deferred inflows of resources and expenses are allocated to the university by the Oregon Department of Administrative Services based on their proportionate share . See Note 17 Other Post-Employment Benefits (OPEB) for a detailed description of each plan and the proportionate share methodology for each

# M. Asset Retirement Obligations

An Asset Retirement Obligation (ARO) is a legally enforceable liability associated with the retirement of a tangible capital asset. The retirement of a tangible capital asset encompasses its sale, abandonment, recycling, or disposal in some other manner; however, it does not encompass the temporary idling of a tangible capital asset. OSU has legal obligations to perform future asset retirement activities related to one tangible capital asset and therefore recognizes a liability and corresponding deferred outflow of resources. The deferred outflow of resources will be amortized and expensed over the remaining life of the asset. See Note 10 Asset Retirement Obligations for additional information.

# N. Deferred Outflows and Inflows of Resources

Deferred outflows of resources represent the consumption of net position in one period that is applicable to future periods, and have a positive effect on net position that is similar to assets, but are not considered assets. Deferred inflows of resources represent the acquisition of net position that is applicable to future periods, and have a negative effect on net position that is similar to liabilities, but are not considered liabilities. Deferred outflows and inflows are related to

defined benefit pension plans, defined benefit OPEB plans, and asset retirement obligations. See Note 6 Deferred Outflows and Inflows of Resources, Note 10 Asset Retirement Obligations, Note 16 Employee Retirement Plans, and Note 17 Other Post-employment Benefits (OPEB).

## O. Net Position

OSU's net position is classified as follows:

#### **NET INVESTMENT IN CAPITAL ASSETS**

Net investment in capital assets represents the total investment in capital assets, net of accumulated depreciation and amortization, less outstanding debt obligations related to those capital assets plus unspent bond proceeds.

#### **RESTRICTED - NONEXPENDABLE ENDOWMENTS**

Restricted-Nonexpendable Endowments consists of endowment funds in which donors have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income. The income may either be expended or, depending on the terms of the gift instrument, added to principal.

#### **RESTRICTED - EXPENDABLE**

Restricted-Expendable includes resources which OSU is legally or contractually obligated to spend in accordance with restrictions stipulated by external parties.

#### UNRESTRICTED

Unrestricted net position represents resources that may be used at the discretion of the board.

#### P. Restricted/Unrestricted Resources

The university has no formal policy addressing which resources to use when both restricted and unrestricted net position are available for the same purpose. University personnel decide which resources to use at the time expenses are incurred. Factors used to determine which resources to use include relative priorities of the university in accordance with the university's strategic initiatives and externally imposed matching requirements of certain restricted funds. Major capital purchases are often times split-funded from multiple restricted and unrestricted funding sources.

#### Q. Endowments

The university manages timber and forestry land endowments, while all other endowments are managed by the OSU Foundation. The university endowment assets managed by the OSU Foundation are invested with the objectives of long-term capital appreciation and stable but growing income. The university board policy is to distribute 4.5 percent of the preceding 12-quarter moving average of the endowment market value for spending purposes.

Net appreciation of endowments is included in restricted expendable gifts, grants, and contracts on the Statement of Net Position.

Non-expendable endowments on the Statement of Net Position at June 30, 2021, represent the original corpus of true endowment funds of \$2,384,154 and the full nonexpendable fair value of the real estate endowments of \$4,069,227. Non-expendable endowments on the Statement of Net Position at June 30, 2020, represent the original corpus of true endowment funds of \$2,384,154 and the full non-expendable fair value of the real estate endowments of \$3,310,680.

The university's endowments are identified and invested as follows (in thousands):

True Endowments           Corpus         \$ 2,384         \$ 2,384           Market Valuation         3,295         2,026           Real Estate         4,069         3,311           Total         9,748         7,721           Quasi-Endowments           Corpus         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Tollows (III tillousullus).	June 30,		J	une 30,
Corpus         \$ 2,384         \$ 2,384           Market Valuation         3,295         2,026           Real Estate         4,069         3,311           Total         9,748         7,721           Quasi-Endowments           Corpus         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645			2021		2020
Market Valuation         3,295         2,026           Real Estate         4,069         3,311           Total         9,748         7,721           Quasi-Endowments           Corpus         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	True Endowments				
Real Estate         4,069         3,311           Total         9,748         7,721           Quasi-Endowments         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Corpus	\$	2,384	\$	2,384
Total         9,748         7,721           Quasi-Endowments           Corpus         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Market Valuation		3,295		2,026
Quasi-Endowments           Corpus         24,714         18,999           Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Real Estate		4,069		3,311
Corpus       24,714       18,999         Market Valuation       37,541       24,054         Real Estate       3,779       3,533         Total       66,034       46,586         Total Fair Value of Endowments       75,782       \$54,307         Invested Endowments:       **       7,848       6,844         Invested by OSU Foundation       61,115       46,487         Separately Invested Equity Investments       5,128       -         Invested in the Public University Fund (PUF)       167       110         Total Invested Endowments       74,258       53,441         Endowment Cash in PUF       164       221         Long-Term Receivable from Casey Family Trust       1,360       645	Total		9,748		7,721
Market Valuation         37,541         24,054           Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Quasi-Endowments				
Real Estate         3,779         3,533           Total         66,034         46,586           Total Fair Value of Endowments         75,782         54,307           Invested Endowments:         7,848         6,844           Invested by OSU Foundation         61,115         46,487           Separately Invested Equity Investments         5,128         -           Invested in the Public University Fund (PUF)         167         110           Total Invested Endowments         74,258         53,441           Endowment Cash in PUF         164         221           Long-Term Receivable from Casey Family Trust         1,360         645	Corpus		24,714		18,999
Total 66,034 46,586  Total Fair Value of Endowments 75,782 54,307  Invested Endowments: Timber and Forestry Land Held by OSU 7,848 6,844 Invested by OSU Foundation 61,115 46,487 Separately Invested Equity Investments 1,128 Invested in the Public University Fund (PUF) 167 110  Total Invested Endowments 74,258 53,441  Endowment Cash in PUF 164 221  Long-Term Receivable from Casey Family Trust 1,360 645	Market Valuation		37,541		24,054
Total Fair Value of Endowments\$ 75,782\$ 54,307Invested Endowments:Inipage and Forestry Land Held by OSU\$ 7,848\$ 6,844Invested by OSU Foundation61,11546,487Separately Invested Equity Investments5,128-Invested in the Public University Fund (PUF)167110Total Invested Endowments74,25853,441Endowment Cash in PUF164221Long-Term Receivable from Casey Family Trust1,360645	Real Estate		3,779		3,533
Invested Endowments: Timber and Forestry Land Held by OSU \$ 7,848 \$ 6,844 Invested by OSU Foundation 61,115 46,487 Separately Invested Equity Investments Invested in the Public University Fund (PUF) 167 110 Total Invested Endowments 74,258 53,441 Endowment Cash in PUF 164 221 Long-Term Receivable from Casey Family Trust 1,360 645	Total		66,034		46,586
Timber and Forestry Land Held by OSU \$ 7,848 \$ 6,844 Invested by OSU Foundation 61,115 46,487 Separately Invested Equity Investments 5,128 Invested in the Public University Fund (PUF) 167 110 Total Invested Endowments 74,258 53,441 Endowment Cash in PUF 164 221 Long-Term Receivable from Casey Family Trust 1,360 645	Total Fair Value of Endowments	\$	75,782	\$	54,307
Invested by OSU Foundation 61,115 46,487 Separately Invested Equity Investments 5,128 Invested in the Public University Fund (PUF) 167 110  Total Invested Endowments 74,258 53,441  Endowment Cash in PUF 164 221 Long-Term Receivable from Casey Family Trust 1,360 645	Invested Endowments:				
Separately Invested Equity Investments Invested in the Public University Fund (PUF)  Total Invested Endowments  Findowment Cash in PUF  Long-Term Receivable from Casey Family Trust  1,360  15,128  110  140  150  167  110  110  121  1360  140  150  164  164  164  164  164  166  164  166	Timber and Forestry Land Held by OSU	\$	7,848	\$	6,844
Invested in the Public University Fund (PUF) 167 110  Total Invested Endowments 74,258 53,441  Endowment Cash in PUF 164 221  Long-Term Receivable from Casey Family Trust 1,360 645	Invested by OSU Foundation		61,115		46,487
Total Invested Endowments74,25853,441Endowment Cash in PUF164221Long-Term Receivable from Casey Family Trust1,360645	Separately Invested Equity Investments		5,128		-
Endowment Cash in PUF 164 221 Long-Term Receivable from Casey Family Trust 1,360 645	Invested in the Public University Fund (PUF)		167		110
Long-Term Receivable from Casey Family Trust 1,360 645	Total Invested Endowments		74,258		53,441
	Endowment Cash in PUF		164		221
Total Fair Value of Endowments \$ 75.782 \$ 54.307	${\bf Long\text{-}Term\ Receivable\ from\ Casey\ Family\ Trust}$		1,360		645
7 73,702 \$ 34,507	Total Fair Value of Endowments	\$	75,782	\$	54,307

### R. Income Taxes

OSU is treated as a governmental entity for tax purposes. As such, OSU is generally not subject to federal and state income taxes. However, OSU remains subject to income taxes on any income that is derived from a trade or business regularly carried on and not in furtherance of the purpose for which OSU was granted exemption from income taxes. No income tax is recorded because there are no income taxes due on unrelated business income during fiscal year 2021 and 2020.

## S. Revenues and Expenses

OSU has classified its revenues and expenses as either operating or nonoperating according to the following criteria:

Operating revenues and expenses generally have the characteristics of exchange transactions. These transactions can be defined as an exchange in which two or more entities both receive and sacrifice value, such as purchases and sales of goods or services. Examples of operating revenues include student tuition and fees, sales and services of auxiliary enterprises, most federal, state and local grants and contracts, and other operating revenues. Examples of operating

expenses include employee compensation and benefits, scholarships and fellowships, utilities, supplies and other services, professional fees, and depreciation.

Nonoperating revenues and expenses generally have the characteristics of nonexchange transactions. In a nonexchange transaction, OSU receives value without directly giving equal value in exchange. Examples of nonoperating revenues include government appropriations, nonexchange grants, gifts, and contributions. For fiscal years 2021 and 2020, nonoperating revenues included Higher Education Emergency Relief Funds (HEERF). Nonoperating expenses are defined in GASB Statement No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting, and GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Examples of nonoperating expenses include interest on capital debt and bond expenses.

## T. State Support

OSU receives support from the state in the form of General Fund and Lottery appropriations, and debt service appropriations for some Oregon Department of Energy loans. See Note 15 Government Appropriations for details on appropriations.

In addition to appropriations, the state provides funding for plant facilities on the university's campuses. Capital projects for new facilities and capital improvements and repair are funded by gifts, state-paid debt, and university-paid debt and resources. The state legislature considers projects from all seven public universities for allocation of Oregon's bonding capacity. Funds for capital projects funded by state-paid debt are provided through grant agreements between OSU and the state. Revenue is recorded as Capital Grants in the Statement of Revenues, Expenses and Changes in Net Position when appropriate expenditures are reimbursable per the grant agreements. Funds for capital projects funded by university-paid debt can also be funded through Oregon's bonding capacity. At the time that the bonds are sold, the state instructs OSU to record a liability to the state for the debt, and a receivable for construction reimbursements. The receivable is reduced as expenditures on the capital project are completed and reimbursed by the state.

Facilities funded by gifts, state-paid debt and university-paid debt are reflected as completed assets or construction in progress in the accompanying Statement of Net Position. University-paid debt relating to bonds issued by the state are primary obligations of the state. OSU is contractually committed to pay the state to fund the retirement of debt obligations issued on its behalf. These contracts are included as current and long-term liabilities in the Statement of Net Position.

### **U.** Allowances

Student tuition and fees and campus housing revenues included in auxiliary enterprise revenues are reported net of scholarship allowances. A scholarship allowance is the difference between the university's stated rates and charges and the amounts actually paid by students and/or third parties making payments on behalf of the students. Under this approach, scholarships awarded by the university are considered as reductions in tuition and fee revenues rather than as expenses. Additionally, certain governmental grants, such as Pell grants, and payments from other federal, state or nongovernmental programs, are required to be recorded as either operating or nonoperating revenues in the university's financial statements. To the extent that revenues from such programs are applied to tuition, fees, and other student charges, the university has reported a corresponding scholarship allowance.

OSU has three types of allowances that are netted against gross tuition and fees and housing revenues. Tuition and housing waivers, provided directly by OSU, amounted to \$58,447,333 and \$46,160,336 for the fiscal years ended 2021 and 2020, respectively. Revenues from financial aid programs (e.g., Pell Grants, Supplemental Educational Opportunity Grants, and Oregon Opportunity Grants) used for paying student tuition and fees and campus housing was estimated to be \$45,969,198 and \$43,377,357 for the fiscal years ended 2021 and 2020, respectively. Bad debt expense related to student accounts is also reported as an allowance against operating revenues and was estimated to be (\$778,626) and \$4,624,515 for the fiscal years ended 2021 and 2020, respectively. Negative bad debt expense indicates a reduction in the allowance for doubtful accounts for the year.

## V. Federal Student Loan Programs

OSU receives proceeds from the Federal Direct Student Loan Program (FDSLP). GASB Statement No. 84 allows business-type activities, such as OSU, to report activities that would otherwise be considered custodial funds in OSU's Statement of Net Position and Statement of Cash Flows as an operating activity if upon receipt, the funds are normally expected to be held for three months or less. Funds associated with the FDSLP meet this exception and are reported as such. OSU disbursed federal student loans in the amount of \$131,247,757 and \$137,212,383 for the fiscal years ended 2021 and 2020, respectively.

# W. Deposit Liabilities

Deposit liabilities primarily consist of fund balances held by OSU on behalf of student groups and organizations that account for activities in the OSU accounting system and whose cash is part of the cash held on deposit with the Oregon State Treasury.

## X. Perkins Loan Program Termination

OSU administers Title IV Perkins Loans for the benefit of its students. Funds for the Perkins program were initially received through Federal Capital Contributions (FCC) from the U.S. Department of Education (ED) and were supplemented with Institutional Capital Contributions (ICC). Over the years, the proportion of federal to institutional matching funds varied, from a 90/10 split to a 75/25 split. Academic year 2017-18 was the last year in which new Perkins loans were allowed to be disbursed as the U.S. Congress did not renew the program. The ED has given institutions the option of assigning existing Perkins loans back to the federal government or continuing to collect on them while returning FCC as loans are repaid. OSU has elected to continue to collect on Perkins loans and return the FCC as it is collected. Perkins loans are reported in Notes Receivable, net of allowances for uncollectable amounts. Amounts due for repayment to the ED for the FCC portion are reported as current and noncurrent long-term liabilities. Net Perkins loan amounts are reported in Net Position under Expendable for Student Loans.

## Y. Related-Party Transactions

During fiscal year 2018, OSU entered into a related-party transaction with former head baseball coach Pat Casey and the Pat Casey Family Trust (PCFT). The parties have agreed to a split-dollar arrangement whereby Coach Casey has agreed to reduce his salary by \$215,000 annually and the university is then loaning \$215,000 annually for fiscal years 2018 through 2022 to the PCFT at the IRS applicable federal rate (AFR) in effect on the day each \$215,000 loan advance is disbursed. The PCFT is using the loan funds to purchase a life insurance policy on Pat Casey's wife. The term of the loan from the university to PCFT is 23 years, or upon the death of Mrs. Casey, whichever comes first. When the life insurance policy terminates, OSU will be reimbursed by the PCFT for the full principal amount of the loan plus accrued interest. The loan from OSU to PCFT is reported in noncurrent notes receivable.

During fiscal year 2021, OSU entered into a related-party transaction with current football head coach Jonathan Smith. The parties have agreed to a split-dollar arrangement whereby Coach Smith has agreed to reduce his salary by \$500,000 annually and the university has agreed to pay the policy premium on a life insurance policy for Coach Smith in the amount of \$500,000 annually for fiscal years 2021 through 2026. The annual payment of the insurance policy premium results in a promissory note loan from the university to Coach Smith. Each \$500,000 is loaned at the IRS applicable federal rate (ARF) in effect on the day the payment is made, with interest compounded annually. Repayment of the premium loan amount is due either upon the death of Coach Smith or mutual agreement of both parties to terminate the loan agreement. Interest on the loans may be pre-paid or paid at the time of termination of the agreement. The loan

from OSU to Coach Smith is reported in non-current notes receivable.

## Z. COVID-19 Relief Funding

The Coronavirus Aid, Relief, and Economic Security (CARES) Act, passed by Congress in March 2020, provides budgetary relief to higher education institutions through numerous provisions. Of the \$30.75 billion allotted to the Education Stabilization Fund through the CARES Act, Congress set aside approximately \$14.25 billion for the Higher Education Emergency Relief Fund (HEERF). Due to the different formulas and discretionary allocations Congress created within the CARES Act, the HEERF is comprised of multiple programs and distribution allocations.

The Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) was approved by Congress in December 2020 as part of the Consolidated Appropriations Act of 2021. The law authorized \$23 billion through the Education Stabilization Fund specifically for higher education. These funds were allocated to institutions using the HEERF in the CARES Act and this portion of relief funding is commonly referred to as HEERF II. The CRRSA Act requires institutions to provide the same amount in emergency aid to students as they received under the CARES Act, and allows them to use additional funds on institutional expenses to reimburse themselves for expenses that occurred due to continuing operations during the pandemic; defray losses due to decreased revenue; implement information technology infrastructure and distance learning capacity for current and future students; fund payroll; and faculty and staff professional development.

In March 2021, Congress passed additional COVID relief funding in the American Rescue Plan (ARP). This law authorized \$39.6 billion to higher education through the Higher Education Emergency Relief Fund (known as HEERF III). Similar to the CARES Act, institutions must spend at least 50% of their allocation on emergency financial aid grants directly to students. Institutions are required to spend a "reasonable and necessary" amount of institutional funds on monitoring and controlling the spread of COVID-19 on their campus and on outreach to students alerting them of opportunities to receive a financial aid adjustment due to lost income as a result of the pandemic. Additionally, institutions may use remaining funds to replace lost revenue, fund emergency expenses, or meet payroll costs, among other expenses. Institutions who received HEERF I or HEERF II funds were automatically awarded HEERF III funds.

As of June 30, 2021, total COVID relief funding awarded to OSU under HEERF II and HEERF III was \$72,919,251. OSU was awarded \$31,577,682 for the student portion allocation, of which \$7,779,999 was received and dispersed directly to students as emergency financial aid grants as of June 30, 2021 and \$23,797,683 remains to be received and dispersed in fiscal year 2022. OSU recognized nonoperating financial aid grant revenue and student aid operating expense for the

receipt and disbursement of these funds. OSU was awarded \$41,121,795 for the institutional portion allocation. As of June 30, 2021 OSU had received \$18,822,487 and \$22,299,308 remains to be received in fiscal year 2022. OSU recognized other nonoperating revenue for the total amount received. Expenditures identified as allowable relate to foregone housing and dining auxiliary revenues and lost tuition revenues attributed to the pandemic. In addition to the student and institutional portions, OSU was awarded \$219,774 through the Strengthening Institutions Program (SIP). Funding through this program could be used for student aid or to defray institutional expenses, which may include lost revenue, reimbursement for expenses already incurred, technology costs associated with the transition to distance education, faculty and staff training, and payroll. As of June 30, 2021, the university had received \$100,321 with \$119,453 available for fiscal year 2022. These funds were used to offset lost conference and sport camp revenues attributed to the pandemic.

OSU was also awarded \$526,133 through the Governor's Emergency Education Relief Fund. Of this funding, none has been received or dispersed as of June 30, 2021. Of the total awarded, \$399,923 is allocated for grants to students and \$126,210 is allocated for institutional support. The total of this funding will be received and dispersed in fiscal year 2022.

As of June 30, 2020, the total CARES Act funding awarded to OSU was \$15,559,998. OSU was awarded \$7,779,999 for the student portion allocation and all funds awarded were received and dispersed directly to students as emergency financial aid grants as of June 30, 2020. OSU recognized nonoperating financial aid grant revenue and student aid operating expense for the receipt and disbursement of these funds. OSU was awarded a matching \$7,779,999 for the institutional portion allocation and all funds awarded were received as of June 30, 2020. OSU recognized other nonoperating revenue for the total amount received as allowable expenditures under the institutional portion of the HEERF incurred by OSU were in excess of the \$7,779,999 award. Expenditures identified as allowable primarily relate to housing and dining auxiliary refunds to students attributed to the pandemic.

#### **Use of Estimates** AA.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that could affect the reported amounts of assets and liabilities, revenues and expenses and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from those estimates.

#### 2. CASH AND INVESTMENTS

At June 30, 2021 and 2020, the majority of the cash and investments of OSU were held in custody with the Oregon State Treasury (OST). The OST manages these invested

assets through commingled investment pools. The operating funds for OSU are commingled with operating cash and investments from five other Oregon public universities and referred to collectively as the Public University Fund (PUF). The investments held in the PUF are managed by the OST and administered by the statutorily defined designated university. OSU is currently serving as the designated university for the PUF pool. Each underlying investment pool has an investment policy and set of objectives identifying risk and return parameters for the respective investment pool. The OST invests these deposits in high grade, dollar-denominated, short and intermediate-term fixed income securities. The Oregon Investment Council (OIC) provides oversight and counsel on the investment policies, activities, and performance for each investment pool held in the PUF. Revenue bond proceeds are invested separately from operating funds, and are held in diversified, high quality and liquid fixed income securities.

Total cash and investments for the university includes both restricted and unrestricted amounts and are summarized as follows (in thousands):

	June 30, 2021	June 30, 2020
Unrestricted Bond Proceeds Reserved for	\$ 104,762	\$ 94,967
Capital Restricted For:	406,436	149,334
Endowments	74,422	53,662
Gifts, Grants and Contracts Capital	- 107,320	29,064 62,326
Student Aid	11,570	11,150
Debt Service Payroll Withholdings	8,875 26,559	7,703 26,064
Student Groups and Campus	20,339	20,004
Organizations	1,317	1,318
Perkins Title IV Cash Petty Cash	3,912 153	3,976 147
Supplemental Retirement		
Plan Investment Unrealized Gain/(Loss) on	547	477
Investments	1,372	2,774
Total Cash and Investments	\$ 747,245	\$ 442,962

In general, deposits and investment securities as described below have exposure to various risks such as credit, concentration of credit, custodial credit, interest rate, and foreign currency. It is likely that the value of the investment securities will fluctuate during short periods of time, and it is possible that such changes could materially affect the amounts reported in the financial statements.

For full disclosure regarding cash and investments managed by the OST, a copy of the OST audited annual financial report may be obtained by writing to the Oregon

State Treasury, 350 Winter St. NE, Suite 100, Salem, OR 97301-3896 or by linking to https://www.oregon.gov/treasury/news-data/pages/treasury-news-reports.aspx#annualrep

## A. Cash and Cash Equivalents

#### **DEPOSITS WITH OREGON STATE TREASURY**

OSU maintains the majority of its current cash balances on deposit with the OST. These deposits are held on a pooled basis in the Oregon Short-Term Fund (OSTF). The OSTF is a short-term cash and investment pool available for use by all state agencies or by agreement for related agencies, such as OSU. The OST invests these deposits in high-grade short-term investment securities. While the university is not required by statute to collateralize deposits, it does have a contractual obligation with the OST to collateralize deposits within 24 hours of receipt. At fiscal years ended June 30, 2021 and 2020, OSU cash and cash equivalents on deposit at OST were \$231,758,452 and \$298,901,169, respectively. Cash and cash equivalents on deposit at fiscal years ended June 30, 2021 and 2020 included \$130,225,550 and \$123,583,684, respectively, in unspent taxable revenue bond proceeds held in a separate OST account in the OSTF.

#### OTHER DEPOSITS

For the years ended June 30, 2021 and 2020, OSU had cash at U.S. Bank held for Title IV Perkins Loans of \$3,911,921 and \$3,976,347, respectively. OSU held cash at JPMorgan Chase bank for operations of \$63,154,527 and \$432,784, respectively, for the year ended June 30, 2021 and 2020. Additionally, for the years ended June 30, 2021 and 2020, OSU had vault and petty cash balances of \$152,522 and \$146,858, respectively.

#### **CUSTODIAL CREDIT RISK-DEPOSITS**

Custodial credit risk is the risk that, in the event of a financial institution failure, cash deposits will not be returned to a depositor. The university and state do not have formal policies regarding custodial credit risk for deposits. However, banking regulations and Oregon Revised Statute (ORS) Chapter 295 establish the insurance and collateral requirements for deposits in the OSTF. OSU cash balances held on deposit at the OST are invested continuously, therefore custodial credit risk exposure to the OST is low. Additionally, cash balances on deposit with US Bank and JPMorgan Chase bank are collateralized, therefore invested continuously, resulting in low credit risk.

#### FOREIGN CURRENCY RISK-DEPOSITS

Deposits in foreign currency run the risk of changing value due to fluctuations in foreign exchange rates. Per PUF policy, all deposits are in U.S. currency and therefore not exposed to foreign currency risk.

To facilitate study-abroad programs, there are some cash balances held in the local currency of other countries to pay local expenses. The aggregate foreign denominated account balances converted into U.S. dollars equaled \$692,185 and

\$203,775 at June 30, 2021 and 2020, respectively. Amounts deposited in foreign bank accounts are reported as accounts receivable or prepaid expense on the financial statements.

#### B. Investments

OSU's operating funds are invested in the PUF and separately managed fixed income portfolios. University investments in the PUF are invested in the Core Bond Fund (CBF) managed by the OST. The CBF invests primarily in intermediateterm fixed income securities and is managed with an investment objective to maximize total return (i.e., principal and income) over an intermediate time horizon within stipulated risk parameters. The CBF is actively managed to maintain an average duration of four to five years, through a diversified portfolio of quality, investment grade fixed income securities as defined in the investment policy. The majority of the university's endowment assets are managed by the OSU Foundation. These endowment assets are invested in the OSU Foundation's pooled endowment fund (fund) and directed by external investment managers. The fund is expected to operate in perpetuity and the investments are invested with a long-term horizon while maintaining a prudent level of risk. Additionally, the university manages timber and forestry land endowments, board-directed strategic reserves and a land grant endowment invested in the PUF. There are board designated funds invested in equities as a long-term investment strategy which aligns acceptable risk tolerance associated with investment duration as defined in the investment policy.

All investments are managed as a prudent investor would do, exercising reasonable care, skill and caution.

Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities could occur in the near term and such changes could materially affect the amounts reported in the Statement of Net Position.

Significant events in domestic and international investment markets, or aggressive action by the Federal Open Market Committee to influence both short and long-term interest rates, contribute to price volatility. Consequently, the fair value of OSU's operating and endowment investments is exposed to price volatility which could result in a substantial change in the fair value of certain investments from the amounts reported as of June 30, 2021 and 2020.

Investments are all classified as noncurrent and include both restricted and unrestricted funds. Earnings on investments from restricted fund sources are spent in accordance with the restrictions of the funding source.

OSU's investments by source are classified and invested as follows (in thousands):

	June 30, 2021	June 30, 2020
Operating Funds		
PUF Core Bond Fund	\$ 103,853	\$ 85,588
Other Investment Funds	269,610	
Total Operating Funds	373,463	85,588
<b>Endowment Funds</b>		
Invested by OSU Foundation	61,115	46,487
Timber and Forestry Land	7,848	6,844
<b>Board Directed Endowment</b>	5,128	-
PUF Core Bond Fund	167	110
Total Endowment Funds	74,258	53,441
Separately Held Investments	547	476
Total Investments	\$ 448,268	\$ 139,505

Investments in the PUF CBF pool, the OSU Foundation pooled investments and OSU's other separate investments are invested as follows:

	June 30, 2021	June 30, 2020
PUF Core Bond Fund		
Fixed Income	100.0%	100.0%
Other Investment Funds		
Fixed Income	92.6%	0.0%
Equities	7.4%	0.0%
	100.0%	0.0%
<b>Board Directed Endowment</b>		
Equities	100.0%	0.0%
Invested by OSU Foundation		
Equities	58.8%	53.8%
Alternative	36.7%	34.2%
Fixed Income	4.5%	12.0%
•	100.0%	100.0%
Timber and Forestry Land		
Alternative	100.0%	100.0%
Separately Held Investments		
Fixed Income	100.0%	100.0%

Investments of the OSU discretely presented component units are summarized at fair value as follows (in thousands):

	June 30,		June 30,
		2021	2020
Investment Type:			
Global Equities	\$	503,565	\$ 340,626
Global Fixed Income		119,428	106,373
Private Equity Partnerships		170,557	112,032
Absolute Returns		89,611	65,511
Real Assets		48,711	40,745
Corporate Stocks and Bonds		23,586	18,072
Real Estate Held for Investments		8,757	9,007
Government Securities and			
Municipal Bonds		6,640	10,173
Investment Receivables		249	50
Other		12,871	46,444
Total Investments	\$	983,975	\$ 749,033

#### **CREDIT RISK**

Credit risk is the risk that the issuer of an investment fails to fulfill its obligations. OSU has separate investment policies for its operating and endowment assets. As of June 30, 2021, approximately 94.5 percent of the investments in the PUF CBF are subject to credit risk reporting. Fixed income securities in the PUF CBF rated by the credit agencies as lower medium to high quality, indicating the issuer has a strong capacity to pay principal and interest when due, totaled \$223,564,392. Fixed income securities which have not been evaluated by the rating agencies totaled \$31,546,056. The PUF CBF totaled \$270,090,652, of which OSU owned \$104,020,096, or 38.5 percent. Of the OSU endowments managed by the OSU Foundation and allocated to fixed income, all investments were held in mutual funds which have not been evaluated by the rating agencies. Additionally, of the other investment funds of \$269,609,953 and the Board directed endowment of \$5,128,013 (separately managed funds), OSU had \$24,959,669 invested in environmentally and socially responsible equity funds, none of which are exposed to credit risk. The university's separately managed fixed income securities were rated as follows:

Investment Type	AAA	AA	Α	BBB		Total
Cash & Equivalents	\$ 9,187	\$ -	\$ -	\$ -	\$	9,187
Corporate Bonds	655	18,614	48,889	31,161		99,319
Government Related	10,720	-	-	-		10,720
Money Market	-	22,101	-	-		22,101
Municipal Bonds	10,124	25,072	-	-		35,196
Asset-Backed Securities	29,836	18,186	16,655	-		64,677
Treasury Notes & Bonds	8,578	-	-	-		8,578
Total	\$ 69,100	\$ 83,973	\$ 65,544	\$ 31,161	\$ :	249,778

As of June 30, 2020, approximately 91.5 percent of the investments in the PUF CBF are subject to credit risk reporting. Fixed income securities in the PUF CBF rated by the credit agencies as lower medium to high quality, indicating the issuer has a strong capacity to pay principal and interest when due, totaled \$120,344,468. Fixed income securities which have not been evaluated by the rating agencies totaled \$55,752,725. The PUF CBF totaled \$192,395,981, of which OSU owned \$85,698,118, or 44.5 percent. Of the OSU endowments managed by the OSU Foundation and allocated to fixed income, all investments were held in mutual funds which have not been evaluated by the rating agencies.

#### **CUSTODIAL CREDIT RISK-INVESTMENTS**

Custodial credit risk for investments is the risk that in the event of the failure of the counterparty to a transaction, the university will not be able to recover the value of an investment or collateral securities in the possession of an outside party. The OIC has no formal policy regarding the holding of securities by a custodian or counterparty. At June 30, 2021 and 2020, none of the investment securities were uninsured and unregistered, with securities held by the counterparty or by its trust department or agent but not in the University's name.

#### **CONCENTRATION OF CREDIT RISK**

Concentration of credit risk refers to potential losses if total investments are concentrated with one or few issuers. With the exception of U.S. Government and Agency issues, the PUF policy for reducing credit risk for fixed income securities is that no more than five percent of the bond portfolio par value will be invested in securities of a single issuer, and no more than three percent will be invested in any individual issue. Per policy, both the PUF and the separately managed fixed income portfolios held no securities from a single issuer that exceeded five percent of the bond portfolios. The investment policy restricts, as of the date of purchase, investment in equities shall not exceed 15% of the total investment portfolio. The separately managed equity funds held were below 15% of the total investment portfolio at the time of the investment for the year ended June 30, 2021.

#### FOREIGN CURRENCY RISK-INVESTMENTS

Foreign currency risk is the risk that investments may lose value due to fluctuations in foreign exchange rates. Per PUF investment policy, all investments are to be in U.S. dollar denominated securities, therefore no amounts of the PUF investments had reportable foreign currency risk at June 30, 2021 or 2020.

Of the OSU Endowments invested by the OSU Foundation at June 30, 2021, \$19,208,283, or 31.4 percent, were held subject to foreign currency risk. At June 30, 2020, \$12,690,907, or 27.3 percent were held subject to foreign currency risk.

Of the separately managed investments at June 30, 2021, \$2,617,250, or 10.5 percent, were held subject to foreign currency risk.

#### **INTEREST RATE RISK**

Investments in fixed income securities are subject to the risk that changes in interest rates will adversely affect the fair value of the investments. As of June 30, 2021, securities held in the PUF CBF subject to interest rate risk totaled \$255,110,448 and had an average duration of 4.04 years. Securities of the OSU Endowment investments held subject to interest rate risk totaling \$2,334,573 had an average duration of 4.91 years. Separately managed fixed income investments held subject to interest rate risk were as follows:

			Duration
Investment Type	Fa	ir Value	in years
Cash & Equivalents	\$	9,187	0.00
Corporate Bonds		99,318	1.53
Government Related		10,720	0.82
Money Market		22,101	0.47
Municipal Bonds		35,196	2.33
Asset-Backed Securities		64,678	1.14
Treasury Notes & Bonds		8,578	0.56
Total	\$	249,778	
Average Duration			1.33

As of June 30, 2020, securities held in the PUF CBF subject to interest rate risk totaled \$176,097,193 and had an average duration of 3.77 years. Securities of the OSU Endowment investments held subject to interest rate risk totaling \$2,933,320 had an average duration of 4.72 years. Duration measures the change in the value of a fixed income security that will result from a one percent change in interest rates.

#### **FAIR VALUE MEASUREMENT**

Investments are reported at estimated fair value as determined by the OST, based on a fair value hierarchy which prioritizes the input techniques used to measure fair value. The hierarchy gives the highest priority to Level 1 measurements and the lowest priority to Level 3 measurements:

Level 1 – Inputs that reflect unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2 – Inputs other than quoted market prices that are observable for the asset, either directly or indirectly, including inputs in markets that are not considered to be active; and

Level 3 – Inputs that are unobservable. These are only used if relevant Level 1 and Level 2 inputs are not available.

Inputs are used in applying valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. In addition to the underlying reported net asset values (NAV), which generally serve as the primary valuation input, other inputs may include liquidity factors and broad credit data. An investment's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The fair value of OSU's investments in the PUF CBF are based on the investments' net asset value (NAV) per share provided by the Treasury. Fair value measurements for the university's investments in the PUF CBF at June 30, 2021 and 2020 totaled \$104,020,096 and \$85,698,118, respectively.

As of June 30, 2021 and 2020, respectively, OSU's investment in timber and forestry land was valued at \$7,848,204 and \$6,843,569. This investment is a natural resource investment and is therefore required to be reported at fair value. In order to obtain the value of the timber and the land, a professional timber appraisal is performed every five years, and interim valuations are conducted by professionals within the OSU College of Forestry every year-end. The periodic timber appraisal and annual valuation is a level 3 input.

The following table presents OSU's separately managed investments by level within the valuation hierarchy as of June 30, 2021:

	Assets at fair value as of June 30, 2021										
	Level 1	Level 2	Level 3	Total							
Investment Type:											
Corporate Bonds	\$ -	\$ 98,683	\$ -	\$ 98,683							
Government Related	-	10,706	-	10,706							
Municipal Bonds	-	35,118	-	35,118							
Asset-Backed Securities	-	64,612	-	64,612							
Treasury Notes & Bonds	-	8,576	-	8,576							
Domestic Equity	22,057	-	-	22,057							
International Equity	2,649	-	-	2,649							
	\$ 24,706	\$ 217,695	\$ -	\$242,401							
At Amortized Cost:											
Money Market Funds				22,082							
Cash & Equivalents				9,441							
Investments Receivable				814							
Total Investments				\$274,738							

#### COMPONENT UNIT INVESTMENTS BY LEVEL

The following tables present the component unit investments by level within valuation hierarchy as of June 30, 2021 and 2020:

	Asset	s at fai	ir value	e as of J	une 30	, 2021
	Level 1	Level 2		Level 3		Total
Pooled Investment						
Program	\$ 199,413	\$	-	\$	-	\$199,413
Other Nonpooled						
Investments	53,375		-		-	53,375
Total Investments	\$ 252,788	\$	-	\$	-	\$ 252,788
Real Estate Held for I	nvestment Me	asured	at Cos	t		8,757
Investments Measure	ed at NAV					722,430
<b>Total Investments</b>						\$ 983,975

	Asset	Assets at fair value as of June 30, 2020										
	Level 1	Lev	el 2	Level 3		Total						
Pooled Investment												
Program	\$ 225,277	\$	-	\$	-	\$ 225,277						
Other Nonpooled												
Investments	47,711		-		-	47,711						
Total Investments	\$ 272,988	\$	-	\$	-	\$ 272,988						
Real Estate Held for Ir	vestment Mea	sured	at Cost	:		9,007						
Investments Measure	d at NAV					467,038						
Total Investments						\$ 749,033						

# C. Securities Lending

In accordance with state investment policies, the state participates in securities lending transactions. The Treasury has, through a Securities Lending Agreement, authorized State Street Bank and Trust Company (State Street) to lend the state's securities pursuant to a form of loan agreement. Both the state and borrowers maintain the right to terminate all securities lending transactions on demand. OSU's cash on deposit with the OST is subject to securities lending. There were no significant violations of the provisions of securities lending agreements during the years ended June 30, 2021 and 2020.

During the year, State Street had the authority to lend short-term fixed income and equity securities and receive as collateral U.S. dollar and foreign currency cash, U.S. government and agency securities, and foreign sovereign debt of Organization of Economic Cooperation and Development countries. Borrowers were required to deliver collateral for each loan equal to not less than 102 percent of the market value of the loaned U.S. security. The custodian did not have the ability to pledge or sell collateral securities absent a borrower default, and during the year the state did impose restrictions on the amount of the loans that the custodian made on its behalf. The OST is fully indemnified by the custodian against losses due to borrower default. There were no losses during the year from the failure of borrowers to return loaned securities.

State Street, as lending agent, has created a fund to reinvest cash collateral received on behalf of the OSTF and Oregon state agencies, including OSU. As permitted under the fund's Declaration of Trust (Declaration), participant purchases and redemptions are transacted at \$1 per unit ("constant value") based on the amortized cost of the fund's investments. Accordingly, the securities lending collateral held and the obligation to the lending agent are both stated at constant value on the statement of net position.

The fair value of investments held by the fund is based upon valuations provided by a recognized pricing service. These funds are not registered with the Securities and Exchange Commission, but the custodial agent is subject to the oversight of the Federal Reserve Board and the Massachusetts Commissioner of Banks. No income from the funds was assigned to any other funds.

The maturities of investments made with the cash collateral generally do not match the maturities of the securities loaned. Since the securities loaned are callable on demand by either the lender or borrower, the life of the loans at June 30, 2021 and 2020, is effectively one day. As of June 30, 2021 and 2020, the state had no credit risk exposure to borrowers because the amounts owed to borrowers exceeded the amounts borrowers owed to the state.

The fair value of the university's share of securities lending balances on loan comprised the following (in thousands):

	-	ıne 30,	•	ine 30,
		2021		2020
Investment Type				
U.S. Treasury and Agency Securities	\$	3,649	\$	7,445
Domestic Fixed Income Securities		1,955		905
Total	\$	5,604	\$	8,350

The fair value of the university's share of total cash and securities collateral received as of June 30, 2021 and 2020, was \$5,718,539 and \$8,521,524, respectively. The fair value of the university's share of investments purchased with cash collateral as of June 30, 2021 and 2020, was \$2,151,335 and \$5,430,694, respectively.

#### 3. ACCOUNTS RECEIVABLE

Accounts receivable, including amounts due from component units, comprised the following (in thousands):

	June 30, 2021	June 30, 2020
Student Tuition and Fees Federal Grants and Contracts State, Other Government, and Private	\$ 41,728 51,151	\$ 47,172 45,501
Gifts, Grants and Contracts Auxiliary Enterprises and Other	13,281	8,665
Operating Activities	5,561	10,963
State Capital Construction Grants	13,439	19,823
Component Units	4,901	10,666
Other	9,229	12,272
	139,290	155,062
Less: Allowance for Doubtful Accounts	(6,293)	(8,486)
Accounts Receivable, Net	\$ 132,997	\$ 146,576

#### 4. NOTES RECEIVABLE

Student loans made through the Title IV Federal Perkins Loan Program are funded through interest earnings and repayment of loans. Federal Perkins loans deemed uncollectible are assigned to the U.S. Department of Education (ED) for collection. Due to the termination of the Perkins loan program by the U.S. Congress, no new loans are allowed to be made and the federal capital contribution (FCC) portion of the loan program will be returned to the ED as loans are collected. See Note 1, Section X for additional information. OSU has provided an allowance for uncollectible loans which is calculated using the cohort default rate reported to the federal government.

Institutional and other student loans include loans offered through the university itself and other various non-federal loan programs.

The installment receivable is due from Link Oregon and results from the sale of dark fiber infrastructure and telecommunications equipment assets initially purchased by OSU and sold to Link Oregon. Link Oregon is a non-profit consortium of the State of Oregon and the state's four research universities - OSU, OHSU, PSU and UO - which will make high-speed, fiber optic broadband connectivity available to the state's public and non-profit sectors.

The split-dollar loans represent related-party loans to former head baseball coach Pat Casey and current head football coach Jonathan Smith. See Note 1, Section Y for additional information.

Notes receivable comprised the following (in thousands):

	June 30, 2021								June 30, 2020					
	Current	Noncurrent		ent Noncurrent		rent Total			Current		Noncurrent			Total
Institutional and Other														
Student Loans	\$ 40	\$	418	\$	458		\$	64	\$	485	\$	549		
Perkins Loans	2,512		11,595		14,107			3,253		14,640		17,893		
Installment Receivable	487		7,330		7,817			-		4,539		4,539		
Split-Dollar Loans	-		1,360		1,360			-		645		645		
	3,039		20,703		23,742			3,317		20,309		23,626		
Less: Allowance for														
Doubtful Accounts	(196)	)	(858)		(1,054)			(363)		(1,589)		(1,952)		
Notes Receivable, Net	\$ 2,843	\$	19,845	\$	22,688		\$	2,954	\$	18,720	\$	21,674		

# 5. CAPITAL ASSETS

The following schedule reflects the changes in capital assets (in thousands):

Ü	Balance June 30, 2019	Additions	Transfer Completed Assets	Retire. And Adjust.	Balance June 30, 2020	Additions	Transfer Completed Assets	Retire. And Adjust.	Balance June 30, 2021
Capital Assets, Non-depreciable/ Non-amortizable:									
Land	\$ 34.270	\$ 1,588	\$ -	\$ -	\$ 35,858	\$ 694	<b>\$</b> -	\$ -	\$ 36,552
Capitalized Collections	29,956	271	-		30,227	81		· .	30,308
Construction in Progress	118,485	134,486	(116,716)	1,572	137,827	132,637	(118,977)	(91)	151,396
Intangible Assets in Progress	144	-	(144)	-	-	-	-	-	-
Total Capital Assets,									
Non-depreciable/Non-amortizable	182,855	136,345	(116,860)	1,572	203,912	133,412	(118,977)	(91)	218,256
Capital Assets, Depreciable/ Amortizable:									
Equipment	245,185	8,520	3,217	(8,988)	247,934	14,029	2,490	(7,983)	256,470
Library Materials	80,203	280	-	(838)	79,645	103	-	(2,791)	76,957
Buildings	1,504,012	13,759	111,706	-	1,629,477	2,812	104,345	-	1,736,634
Land Improvements	38,386	1,418	958	(1,345)	39,417	1,125	9,998	-	50,540
Improvements Other Than Buildings	13,681	627	338	(627)	14,019	32	1,057	-	15,108
Infrastructure	50,872	3,778	497	(4,538)	50,609	668	1,087	(249)	52,115
Intangible Assets	10,495		144	(135)	10,504	405			10,909
Total Capital Assets,									
Depreciable/Amortizable	1,942,834	28,382	116,860	(16,471)	2,071,605	19,174	118,977	(11,023)	2,198,733
Less Accumulated Depreciation/ Amortization for:									
Equipment	(181,153)	(16,165)	-	7,101	(190,217)	(15,533)	-	7,104	(198,646)
Library Materials	(77,999)	(482)	-	838	(77,643)	(426)	-	2,791	(75,278)
Buildings	(548,481)	(40,393)	-	88	(588,786)	(45,545)	-	830	(633,501)
Land Improvements	(18,327)	(2,135)	-	-	(20,462)	(2,783)	-	(46)	(23,291)
Improvements Other Than Buildings	(11,010)	(444)	-	-	(11,454)	(507)	-	-	(11,961)
Infrastructure	(24,384)	(2,333)	-	121	(26,596)	(2,282)	-	-	(28,878)
Intangible Assets	(9,713)	(185)		119	(9,779)	(161)			(9,940)
Total Accumulated Depreciation/									
Amortization	(871,067)	(62,137)		8,267	(924,937)	(67,237)		10,679	(981,495)
Total Capital Assets, Net	\$1,254,622	\$102,590	\$ -	\$ (6,632)	\$1,350,580	\$ 85,349	\$ -	\$ (435)	\$ 1,435,494
Capital Assets Summary									
Capital Assets, Non-depreciable/									
Non-amortizable	\$ 182,855	\$136,345	\$(116,860)	\$ 1,572	\$ 203,912	\$ 133,412	\$ (118,977)	\$ (91)	\$ 218,256
Capital Assets, Depreciable/	. ,	, ,	, , ,	, ,		. ,	, ,	,	,
Amortizable	1,942,834	28,382	116,860	(16,471)	2,071,605	19,174	118,977	(11,023)	2,198,733
Total Cost of Capital Assets	2,125,689	164,727	-	(14,899)	2,275,517	152,586	-	(11,114)	2,416,989
Less Accumulated Depreciation/				,		•			
Amortization	(871,067)	(62,137)	-	8,267	(924,937)	(67,237)	-	10,679	(981,495)
Total Capital Assets, Net	\$1,254,622	\$102,590	\$ -	\$ (6,632)	\$1,350,580	\$ 85,349	\$ -	\$ (435)	\$ 1,435,494

## 6. DEFERRED OUTFLOWS AND INFLOWS OF RESOURCES

Deferred outflows and inflows of resources comprised the following (in thousands):

	June 30, 2021	June 30, 2020
Deferred Outflows of Resources		2020
Pension		
Contributions Subsequent to the Measurement Date	\$ 49,883	\$ 40,555
Change in Proportionate Share	10,401	3,894
Difference Between Contributions and Proportionate Share of Contributions	82	119
Difference Between Expected and Actual Experience	19,889	19,006
Change in Assumptions	24,252	46,757
Net Difference Between Projected and Actual Earnings on Plan Investments*	53,138	-
OPEB		
Contributions Subsequent to the Measurement Date	884	893
Change in Proportionate Share	1,978	129
Difference Between Contributions and Proportionate Share of Contributions	69	49
Change in Assumptions	365	396
Difference Between Projected and Actual Earnings on Plan Investments*	322	-
Asset Retirement Obligations	16,494	16,264
Total Deferred Outflows of Resources	\$ 177,757	\$ 128,062
Deferred Inflows of Resources		
Pension		
Change in Proportionate Share	\$ 8,213	\$ 11,914
Difference Between Contributions and Proportionate Share of Contributions	10,320	7,151
Change in Assumptions	850	-
Difference Between Projected and Actual Earnings on Plan Investments*	-	9,771
OPEB		
Difference Between Contributions and Proportionate Share of Contributions	37	66
Change in Proportionate Share	1,024	545
Difference Between Expected and Actual Experience	479	904
Change in Assumptions	2,349	2,136
Net Difference Between Projected and Actual Earnings on Plan Investments*		308
Total Deferred Inflows of Resources	\$ 23,272	\$ 32,795

<sup>\*</sup>Per GASB, deferred outflows of resources and deferred inflows of resources arising from the difference between projected and actual earnings on plan investments are netted and shown as either a net deferred outflow of resources or a net deferred inflow of resources.

# 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities comprised the following (in thousands):

	J	une 30, 2021	J	une 30, 2020
Services and Supplies	\$	57,189	\$	54,866
Payroll Related		23,791		23,518
Accrued Interest		10,923		9,360
Salaries and Wages		5,211		9,288
Contract Retainage	<b>4,619</b> 5,8			
Total	\$	101,733	\$	102,864

#### 8. OPERATING LEASES

# A. Receivables/Revenues

OSU receives income for land, property and equipment that is leased to outside entities under noncancelable operating leases. Rental income received from leases was \$6,029,118 and \$5,761,180 for the years ended June 30, 2021 and

2020, respectively. The original cost of assets leased was \$22,215,697 and \$21,274,741 for the years ended June 30, 2021 and 2020, respectively. Accumulated depreciation totaled \$7,480,219 and \$7,787,735 for the years ended June 30, 2021 and 2020, respectively.

A significant portion of OSU's annual operating lease revenue and future lease receivables is derived from a lease between the university and INTO OSU, Inc., a separate legal entity wholly-owned by INTO Incorporated. INTO Incorporated is an international corporation that partners with universities to provide study-abroad programs in multiple countries including the US, UK and China. The current lease expires in October of 2041, and encompasses the International Living-Learning Center and several smaller campus buildings.

Aggregate future minimum operating lease revenues at June 30, 2021 were (in thousands):

For the year ending June 30,	
2022	\$ 5,473
2023	5,344
2024	3,702
2025	3,613
2026	3,417
2027-2031	5,252
2032-2036	15,689
2037-2041	16,050
2042-2046	1,258
2047-2051	1,204
2052-2056	1,168
2057-2061	21
Total Minimum Operating Lease Revenues	\$ 62,191

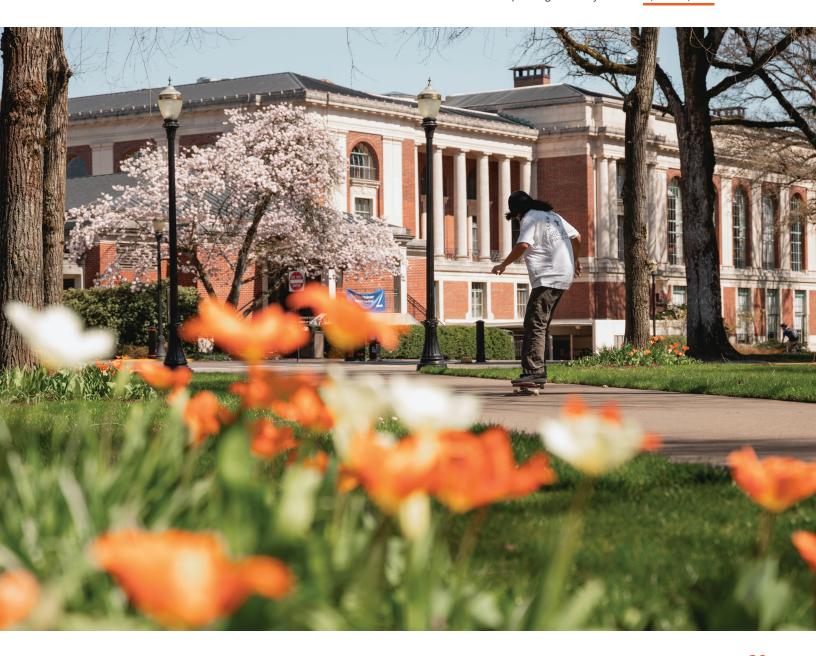
# B. Payables/Expenses

OSU leases building and office facilities and other equipment under noncancelable operating leases. Total costs for such leases and rents were \$2,971,954 and \$3,061,048 for the years ended June 30, 2021 and 2020, respectively.

Future minimum operating lease payments at June 30, 2021 were (in thousands):

For the year ending June 30,

2022	\$	2,888
2023	·	2,460
2024		2,156
2025		1,995
2026		1,959
2027-2031		4,967
2032-2036		691
Total Minimum Operating Lease Payments	\$	17,116



# 9. LONG-TERM LIABILITIES

Long-term liability activity was as follows (in thousands):

	Balance June 30, 2020	Ad	ditions	Reductions		Balance June 30, 2021	Du	mounts e Within ne Year		ong-Term Portion
Long-Term Debt										
Due to the State of Oregon: Contracts Payable	\$ 271,533	\$ 1	45,698	\$ (139,594)	\$	277,637	\$	9,512	\$	268,125
Oregon Department of Energy Loans (SELP)	10,544		-	(742)		9,802		753		9,049
Revenue Bonds	320,577	3	02,945	(367)		623,155		366		622,789
Installment Purchases	8		-	-		8		8		-
Direct Placement Debt General Revenue Note	40.000					40.000				40,000
Total Long-Term Debt	40,000	4	40.642	(140,703)		40,000		10.630		
	642,662	4	48,643	(140,703)		950,602		10,639		939,963
Other Noncurrent Liabilities				()						
Notes Payable	351		-	(117)		234		117		117
PERS pre-SLGRP Pooled Liability	23,375		-	(2,912)		20,463		2,685		17,778
Compensated Absences	35,469		28,990	(22,424)		42,035		22,488		19,547 547
Supplemental Retirement Plan Perkins Loan Program Liability	477 17.964		70	(2.620)		547 15,244		2 710		12,534
Deferred Payroll Taxes Payable	17,864		12 615	(2,620)		19,686		2,710 9,843		9,843
Total Other Noncurrent Liabilities	7,071		12,615	(20.072)		98,209				
Total Long-Term Liabilities	\$ 727,269		41,675 90,318	(28,073) \$(168,776)	<b>¢</b> 1	1,048,811	\$	37,843 48,482	¢	60,366 1,000,329
rotal Long Term Liabilities	\$ 727,209	<b>P</b> 4	30,310	\$ (100,770)	. P	1,040,011	4	40,402	P	1,000,329
	Balance					Balance	Am	ounts Due		
	June 30,					June 30,		thin One	1	ong-Term
	2019	Δд	lditions	Reductions	,	2020	***	Year		Portion
Long-Term Debt	2017	710	lartions	Reductions		2020		rear		1 01 11011
Due to the State of Oregon:										
Contracts Payable	\$ 284,933	\$	2,803	\$ (16,203)	\$	271,533	\$	13,638	\$	257,895
Oregon Department of Energy Loans (SELP)	11,232	·	· -	(688)	·	10,544	·	722	·	9,822
Revenue Bonds	320,944		-	(367)		320,577		367		320,210
Installment Purchases	16		-	(8)		8		8		-
Direct Placement Debt										
General Revenue Note	-		40,000	-		40,000		-		40,000
Total Long-Term Debt	617,125		42,803	(17,266)		642,662		14,735		627,927
Other Noncurrent Liabilities	21.550			(21.550)						
Line of Credit	21,550		-	(21,550)		-		117		-
Note Payable	469		-	(118)		351		117		234
PERS pre-SLGRP Pooled Liability	25,857		20 420	(2,482)		23,375		2,544		20,831
Compensated Absences	31,449 86		29,430	(25,410) (86)		35,469		25,140		10,329
Employee Termination Supplemental Retirement Plan	302		175	(80)		477		_		477
Perkins Loan Program Liability	21,978		٠/ ٢	(4,114)		17,864		3,248		14,616
Deferred Payroll Taxes Payable	Z1,9/0		7,071	(4,114)		7,071		J,240 -		7,071
Total Other Noncurrent Liabilities	101,691		36,676	(53,760)		84,607		31,049		53,558
Total Long-Term Liabilities	\$ 718,816		79,479	\$ (71,026)	¢	727,269	\$	45,784	\$	681,485
20 . 2 2	ψ / 10,010	Ψ	1 2,41 €	Ψ (/1,020)	φ	121,200	φ	40,704	φ	001,400

rest paym	ents for (	OSU debt i	s as follow	s (in thousan	nds):	Direct Place	ment	
	Cont							
Contracts		Revenue	Other					Total
Payable	SELP	Bonds	Borrowings	Principal Ir	nterest	Principal	Interest	Payments
\$ 18,070	\$ 1,163	\$ 23,063	\$ 8	\$ 10,101 \$	32,203	\$ - \$	608	\$ 42,912
21,878	1,164	23,063	-	14,353	31,752	-	608	46,713
24,795	1,163	23,063	-	17,809	31,212	40,000	704	89,725
24,484	1,164	23,063	-	17,964	30,747	-	-	48,711
24,535	1,163	23,063	-	18,454	30,307	-	-	48,761
109,260	5,816	115,313	-	86,443 1	143,946	-	-	230,389
81,474	712	115,313	-	67,764 1	129,735	-	-	197,499
45,702	-	115,313	-	40,907 1	120,108	-	-	161,015
13,936	-	210,601	-	114,805 1	109,732	-	-	224,537
-	-	252,905	-	172,735	80,170	-	-	252,905
-	-	224,621	-	178,310	46,311	-	-	224,621
-	-	175,726	-	161,655	14,071	-	-	175,726
				172	(172)			
				\$ 901,472 \$ 8	800,122	\$ 40,000 \$	1,920	
364,134	12,345	1,325,107	8			41,920		1,743,514
(86,497)	(2,543)	(711,082)	-			(1,920)		(802,042)
277,637	9,802	614,025	8		•	40,000		941,472
	Contracts Payable \$ 18,070 21,878 24,795 24,484 24,535 109,260 81,474 45,702 13,936 364,134 (86,497)	Contracts Payable \$18,070 \$ 1,163 21,878 1,164 24,795 1,163 24,484 1,164 24,535 1,163 109,260 5,816 81,474 712 45,702 - 13,936	Contracts         Revenue           Payable         SELP         Bonds           \$ 18,070         \$ 1,163         \$ 23,063           21,878         1,164         23,063           24,795         1,163         23,063           24,484         1,164         23,063           24,535         1,163         23,063           109,260         5,816         115,313           81,474         712         115,313           45,702         -         115,313           13,936         -         210,601           -         -         252,905           -         -         224,621           -         -         175,726    364,134 12,345 1,325,107 (86,497) (2,543) (711,082)	Contracts, Bonds and Other Borrow           Payable         SELP         Bonds         Borrowings           \$ 18,070         \$ 1,163         \$ 23,063         \$ 8           21,878         1,164         23,063         -           24,795         1,163         23,063         -           24,484         1,164         23,063         -           24,535         1,163         23,063         -           109,260         5,816         115,313         -           45,702         -         115,313         -           45,702         -         115,313         -           -         -         252,905         -           -         -         252,905         -           -         -         224,621         -           -         -         175,726         -           364,134         12,345         1,325,107         8           (86,497)         (2,543)         (711,082)         -	Contracts, Bonds and Other Borrowings           Payable         SELP         Bonds         Borrowings         Principal         Incipal         Incipal	Contracts Payable         Revenue SELP         Other Bonds         Other Borrowings         Principal Principal         Interest           \$ 18,070         \$ 1,163         \$ 23,063         \$ 8         \$ 10,101         \$ 32,203           21,878         1,164         23,063         -         14,353         31,752           24,795         1,163         23,063         -         17,809         31,212           24,484         1,164         23,063         -         17,964         30,747           24,535         1,163         23,063         -         18,454         30,307           109,260         5,816         115,313         -         86,443         143,946           81,474         712         115,313         -         67,764         129,735           45,702         -         115,313         -         40,907         120,108           13,936         -         210,601         -         114,805         109,732           -         -         252,905         -         172,735         80,170           -         -         224,621         -         161,655         14,071           -         -         252,905         -         172,35	Contracts   Revenue   Other   Principal   Interest   Principal	Contracts

9,130

8

\$ 623,155

OSU has multiple sources of financing for capital construction projects and other purposes. The state periodically issues bonded debt which it then loans to the university for capital construction. OSU has entered into contractual loan agreements with the state for the repayment of principal and interest amounts due. In addition, OSU may also borrow funds from the Oregon Department of Energy through the Small-scale Energy Loan Program (SELP). The state may periodically issue new debt to refund previously held debt. Per the contract and loan agreements, when this occurs the state is required to pass the savings on to the university. OSU may also issue Revenue bonds as authorized by ORS 351.369.

\$ 277,637

\$ 9,802

# A. Contracts Payable

Net Unamortized Bond Premiums

**Total Long-Term Debt** 

OSU has entered into contractual loan agreements with the state for repayment of debt instruments issued by the state on behalf of OSU for capital construction and refunding of previously issued debt. OSU makes loan payments (principal and interest) to the state in accordance with the loan agreements. In the event of default, the state may withhold future disbursements of state general fund appropriations up to the amount of default. Loans, with interest rates ranging from 0.05 percent to 5.38 percent, are due serially through 2044.

During the fiscal year ended June 30, 2021, the state issued \$2,945,000 of Series 2020N XI-F(1) Tax Exempt bonds and \$97,415,000 of Series 2020O XI-F(1) Taxable bonds on behalf of OSU for the refunding of previously held debt. The bonds have an effective rate of 1.94 percent, and are due serially through 2044. The state also issued \$7,070,000 of

Series 2021H XI-F(1) Tax Exempt bonds and \$38,225,000 of Series 2021I XI-F(1) Taxable bonds on behalf of OSU for the refunding of previously held debt. The bonds have an effective rate of 1.94 percent, and are due serially through 2043. The refunding of previously held debt will ultimately save the university \$17,402,942 over the next 24 years, with 95 percent of the savings front-loaded to the first four years of debt service payments. Savings were front loaded by the state in order to assist the university with cash flow and liquidity during uncertain times in light of the COVID-19 pandemic. The new issuances and refunding of previously held debt resulted in a net increase of \$17,480,385 in contracts payable. Other changes to OSU's contracts payable to the state during fiscal year ended June 30, 2021, included debt service payments for principal of \$11,007,583 and the addition and deduction of \$13,692 and \$382,009, respectively, for the amortization of accreted interest applicable to zero coupon bonds sold prior to 2002.

40,000

During the fiscal year ended June 30, 2020, the state issued new bonds for the refunding of previously held debt which resulted in a net increase to OSU's contracts payable of \$238,500. Other changes to OSU's contracts payable to the state included debt service payments for principal of \$12,926,004 and the addition and deduction of \$43,500 and \$755,902, respectively, for the amortization of accreted interest applicable to zero coupon bonds sold prior to 2002.

# B. Oregon Department of Energy Loans

OSU has entered into loan agreements with the Oregon Department of Energy (DOE) Small-scale Energy Loan Program (SELP) for energy conservation projects. OSU makes

9,130

\$ 950,602

monthly loan payments (principal and interest) to the DOE in accordance with the loan agreements. Upon event of default, the lender may accelerate the due date and declare balance due immediately. The projects funded by the loan serve as security for the debt. SELP loans, with interest rates ranging from 4.01 percent to 4.35 percent, are due through fiscal year 2032.

# C. Revenue Bonds

General Revenue Bonds, with bullet maturities, are due in fiscal years 2043 through 2060 and have effective yields ranging from 2.56 percent to 4.34 percent.

During the fiscal year ended June 30, 2021, OSU issued \$302,945,000 par value of taxable General Revenue Bonds. The General Revenue Series 2020 taxable bonds were sold at par. The bonds will be due serially between 2053 and 2060 and have an effective rate of 3.42 percent. Bond proceeds will be used to provide operational liquidity and fund capital construction. Other changes to the revenue bond liability during fiscal year 2021 included the amortization of \$366,858 in bond premium.

During the fiscal year ended June 30, 2020, OSU did not issue any new General Revenue Bonds. Changes to the revenue bond liability during fiscal year 2020 included the amortization of \$366,958 in bond premium.

# D. Direct Placement Debt - General Revenue Note

During the fiscal year ended June 30, 2020, OSU entered into a private placement debt agreement with JPMorgan Chase Bank, N.A. for \$40,000,000 to provide interim financing for university purposes. The debt has a bullet maturity due in fiscal year 2024 and a fixed interest rate. The loan agreement contains a provision that in an event of default, the Bank may assess an additional percentage to the annual interest rate on all outstanding obligations. Repayment of the loan will come from the general revenues of the university.

#### E. Line of Credit

During the fiscal year ended June 30, 2018, OSU executed a revolving credit agreement with U.S. Bank for \$50,000,000 to provide short-term financing for capital expenditures. Repayment of current borrowing was made upon receipt of anticipated gifts. During the fiscal year ended June 30, 2020, the university made payments totalling \$21,550,000 and terminated the U.S. Bank revolving credit agreement.

# F. Note Payable

OSU entered into a promissory note to pay Samaritan Health Services, Inc. a total of \$585,892 in five equal annual payments of \$117,178 with the payments due through fiscal year 2023. The note arises from billing and payment errors between the university and Samaritan Health Services. There is no interest charged on the note. As of June 30, 2021, \$234,357 remains to be paid.

# G. State and Local Government Rate Pool

Prior to the formation of the PERS State and Local Government Rate Pool (SLGRP), state and community colleges were pooled together in the State and Community College Pool (SCCP), and local government employers participated in the Local Government Rate Pool (LGRP). These two pools combined to form the SLGRP effective January 1, 2002, at which time a transitional pre-SLGRP Pooled Liability was created. The pre-SLGRP Pooled Liability is essentially a debt owed to the SLGRP by the SCCP employers. The balance of the pre-SLGRP Pooled Liability attributable to the state is being amortized over the period ending December 31, 2027. The liability is allocated by the state, based on salaries and wages, to all public universities, state proprietary funds and the government-wide reporting fund in the state's annual comprehensive financial report. OSU paid interest expense on the liability in the amounts of \$1,696,046 and \$1,906,537 for June 30, 2021 and 2020, respectively. Principal payments of \$2,912,001 and \$2,481,444 were applied to OSU's liability for June 30, 2021 and 2020, respectively.

# H. Employee Termination

OSU had a severance agreement with one former employee relating to early termination of their employment contract. The payout of this liability was complete in fiscal year 2020.

# Supplemental Retirement Plan

OSU participates in a supplemental retirement plan for eligible employees who have been designated to become a participant in the plan. The university has recorded an investment for the non-vested balance managed by TIAA as well as an offsetting liability for the amount that will be payable to the employee upon completion of their contract. See Note 16 Employee Retirement Plans, Section B Other Retirement Plans for additional information.

#### J. Perkins Loan Program Liability

During fiscal year 2018, OSU established a liability for the Federal Capital Contributions (FCC) received from the U.S. Department of Education (ED) which funded the Perkins loan program. With the close-out of the Perkins loan program, the FCC is due back to the ED. OSU has elected to continue to collect on these loans and will return the FCC to the ED as it is collected. See Note 1 Organization and Summary of Significant Accounting Policies, Section X Perkins Loan Program Termination for additional information.

# K. Deferred Payroll Taxes Payable

The Coronavirus Aid, Relief, and Economic Security (CARES) Act, passed by Congress in March 2020, permits employers to defer the deposit and payment of the employer's portion of social security taxes that otherwise would be due between March 27, 2020 and December 31, 2020. Employers are allowed to submit half of these deferred payments by December 31, 2021 and the other half by December 31, 2022. OSU elected to defer these payments in order to gain the interest earnings on the cash deposits. As of June 30,

2021 OSU has deferred payments totaling \$19,685,717 with \$9,842,859 due in fiscal year 2022 and \$9,842,858 due in fiscal year 2023.

## 10. ASSET RETIREMENT OBLIGATIONS

In accordance with GASB Statement No. 83, Nuclear Regulatory Commission (NRC) regulations, and Environmental Protection Agency (EPA) regulations, OSU reported an asset retirement obligation (ARO) liability of \$20,685,280 and \$19,945,280 for the years ended June 30, 2021 and 2020, respectively. The remaining unamortized deferred outflow equaled \$16,494,034 and \$16,264,159, respectively, for 2021 and 2020.

#### Teaching, Research, Isotopes, General Atomics (TRIGA) Reactor

In 1967, the university installed the Oregon State TRIGA Reactor (OSTR). The reactor is housed in the OSU Radiation Center and is primarily used for training students, performing various research projects and producing isotopes. The OSTR is licensed by the U.S. Nuclear Regulatory Commission (NRC), which sets forth requirements that the university must adhere to, including those related to the decommissioning and retirement of the OSTR. See NRC regulations specific to decommissioning obligations at: https://www. nrc.gov/waste/decommissioning/reg-guides-comm/ regulations.html

For the years ended June 30, 2021 and 2020, OSU reported an ARO liability of \$20,120,000 and \$19,380,000, respectively, related to the OSTR. The remaining unamortized deferred outflow equaled \$16,494,034 and \$16,264,159, respectively, for 2021 and 2020. Both the liability and deferred outflow increased in fiscal year 2021 due to an updated annual estimate of the cost to decommission the asset. The method and assumptions used to measure the obligation were those set forth by the NRC in the series publication NUREG-1307, Revision 16 and 17. In November 2013, the university replaced the reflector component of the OSTR thereby extending the reactor's useful life by approximately 40 years. At June 30, 2021 and 2020, the OSTR had an estimated remaining useful life of 32.3 years and 33.3 years, respectively. Per the licensing agreement held between OSU and the NRC, OSU was required to submit a statement of intent regarding decommissioning funds. On July 31, 2007, OSU submitted such a letter stating that when a decision is made to terminate the facility license and decommission the facility, the university will request legislative appropriation of funds, or otherwise provide funds sufficiently in advance of decommissioning to prevent the delay of required activities. As of June 30, 2021, the university has made no decision to terminate the facility license nor made plans to decommission the facility. As such, no request for legislative funding has been made and no university assets have been restricted for payments related to the OSTR ARO liability.

#### OSU Physical Plant Underground Storage Tank (UST)

In 1954, OSU installed an underground storage tank (UST) to fuel the operations of its Physical Plant heating facility, located on the university's Corvallis campus. The heating facility provided energy to most campus buildings until 2009 when the new OSU Energy Center was brought online. As the heating facility and the UST are no longer in service, the university has made plans to re-purpose the property upon which the heating facility and UST are currently located, and accordingly must remove the UST from the ground. The university expects to remove the UST during fiscal year 2022.

All USTs are regulated by the U.S. Environmental Protection Agency (EPA). The EPA enforces regulations over the operation, maintenance, reporting, record keeping, installation and closure of all USTs. Per 40 CFR 280.70 of the EPA UST regulations, OSU must empty and clean the UST by removing all liquids, dangerous vapor levels, and accumulated sludge. This work must be carried out carefully by trained professionals who follow standard safety practices. See EPA regulations over USTs at: https://www.epa.gov/ust/underground-storage-tanks-usts-laws-and-regulations

For the years ended June 30, 2021 and 2020 the university reported an ARO liability for the UST of \$565,280. Bids from vendors who adhere to the EPA standard safety practices were used to calculate the ARO liability for the UST. At June 30, 2021 and 2020, the underground storage tank had no remaining useful life. No legally required funding, assurance provisions, or requirements to restrict assets exist for the UST ARO.

## 11. UNRESTRICTED NET POSITION

Unrestricted net position is comprised of the following (in thousands).

tilousalius).	June 30, 2021	June 30, 2020
University Operations	\$ 173,149	\$ 165,279
Net Pension Liability, Net of		
Deferrals (See Notes 6 & 16)	(313,638)	(263,163)
Compensated Absences Liability	(34,949)	(29,850)
State and Local Government Rate		
Pool Liability (See Note 9)	(20,463)	(23,375)
Other Post-Employment Benefits		
Liabilities, Net of Deferrals		
(See Notes 6 & 17)	(15,486)	(19,036)
Asset Retirement Obligation, Net of		
Deferrals (See Notes 6 & 10)	(4,191)	(3,681)
Total Unrestricted Net Position	\$ (215,578)	\$ (173,826)

#### 12. PLEDGED GENERAL REVENUES

The university implemented a General Revenue Bond Program in 2015 to provide funding for capital construction and other related projects. As security for this debt, OSU has pledged general revenues which include student tuition and fees, auxiliary enterprise revenues, education department sales and services and other university operating

revenues, with certain exclusions as shown in the table below. Net pledged general revenues is calculated by deducting excluded and restricted revenues from total operating revenues, and adding beginning unrestricted net position adjusted for the excluded items. Pledged revenues are as follows (in thousands):

are as follows (ill thousands).	June 30, 2021	June 30, 2020
Total Operating Revenues	\$ 810,599	\$ 845,097
(Less):		
Student Building Fees	(2,977)	(3,123)
Student Incidental Fees	(27,900)	(26,665)
Federal Grants and Contracts	(252,356)	(234,547)
State and Local Grants and Contracts	(10,831)	(9,987)
Nongovernmental Grants and Contracts	(23,143)	(25,263)
Amounts Required to be Deposited or		
Paid for University-Paid State Bonds	(18,161)	(26,516)
Plus:		
Adjusted Beginning Unrestricted Net		
Position	(186,682)	(110,211)
General Revenues Pledged to Repay		
Revenue Bonds	\$ 288,549	\$ 408,785

#### 13. INVESTMENT ACTIVITY

Investment Activity detail is as follows (in thousands):

	J	une 30, 2021	 une 30, 2020
Royalties and Technology Transfer			
Income	\$	4,552	\$ 5,089
Investment Earnings		3,326	9,224
Endowment Income		1,786	1,729
Net Appreciation (Depreciation) of			
Investments		14,560	(2,841)
Gain on Sale of Investments		1,958	2,857
Interest Income		1,500	3,145
Total Investment Activity	\$	27,682	\$ 19,203

# 14. OPERATING EXPENSES BY NATURAL CLASSIFICATION

The Statement of Revenues, Expenses and Changes in Net Position reports operating expenses by their functional classification. The reporting of the net pension liability and OPEB liabilities/(asset) as per GASB Statement Nos. 68, 71 and 75, significantly affects the reported compensation and benefit expenses of OSU. Changes in the pension and OPEB expenses and associated reporting requirements increased the reported compensation and benefit expenses of OSU by \$60,424,416 and \$43,054,866 for the fiscal years ended June 30, 2021 and 2020, respectively. The following displays operating expenses by both the functional and natural classifications (in thousands):

June 30, 2021	npensation d Benefits	S	Services and Supplies	So	cholarships and Fellowships	ı	Depreciation and Amortization	Other	Total
Instruction	\$ 298,145	\$	19,366	\$	57		-	\$ 109	\$ 317,677
Research	158,697		65,592		2,877		-	17	227,183
Public Services	97,437		79,168		1,066		10	921	178,602
Academic Support	71,205		20,581		2		-	-	91,788
Student Services	32,557		3,712		3		-	9	36,281
Auxiliary Services	79,771		52,048		3,986		17,936	-	153,741
Institutional Support	77,622		37,809		4		-	25	115,460
Operation & Maint. of Plant	20,632		20,140		-		112	-	40,884
Student Aid	24		(680)		36,650		-	412	36,406
Other	4,653		5,942		-		49,179	-	59,774
Total	\$ 840,743	\$	303,678	\$	44,645		\$ 67,237	\$ 1,493	\$ 1,257,796

	Com	pensation	S	ervices and	So	cholarships and	Depreciation and		
June 30, 2020	and	l Benefits		Supplies		Fellowships	Amortization	Other	Total
Instruction	\$	306,975	\$	28,160	\$	76	\$ (1)	\$ 227	\$ 335,437
Research		151,164		56,569		2,873	(17)	24	210,613
Public Services		90,403		73,909		1,032	18	1,057	166,419
Academic Support		70,781		22,179		3	-	-	92,963
Student Services		29,905		5,044		1	-	33	34,983
Auxiliary Services		87,040		68,477		5,057	17,611	-	178,185
Institutional Support		73,436		32,034		11	-	-	105,481
Operation & Maint. of Plant		18,491		19,985		-	111	-	38,587
Student Aid		8		(939)		37,655	-	2,106	38,830
Other		4,629		14,089		-	44,415	-	63,133
Total	\$	832,832	\$	319,507	\$	46,708	\$ 62,137	\$ 3,447	\$ 1,264,631

#### 15. GOVERNMENT APPROPRIATIONS

OSU receives support from the state in the form of General Fund and Lottery appropriations. These appropriations are in support of the operations of the university and SELP debt service. Appropriations for SELP debt service are based on the loan agreements between the university and the Oregon Department of Energy. Additionally, OSU receives state general fund, state forest product harvest tax (Harvest Tax), federal appropriations, and county appropriations in support of operations of the statewide public services, which include the agricultural experiment stations, cooperative extension services and forestry research laboratories. OSU also receives lottery appropriations in support of outdoor school operations for middle school children, which the cooperative extension service administers on behalf of the state.

Government appropriations comprised the following (in thousands):

	June 30,	June 30,
	2021	2020
General Fund - Education & General	\$ 153,062	\$ 146,512
General Fund - Statewide Public Services	69,651	70,369
General Fund - SELP Debt Service	1,072	1,073
Lottery Funding - Outdoor School	23,890	19,151
Lottery Funding - Sports Lottery	579	451
Harvest Tax	3,217	3,543
Total State	\$ 251,471	\$ 241,099
Federal Appropriations	10,323	9,672
County Appropriations	12,876	12,951
Total Appropriations	\$ 274,670	\$ 263,722

#### 16. EMPLOYEE RETIREMENT PLANS

Oregon State University offers various defined benefit and defined contribution retirement plans to qualified employees as described below.

# A. Public Employees Retirement Plan (PERS)

#### **ORGANIZATION**

The university participates with other state agencies in the Oregon Public Employees Retirement System (System), which is a cost-sharing multiple employer defined benefit plan. Plan assets may be used to pay the benefits of the employees of any employer that provides pensions through the plan. PERS is administered in accordance with Oregon Revised Statutes (ORS) Chapter 238, Chapter 238A, and Internal Revenue Code Section 401(a). The Oregon Legislature has delegated authority to the Public Employees Retirement Board (PERS Board) to administer and manage the System.

#### **PLAN MEMBERSHIP**

PERS memberships prior to January 1, 1996 are Tier One members. The 1995 Oregon Legislature enacted Chapter 654, Section 3, Oregon Laws 1995, which has been codified into ORS 238.435. This legislation created a second tier of benefits for those who established membership on or after January 1, 1996. The second tier does not have the Tier One assumed earnings rate guarantee and has a higher normal retirement age of 60, compared to 58 for Tier One. Both Tier One and Tier Two are defined benefit plans.

The 2003 Legislature enacted HB 2020, codified as ORS 238A, which created the Oregon Public Service Retirement Plan (OPSRP). OPSRP consists of the Pension Program Defined Benefit (DB) and the Individual Account Program (IAP). The IAP is a defined contribution plan. Membership includes public employees hired on or after August 29, 2003.

Beginning January 1, 2004, PERS active Tier One and Tier Two members became members of IAP of OPSRP. PERS members retained their existing Defined Benefit Plan accounts, but member contributions are now deposited into the member's IAP account, not into the member's Defined Benefit Plan account. Accounts are credited with earnings and losses, net of administrative expenses. OPSRP is part of PERS and is administered by the PERS Board.

#### PENSION PLAN REPORT

The PERS defined benefit and defined contribution retirement plans are reported as pension trust funds in the fiduciary funds combining statements and as part of the Pension and Other Employee Benefit Trust in the State of Oregon Annual Comprehensive Financial Report. PERS issues a separate, publicly available audited financial report that may be obtained by writing to the Public Employees Retirement System, Fiscal Services Division, PO Box 23700, Tigard, OR 97281-3700. The report may also be accessed online at: www.oregon.gov/pers/Pages/Financials/ Actuarial-Financial-Information.aspx

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Employers participating in the Plan are required to report pension information in their financial statements for fiscal periods beginning on or after June 15, 2014, in accordance with GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No.

The requirements of this Statement incorporate provisions intended to reflect the effects of transactions and events related to pensions in the measurement of employer liabilities for pensions and recognition of pension expense and deferred outflows of resources and deferred inflows of resources related to pensions.

## SYSTEM BASIS OF ACCOUNTING

Contributions for employers are recognized on the accrual basis of accounting. Employer contributions to PERS are calculated based on creditable compensation for active members reported by employers. Employer contributions are accrued when due pursuant to legal requirements.

#### PROPORTIONATE SHARE ALLOCATION METHODOLOGY

The basis for the employer's proportion of the statewide plan is actuarially determined by comparing the employer's projected long-term contribution effort to the Plan with the total projected long-term contribution effort of all employers. The contribution rate for every employer has at least two major components: Normal Cost Rate and Unfunded Actuarial Liability (UAL) Rate.

#### **PENSION PLAN LIABILITY**

The components of the Plan's collective net pension liability as of the measurement dates of June 30, 2020 and 2019 are as follows (dollars in millions):

	J	une 30,	Jı	une 30,
Collective Plan:		2020		2019
Total Pension Liability	\$	90,143	\$	87,501
Plan Fiduciary Net Position		68,319		70,204
Plan Net Pension Liability	\$	21,824	\$	17,297

#### **CHANGES SUBSEQUENT TO THE MEASUREMENT DATE**

The university is not aware of any changes to benefit terms or actuarial methods and assumptions subsequent to the June 30, 2020 measurement date.

# OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS) PENSION (CHAPTER 238) PROGRAM

#### **PENSION BENEFITS**

The PERS retirement allowance is payable monthly for life. There are 13 retirement benefit options a retiring employee may select from. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results. Monthly payments must be a minimum of \$200 per month or the member will receive a lump-sum payment of the actuarial equivalence of benefits to which he or she is entitled.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before ceasing employment with a participating employer. General Service employees may retire after reaching age 55. Tier One general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

#### **DEATH BENEFITS**

Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance provided one or more of the following conditions are met:

- The member was employed by a PERS employer at the time of death.
- The member died within 120 days after termination of PERS-covered employment.
- The member died as a result of injury sustained while employed in a PERS-covered job.
- The member was on an official leave of absence from a PERS-covered job at the time of death.

#### **DISABILITY BENEFITS**

A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 when determining the monthly benefit.

#### **BENEFIT CHANGES AFTER RETIREMENT**

Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments.

Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living adjustments (COLAs). The COLA is capped at 2.0 percent.

# OREGON PUBLIC SERVICE RETIREMENT PLAN (OP-SRP DB) PENSION PROGRAM

#### **PENSION BENEFITS**

The OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age: 1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

A member of the pension program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and if the pension program is terminated, the date on which termination becomes effective.

#### **DEATH BENEFITS**

Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

#### **DISABILITY BENEFITS**

A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member

who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

#### **BENEFIT CHANGES AFTER RETIREMENT**

Under ORS 238A.210 monthly benefits are adjusted annually through COLAs. The cap on the COLA varies based on 1.25 percent on the first \$60,000 of annual benefit and 0.15 percent on annual benefits above \$60,000.

# **OREGON PUBLIC SERVICE RETIREMENT PLAN (OP-SRP IAP) PENSION PROGRAM**

#### **BENEFIT TERMS**

The IAP is an individual account-based program under the PERS tax-qualified governmental plan as defined under ORS 238A.400. An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. If the employer makes optional employer contributions for a member, the member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies. The accounts fall under Internal Revenue Code Section 401(a).

Upon retirement, a member of the IAP may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5-, 10-, 15-, 20-year period or an anticipated life span option. Installment amounts vary with market returns as the account remains invested while in distribution. When chosen, the distribution option must result in a \$200 minimum distribution amount, or the frequency of the installments will be adjusted to reach that minimum.

#### **DEATH BENEFITS**

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

#### CONTRIBUTIONS

PERS and OPSRP employee contribution requirements are established by ORS 238.200 and ORS 238A.330, respectively, and are credited to an employee's account in the IAP and may be amended by an act of the Oregon Legislature. The PERS and OPSRP funding policies provide for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate sufficient assets to pay benefits

when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Post-Employment Benefit Plans.

During the fiscal year ended June 30, 2021, the university funded a PERS side account totaling \$10,000,000 which represents approximately 2.2 percent of the university's unfunded actuarial liability as of June 30, 2021. PERS contributed a \$2,225,203 matching contribution to the university's side account. This side account does not impact employee benefits received under PERS; instead, it represents a prepayment of OSU's on-going contributions. The university will see the benefit of a lower employer contribution rate over the next 10 years as the account is amortized. Effective December 1, 2020, the university's employer contribution rate was reduced by 0.57 percent due to the side account.

Employer contribution rates for the fiscal year ended June 30, 2021 and 2020 were based on the December 31, 2019 actuarial valuation. The employer contribution rates for PERS and OPSRP are as follows:

	2021	2020
Base Tier One/Two Rate	19.05%	19.05%
SLGRP Rate	1.71%	1.71%
RHIA and RHIPA OPEB Rate	0.45%	0.45%
Side Account Offset Rate	-0.57%	0.00%
Total PERS Tier One/Two Rate	20.64%	21.21%
Base OPSRP Rate	12.77%	12.77%
SLGRP Rate	1.71%	1.71%
RHIA and RHIPA OPEB Rate	0.27%	0.27%
Side Account Offset Rate	-0.57%	0.00%
Total OPSRP Rate	14.18%	14.75%

The university's required employer contributions for PERS and OPSRP for the years ended June 30, 2021 and 2020, were \$45,375,470 and \$45,836,075, respectively, including amounts to fund employer specific liabilities.

#### FEDERAL CIVIL SERVICE RETIREMENT

Some OSU Extension Service employees hold federal appointments. Prior to December 31, 1986, federal appointees were required to participate in the Federal Civil Service Retirement System (CSRS), a defined benefit plan. CSRS employees are subject to the Hospital Insurance portion of the Federal Insurance Contributions Act (FICA), CSRS employee deduction of 7.0 percent, and employer contribution of 7.0 percent, and are also eligible for optional membership in PERS.

The Federal Employees Retirement System (FERS), a defined benefit plan, was created beginning January 1, 1987. Employees on federal appointment hired after December 31, 1983 were automatically converted to FERS. Other federal employees not covered by FERS had a one-time option to transfer to FERS up to December 31, 1987. New FERS employees contribute 0.8 percent with an employer contribution rate of 13.7 percent. FERS employees are not eligible for membership in PERS and they contribute at the full FICA rate.

The university's required employer contributions for CSRS and FERS for the years ended June 30, 2021 and 2020, were \$240,480 and \$237,584, respectively.

#### **NET PENSION LIABILITY**

At June 30, 2021, the university reported a liability of \$451,899,608 for its proportionate share of the PERS net pension liability. The net pension liability as of June 30, 2021 was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date. At June 30, 2020, the university reported a liability of \$344,657,481 for its proportionate share of the PERS net pension liability. The net pension liability as of June 30, 2020 was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017, rolled forward to the measurement date. The PERS system does not provide OSU an audited proportionate share as a separate employer; the university is allocated a proportionate share of PERS employer state agencies. The state Department of Administrative Services (DAS) calculated OSU's proportionate share of all state agencies internally based on actual contributions by OSU as compared to the total for employer state agencies. The Oregon Audits Division reviewed this internal calculation. At June 30, 2021 and 2020, OSU's proportion was 2.07 and 1.99 percent, respectively, of the statewide pension plan.

For the years ended June 30, 2021 and 2020, OSU recorded total pension expense of \$100,358,533 and \$84,427,584, respectively, due to the change in net pension liability, changes to deferred outflows and deferred inflows, and amortization of previously deferred amounts.

#### **DEFERRED ITEMS**

Most deferred items are calculated at the system-wide level and are allocated to employers based on their proportionate share. However, changes in employer proportion and the difference between employer contributions, proportionate share of contributions and contributions subsequent to the measurement date are calculated at the employer level. For fiscal years ending June 30, 2021 and 2020, deferred items include:

- · Difference between expected and actual experience
- Changes in assumptions
- Net difference between projected and actual pension plan investment earnings
- Changes in employer proportion since the prior measurement date
- A difference between employer contributions and proportionate share of contributions
- Contributions subsequent to the measurement date

Differences between expected and actual experience, changes in assumption, and changes in employer proportion are amortized over the average remaining service lives of all plan participants, including retirees, determined as of the beginning of the respective measurement period. Employers are required to recognize pension expense based on the balance of the closed period "layers" attributable to each measurement period.

The average remaining service lives determined as of the beginning of each measurement period are as follows:

- Measurement period ended June 30, 2020 5.3 years
- Measurement period ended June 30, 2019 5.2 years
- Measurement period ended June 30, 2018 5.2 years
- Measurement period ended June 30, 2017 5.3 years
- Measurement period ended June 30, 2016 5.3 years

The difference between projected and actual pension plan investment earnings attributable to each measurement period is amortized over a closed five-year period.

One year of amortization is recognized in the university's total pension expense for fiscal years 2021 and 2020.

At June 30, 2021, OSU reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources (in thousands):

	Oı	Deferred utflows of esources	li	Deferred oflows of esources
Difference Between Expected and Actual Experience	\$	19,889	\$	- (050)
Change in Assumptions  Net Difference Between Projected and  Actual Earnings on Pension Plan		24,252		(850)
Investments		53,138		-
Change in Proportionate Share		10,401		(8,213)
Differences Between Contributions and Proportionate Share of				
Contributions		82		(10,320)
Total Net Deferred Outflow/(Inflow) of Resources before Contributions Subsequent to the Measurement	\$	107,762	\$	(19,383)
Date (MD)		88,379		
Contributions Subsequent to the MD Net Deferred Outflow/(Inflow) of		49,883		
Resources after Contributions Subsequent to the MD	\$	138,262		

Of the amount reported as deferred outflows of resources, \$49,883,413 are related to contributions subsequent to the measurement date and will be recognized as a reduction of the net pension liability in the year ended June 30, 2022.

At June 30, 2020, OSU reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources (in thousands):

	Deferred		Defe	rred
	Ou	tflows of	Inflo	ws of
	Re	esources	Resou	urces
Difference Between Expected and				
Actual Experience	\$	19,006	\$	-
Change in Assumptions		46,757		-
Net Difference Between Projected and				
Actual Earnings on Pension Plan				
Investments		-	(9	,771)
Change in Proportionate Share		3,894	(11	,914)
Differences Between Contributions				
and Proportionate Share of				
Contributions		119	(7	,151)
Total	\$	69,776	\$ (28	,836)
Net Deferred Outflow/(Inflow) of				
Resources before Contributions				
Subsequent to the Measurement				
Date (MD)		40,940		
Contributions Subsequent to the MD		40,555		
Net Deferred Outflow/(Inflow) of				
Resources after Contributions				
Subsequent to the MD	\$	81,495		

Of the amount reported as deferred outflows of resources, \$40,554,928 are related to contributions subsequent to the measurement date and are recognized as a reduction of the net pension liability in the year ended June 30, 2021.

As of June 30, 2021, other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows (in thousands):

Year Ended Ju	ne 30:	
2022	\$	18,161
2023		24,711
2024		25,563
2025		19,284
2026		660
	\$	88,379

#### **ACTUARIAL METHODS AND ASSUMPTIONS**

The following methods and assumptions were used in the development of the total pension liability:

Actuarial Methods:			
As of:	June 30, 2021	June 30, 2020	
Valuation Date	December 31, 2018	December 31, 2017	
Measurement Date	June 30, 2020	June 30, 2019	
Experience Study Report	2018, published	2016, published	
, , ,	July 2019	July 2017	
Actuarial Cost Method	Entry Ag	e Normal	
Actuarial Assumptions:	T		
Inflation Rate		ercent	
Long-Term Expected Rate of Return	7.20 p	ercent	
Discount Rate	7.20 p	ercent	
Projected Salary Increases	3.50 p	ercent	
Cost of Living Adjustments (COLA)	Blend of 2.00% COL (1.25%/0.15%) in ac decision; blend based	cordance with <i>Moro</i>	
	Healthy retirees and b	eneficiaries:	
	Pub-2010 Healthy	RP-2014 Healthy	
	Retiree, sex	annuitant, sex	
	distinct,	distinct,	
	generational with	generational with	
	Unisex, Social	Unisex, Social	
	Security Data Scale,	Security Data Scale,	
	with job category	with collar	
	adjustments and set-	adjustments and set	
	backs as described	backs as described	
	in the valuation.	in the valuation.	
	Active members:		
	Pub-2010	RP-2014	
	Employee, sex	Employees, sex	
	distinct,	distinct,	
	generational with	generational with	
Mortality	Unisex, Social	Unisex, Social	
	Security Data Scale,	Security Data Scale,	
	with job category	with collar	
	adjustments and set-		
	backs as described	backs as described	
	in the valuation.	in the valuation.	
	Disabled retirees:	<u> </u>	
	Pub-2010 Disabled		
	Retiree, sex		
	distinct,	RP-2014 Disabled	
	generational with	retirees, sex	
	Unisex, Social	distinct,	
	Security Data Scale,	generational with	
	with job category	Unisex, Social	
	adjustments and set- backs as described	Security Data Scale.	
	in the valuation.		
	iii ciie vaiuatioii.		

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered-years.

#### **DISCOUNT RATE**

The discount rate used to measure the total pension liability at June 30, 2021 and 2020 was 7.20 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### **SENSITIVITY ANALYSIS**

The sensitivity analysis shows the sensitivity of the university's proportionate share of the net pension liability to changes in the discount rate. The following presents the university's proportionate share of the net pension liability calculated using the discount rate of 7.20 percent as of June 30, 2021 and 2020, as well as what the university's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate (in thousands):

	Jur	ne 30, 2021	Jun	e 30, 2020
1% Decrease	¢	671 024	\$	551,938
6.20%	Þ	671,034		JJ1,530
Current Discount Rate		4E1 000		211650
7.20%		451,900		344,658
1% Increase		269 146		171,192
8.20%		268,146		1/1,192

#### **DEPLETION DATE PROJECTION**

GASB Statement No. 68, Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27, generally requires that a blended discount rate be used to measure the total pension liability (the actuarial accrued liability calculated using the individual entry age normal cost method). The long-term expected return on plan investments may be used to discount liabilities to the extent that the plan's fiduciary net position (fair market value of assets) is projected to cover benefit payments and administrative expenses. A 20-year high quality (AA/Aa or higher) municipal bond rate must be used for periods where the fiduciary net position is not projected to cover benefit payments and administrative expenses. Determining the discount rate under GASB Statement No. 68 will often require that the actuary perform complex projections of future benefit payments and pension plan investments. GASB Statement No. 68 (paragraph 67) does allow for alternative evaluations of projected solvency, if such evaluation can reliably be made. GASB Statement No. 68 does not contemplate a specific

method for making an alternative evaluation of sufficiency; it is left to professional judgment.

The following circumstances justify an alternative evaluation of sufficiency for Oregon PERS:

- Oregon PERS has a formal written policy to calculate an actuarially determined contribution (ADC), which is articulated in the actuarial valuation report.
- The ADC is based on a closed, layered amortization period, which means that payment of the full ADC each year will bring the plan to a 100 percent funded position by the end of the amortization period if future experience follows assumptions.
- GASB Statement No. 68 specifies that the projections regarding future solvency assume that plan assets earn the assumed rate of return and there are no future changes in the plan provisions or actuarial methods and assumptions, which means that the projections would not reflect any adverse future experience that might impact the plan's funded position.

Based on these circumstances, it is the independent actuary's opinion that the detailed depletion date projections outlined in GASB Statement No. 68 would clearly indicate that the fiduciary net position is always projected to be sufficient to cover benefit payments and administrative expenses. As such, the long-term expected rate of return was used to discount the liability.

#### **ASSUMED ASSET ALLOCATION**

Asset Class/ Strategy	Low Range	High Range	OIC Target
Debt Securities	15.00 %	25.00 %	20.00 %
Public Equity	27.50	37.50	32.50
Real Estate	9.50	15.50	12.50
Private Equity	14.0	21.00	17.50
Alternative Portfolio	7.50	17.50	15.00
Opportunity Portfolio	0.00	3.00	0.00
Risk Parity	0.00	2.50	2.50
Total			100 %

#### LONG-TERM EXPECTED RATE OF RETURN

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in May 2019 the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the OIC investment advisors. Each asset assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model. The table on the next page shows a summary of long-term expected rate of return by asset class. For more information on the Plan's portfolio, assumed asset allocation, and the long-term expected rate of return for each major asset class, calculated using both arithmetic and geometric means, see PERS' audited annual comprehensive financial reports at:

## www.oregon.gov/pers/Pages/Financials/Actuarial-Financial-Information.aspx

## **LONG-TERM EXPECTED RATE OF RETURN BY ASSET CLASS**

		Compound
Asset Class	Target	Annual Return
		(Geometric)
Core Fixed Income	9.60%	4.07%
Short-Term Bonds	9.60	3.68
Bank/Leveraged Loans	3.60	5.19
High Yield Bonds	1.20	5.74
Large/Mid Cap US Equities	16.17	6.30
Small Cap US Equities	1.35	6.68
Micro Cap US Equities	1.35	6.79
Developed Foreign Equities	13.48	6.91
Emerging Market Equities	4.24	7.69
Non-US Small Cap Equities	1.93	7.25
Private Equity	17.50	8.33
Real Estate (Property)	10.00	5.55
Real Estate (REITS)	2.50	6.69
Hedge Fund of Funds - Diversified	1.50	4.06
Hedge Fund - Event-driven	0.38	5.59
Timber	1.13	5.61
Farmland	1.13	6.12
Infrastructure	2.25	6.67
Commodities	1.13	3.79
Assumed Inflation – Mean		2.50%

#### **BOND DEBT**

The retirement bond debt service assessment was authorized by the Oregon Legislature in 2003 to sell general obligation bonds in the amount of \$2 billion to pay a PERS unfunded actuarial liability. This action reduced the PERS contribution rate for PERS covered employers in the state actuarial pool in November 2003.

The Oregon Department of Administrative Services coordinates the debt service assessments to PERS employers to cover the bond debt service payments. PERS employers are assessed a percentage of PERS-subject payroll to fund the payments. The assessment rate is adjusted periodically over the life of the twenty-four year debt repayment schedule.

The payroll assessment for the pension obligation bond began in May 2004. The assessment rate for fiscal year 2021 was 5.60 percent. The assessment rate for fiscal year 2020 was 6.20 percent through October 31, 2019. The 2020 rate was decreased to 5.60 percent effective November 1, 2019. Payroll assessments paid by OSU for the fiscal years ended June 30, 2021 and 2020, were \$15,372,150 and \$15,838,036, respectively.

# B. Other Retirement Plans

#### **OPTIONAL RETIREMENT PLAN**

The 1995 Oregon Legislature enacted legislation that authorized the public universities in the state to offer a defined contribution retirement plan as an alternative to PERS. A

Retirement Plan Committee was appointed to administer the Optional Retirement Plan (ORP) and named trustees to manage plan assets placed with mutual funds and insurance companies.

Beginning April 1, 1996, the ORP was made available to university academic and administrative faculty. Employees choosing the ORP may invest the employee and employer contributions in one of two investment companies, either Fidelity or the Teacher's Insurance Annuity Association (TIAA).

The ORP consists of four tiers. Membership under ORP Tier One and Tier Two is determined using the same date of entry criteria as PERS. The third tier is determined by the date of entry applicable to the OPSRP. Employees hired on or after July 1, 2014 who elected the ORP are Tier Four members. The first contributions for Tier Four were payable January 2015, after six-months of qualifying service.

Tier Four is a departure from the other three tiers. The employee is entitled to an employer contribution plus a "match" contribution based on the employee's participation in the voluntary 403(b) investment plan. The employer contribution is fixed at 8 percent by plan rules and is unaffected by PERS rates, unlike the other tiers. The employer provides an ORP match contribution equal to 403(b) deferrals up to a 4 percent maximum. Under the ORP Tiers One, Two and Three, the employee's contribution rate is 6 percent and is paid by the employer. The employer contribution rates for the ORP are as follows:

	2021	2020
Tier One/Two	27.20%	27.20%
Tier Three	9.85%	9.85%
Tier Four	8.00%	8.00%

# **OREGON PUBLIC UNIVERSITIES 401(A) DEFINED CONTRIBUTION PLAN**

Eligible ranked faculty participate in the TIAA retirement program, a defined contribution plan, on all salary in excess of \$4,800 dollars per calendar year. Employee and employer contributions are directed to PERS on the first \$4,800 of salary. The contribution to TIAA annuities are supplemental to PERS. To participate in this retirement option, employees must have been hired on or before September 9, 1995. This plan was closed to new enrollment at the time the ORP started in 1996. The legacy plan, Oregon University System 401(a) Defined Contribution Plan, document was amended and restated July 1, 2015, and the Plan Sponsor is now the Board of Trustees for the University of Oregon.

## FEDERAL CIVIL SERVICE RETIREMENT - THRIFT SAV-**INGS PLAN**

OSU Extension Service employees that hold federal appointments can also participate in a Thrift Savings Plan (TSP) with an automatic employer contribution of 1 percent. Employees may also contribute to this plan at variable rates up to the limit set by the Internal Revenue Service, in which case

the employer contributes at a variable rate up to 5 percent. CSRS employees are also eligible for participation in the TSP but without employer contributions.

# SUPPLEMENTAL RETIREMENT PLANS (SRP)

OSU participates in a supplemental retirement plan for eligible employees who have been designated to become a participant in the plan. The supplemental plan has two parts: a 403(b) defined contribution plan and a 415(m) excess benefit arrangement. Investments of the 403(b) plan and the 415(m) arrangement are managed by TIAA and directed by the employee. The university has recorded an investment for the non-vested balance managed by TIAA as well as an offsetting liability for the amount that will be payable to the employee upon completion of their contract.

During the fiscal year ended June 30, 2021, the university did not make any contributions to the 415(m) arrangement or to the employees' 403(b) plan. During the fiscal year ended June 30, 2020, the university contributed \$148,700 to the 415(m) arrangement, and \$31,000 to the employees' 403(b) plan.

#### SUMMARY OF OTHER PENSION PAYMENTS

OSU's total payroll for the year ended June 30, 2021 was \$518,385,554, of which \$213,137,834 was subject to defined contribution retirement plan contributions. The following schedule lists pension payments made by OSU for the fiscal year (in thousands):

	June 30, 2021					
			As a % of			As a % of
	E	mployer	r Covered Employee			Covered
	Cor	tribution	Payroll	Cor	tribution	Payroll
ORP	\$	16,748	7.86%	\$	11,831	5.55%
TIAA		54	0.03		54	0.03
FERS - TSP		69	0.03		172	80.0
Total	\$	16,871	7.92%	\$	12,057	5.66%

Of the employee share, OSU paid \$9,846,330 of the ORP and \$53,953 of the TIAA employee contributions on behalf of their employees during the fiscal year ended June 30, 2021. The FERS-TSP contributions of \$172,119 represents employee contributions to the TSP for FERS employees that were matched from one to five percent by the employer in fiscal year 2021.

OSU's total payroll for the year ended June 30, 2020 was \$530,662,188, of which \$207,071,237 was subject to defined contribution retirement plan contributions.

The following schedule lists pension payments made by OSU for the fiscal year (in thousands):

		June 30, 2020						
		As a % of						
	Е	mployer	Covered	Eı	mployee	Covered		
	Cor	ntribution	Payroll Contribution		Payroll			
ORP	\$	17,775	8.58%	\$	11,606	5.60%		
TIAA		55	0.03		55	0.03		
FERS - TSP		72	0.03		167	0.08		
SRP		180	0.09		-	0.00		
Total	\$	18,082	8.73%	\$	11,828	5.71%		

Of the employee share, OSU paid \$9,856,793 of the ORP and \$54,905 of the TIAA employee contributions on behalf of their employees during the fiscal year ended June 30, 2020. The FERS-TSP contributions of \$166,738 represents employee contributions to the TSP for FERS employees that were matched from one to five percent by the employer in fiscal year 2020.

# 17. OTHER POST-EMPLOYMENT BENEFITS (OPEB)

# A. Public Employees Retirement Plans (PERS)

#### **PLAN DESCRIPTION**

The Public Employees Retirement System (PERS) Board contracts for health insurance coverage on behalf of eligible PERS members. Eligible retirees pay their own age-adjusted premiums. To help retirees defray the cost of these premiums, PERS also administers two separate defined benefit other post-employment benefit (OPEB) plans: the Retirement Health Insurance Account (RHIA) and the Retiree Health Insurance Premium Account (RHIPA). Only Tier One and Tier Two PERS members are eligible to participate in the RHIA and RHIPA plans. (Refer to Note 16 for details concerning Tier One and Tier Two membership in PERS.)

The RHIA is a cost-sharing multiple-employer defined benefit OPEB plan in which the university participates. Established under Oregon Revised Statute (ORS) 238.420, the plan provides a payment of up to \$60 toward the monthly cost of health insurance for eligible PERS members. To be eligible to receive the RHIA subsidy, the member must (1) have eight years or more of qualifying service in PERS at the time of retirement or receive a disability allowance as if the member had eight years or more of creditable service in PERS, (2) receive both Medicare parts A and B coverage, and (3) enroll in a PERS-sponsored health plan. A surviving spouse or dependent of a deceased PERS retiree who was eligible to receive the subsidy is eligible to receive the subsidy if he or she (1) is receiving a retirement benefit or allowance from PERS or (2) was insured at the time the member died and the member retired before May 1, 1991. The Legislature has sole authority to amend the benefit provisions and employer obligations for the RHIA plan.

Established under ORS 238.415, the RHIPA is considered a cost-sharing multiple-employer defined benefit OPEB plan for financial reporting purposes. The plan provides payment of the average difference between the health insurance premiums paid by retired state employees under contracts entered into by the PERS Board, and health insurance premiums paid by state employees who are not retired. PERS members are qualified to receive the RHIPA subsidy if they have eight or more years of qualifying service in PERS at the time of retirement or receive a disability pension calculated as if they had eight or more years of qualifying service, but are not eligible for federal Medicare coverage. A surviving spouse or dependent of a deceased retired state employee is eligible to receive the subsidy if he or she (1) is receiving a retirement benefit or allowance from PERS or (2) was insured at the time the member died and the member retired on or after September 29, 1991. The Legislature has sole authority to amend the benefit provisions and employer obligations of the RHIPA plan.

Both RHIA and RHIPA are closed to employees hired on or after August 29, 2003, who had not established membership prior to that date.

#### **OPEB PLANS REPORT**

The PERS RHIA and RHIPA defined benefit OPEB plans are reported separately under Other Employee Benefit Trust Funds in the fiduciary funds combining statements and as part of the Pension and Other Employee Benefit Trust in the state's annual comprehensive financial report. PERS issues a separate, publicly available financial report that includes audited financial statements and required supplementary information. The report may be obtained by writing to the Public Employees Retirement System, Fiscal Services Division, PO Box 23700, Tigard, OR 97281-3700. The report may also be accessed online at: www.oregon.gov/pers/ Pages/Financials/Actuarial-Financial-Information.aspx

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Employers participating in RHIA and RHIPA plans are required to report OPEB information in their financial statements for fiscal periods beginning on or after June 15, 2017, in accordance with GASB Statement No. 75, Accounting and Financial Reporting for Post-employment Benefits Other Than Pensions.

The requirements of this Statement incorporate provisions intended to reflect the effects of transactions and events related to OPEB in the measurement of employer liabilities for OPEB and recognition of OPEB expense and deferred outflows of resources and deferred inflows of resources.

#### **BASIS OF ACCOUNTING**

The financial statements for the PERS OPEB plans are prepared using the accrual basis of accounting. Employer contributions to PERS are calculated based on creditable compensation for active members reported by employers.

Employer contributions are accrued when due pursuant to legal requirements.

## PROPORTIONATE SHARE ALLOCATION **METHODOLOGY**

The basis for the employer's proportion of the statewide plan is determined by comparing the employer's actual, legally required contributions made to the Plan during the fiscal year with the total actual contributions made by all employers in the fiscal year.

## **OPEB TOTAL PLAN (ASSET) LIABILITY**

The components of the collective Net OPEB liability (asset) for the OPEB plans as of the measurement dates of June 30, 2020 and June 30, 2019 are as follows (in millions):

	Ju	ne 30,	June 30,		
Net OPEB - RHIA (Asset)	2020			2019	
Total OPEB - RHIA Liability	\$	406.9	\$	435.6	
Plan Fiduciary Net Position		610.7		628.9	
Plan Net OPEB - RHIA (Asset)	\$ (203.8)		\$ (193.3)		
Net OPEB - RHIPA Liability					
Total OPEB - RHIA Liability	\$	64.3	\$	72.0	
Plan Fiduciary Net Position		54.3		46.7	
Plan Net OPEB - RHIA Liability	\$	10.0	\$	25.3	

### **CHANGES SUBSEQUENT TO THE MEASUREMENT** DATE

The university is not aware of any changes to benefit terms or actuarial methods and assumptions subsequent to the June 30, 2020 measurement date.

#### CONTRIBUTIONS

Both of the OPEB plans administered by PERS are funded through actuarially determined employer contributions.

For the fiscal years ended June 30, 2021 and 2020, the university contributed 0.06 percent of PERS-covered payroll for Tier One and Tier Two plan members to fund the normal cost portion of RHIA benefits. The university's required employer contributions for the years ended June 30, 2021 and 2020 were approximately \$43,056 and \$47,204, respectively. The actual contribution equaled the annual required contribution for the year.

For the fiscal years ended June 30, 2021 and 2020, the university contributed 0.12 percent of PERS-covered payroll for Tier One and Tier Two plan members to fund the normal cost portion of RHIPA benefits. In addition, the university contributed 0.27 percent of all PERS-covered payroll to amortize the unfunded actuarial accrued liability over a fixed period with new unfunded actuarial accrued liabilities amortized over 20 years. The university's required employer contributions for the years ended June 30, 2021 and 2020 were approximately \$840,953 and \$845,962, respectively. The actual contribution equaled the annual required contribution for the year.

#### **NET OPEB ASSET/LIABILITY**

#### a. RHIA

At June 30, 2021, the university reported an asset of \$1,369,345 for its proportionate share of the RHIA net OPEB asset. The net OPEB asset as of June 30, 2021 was measured as of June 30, 2020, and the total OPEB asset used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2018. At June 30, 2020, the university reported an asset of \$4,869,422 for its proportionate share of the RHIA net OPEB asset. The net OPEB asset as of June 30, 2020 was measured as of June 30, 2019, and the total OPEB asset used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2017. The PERS system does not provide OSU an audited proportionate share as a separate employer; the university is allocated a proportionate share of PERS employer state agencies. The state Department of Administrative Services (DAS) calculated OSU's proportionate share of all state agencies internally based on actual contributions by OSU as compared to the total for employer state agencies. The Oregon Audits Division reviewed this internal calculation. At June 30, 2021 and June 30, 2020, OSU's proportion was 0.67 and 2.52 percent of the statewide OPEB plan, respectively.

For the years ended June 30, 2021 and 2020, OSU recorded OPEB related expense of \$729,652 and (\$678,740), respectively, due to changes in the net RHIA OPEB asset, deferred outflows and deferred inflows, and amortization of previously deferred amounts.

#### b. RHIPA

For the year ended June 30, 2021, the university reported a liability of \$742,213 for its proportionate share of the RHIPA net OPEB liability. The net OPEB liability as of June 30, 2021 was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2018. For the year ended June 30, 2020, the university reported a liability of \$2,028,359 for its proportionate share of the RHIPA net OPEB liability. The net OPEB liability as of June 30, 2020 was measured as of June 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2017. The PERS system does not provide OSU an audited proportionate share as a separate employer; the university is allocated a proportionate share of PERS employer state agencies. DAS calculated OSU's proportionate share of all state agencies internally based on actual contributions by OSU as compared to the total for employer state agencies. The Oregon Audits Division reviewed this internal calculation. At June 30, 2021 and June 30, 2020, OSU's proportion was 7.44 and 8.01 percent, respectively, of the statewide OPEB plan.

For the years ended June 30, 2021 and 2020, OSU recorded OPEB related expense of \$97,439 and \$267,469, respectively, due to changes in the net RHIPA OPEB liability, deferred outflows and deferred inflows, and amortization of previously deferred amounts.

#### **DEFERRED ITEMS**

#### a. RHIA

Most deferred items are calculated at the system-wide level and are allocated to employers based on their proportionate share. However, changes in employer proportion and the difference between employer contributions and proportionate share of contributions are calculated at the employer level. For fiscal years ending June 30, 2021 and 2020, deferred items include:

- Difference between expected and actual experience
- · Difference due to changes in assumptions
- Net difference between projected and actual OPEB plan investment earnings
- Changes in employer proportion since the prior measurement date
- A difference between employer contributions and proportionate share of contributions
- Contributions subsequent to the measurement date

Differences between expected and actual experience, changes in assumption, and change in employer proportion are amortized over the average remaining service lives of all plan participants, including retirees, determined as of the beginning of the respective measurement period. Employers are required to recognize OPEB expense based on the balance of the closed period "layers" attributable to each measurement period.

The average remaining service lives determined as of the beginning of the measurement period are as follows:

- Measurement period ended June 30, 2020 2.9 years
- Measurement period ended June 30, 2019 3.1 years
- Measurement period ended June 30, 2018 3.3 years

The difference between projected and actual OPEB plan investment earnings attributable to each measurement period is amortized over a closed five-year period.

One year of amortization is recognized in the university's total OPEB expense for fiscal years 2021 and 2020.

At June 30, 2021, OSU reported deferred outflows of resources and deferred inflows of resources related to RHIA OPEB from the following sources (in thousands):

	Deferred Outflows of Resources		Deferred Inflows of Resources		
Difference Between Expected and	\$		\$	(1.40)	
Actual Experience	Þ	-	Þ	(140)	
Change in Assumptions		-		(73)	
Net Difference Between Projected and					
Actual Earnings on OPEB Plan					
Investments		153		-	
Change in Proportionate Share		1,886		(48)	
Difference Between Contributions					
and Proportionate Share of					
Contributions		7		(16)	
Total	\$	2,046	\$	(277)	
Net Deferred Outflow/(Inflow) of					
Resources before Contributions					
Subsequent to the Measurement					
Date (MD)		1,769			
Contributions Subsequent to the MD		43			
Net Deferred Outflow/(Inflow) of					
Resources after Contributions					
Subsequent to the MD	\$	1,812			

Of the amount reported as deferred outflows of resources, \$43,056 are related to contributions subsequent to the measurement date and will be recognized as an increase of the net OPEB asset in the year ended June 30, 2022.

At June 30, 2020, OSU reported deferred outflows of resources and deferred inflows of resources related to RHIA OPEB from the following sources (in thousands):

		eferred	Deferred Inflows of	
	Outflows of Resources		Resources	
Difference Between Expected and	IXC	sources	Resources	
Actual Experience	\$	-	\$	(642)
Change in Assumptions	,	-	•	(5)
Net Difference Between Projected and Actual Earnings on OPEB Plan				( )
Investments		-		(301)
Change in Proportionate Share		15		(92)
Difference Between Contributions				
and Proportionate Share of				
Contributions		16		(41)
Total	\$	31	\$	(1,081)
Net Deferred Outflow/(Inflow) of				
Resources before Contributions				
Subsequent to the Measurement				
Date (MD)		(1,050)		
Contributions Subsequent to the MD Net Deferred Outflow/(Inflow) of		47		
Resources after Contributions				
Subsequent to the MD	\$	(1,003)		

Of the amount reported as deferred outflows of resources, \$47,204 are related to contributions subsequent to the measurement date and are recognized as an increase of the net OPEB asset in the year ended June 30, 2021.

As of June 30, 2021, other amounts reported as deferred outflows of resources and deferred inflows of resources related to RHIA OPEB will be recognized in OPEB expense as follows (in thousands):

Year Ended June 30:					
2022	\$	805			
2023		860			
2024		56			
2025		48			
	\$	1,769			

#### b. RHIPA

Most deferred items are calculated at the system-wide level and are allocated to employers based on their proportionate share. However, changes in employer proportion and the difference between employer contributions and proportionate share of contributions are calculated at the employer level. For fiscal years ending June 30, 2021 and 2020, deferred items include:

- Difference between expected and actual experience
- Difference due to changes in assumptions
- Net difference between projected and actual OPEB plan investment earnings
- · Changes in employer proportion since the prior measurement date
- Difference between employer contributions and proportionate share of contributions
- Contributions subsequent to the measurement date

Differences between expected and actual experience, changes in assumptions, and change in employer proportion are amortized over the average remaining service lives of all plan participants, including retirees, determined as of the beginning of the respective measurement period. Employers are required to recognize OPEB expense based on the balance of the closed period "layers" attributable to each measurement period.

The average remaining service lives determined as of the beginning of the measurement period are as follows:

- Measurement period ended June 30, 2020 6.4 years
- Measurement period ended June 30, 2019 6.7 years
- Measurement period ended June 30, 2018 6.9 years
- Measurement period ended June 30, 2017 7.2 years

The difference between projected and actual OPEB plan investment earnings attributable to each measurement period is amortized over a closed five-year period.

One year of amortization is recognized in the university's total OPEB expense for fiscal years 2021 and 2020.

At June 30, 2021, OSU reported deferred outflows of resources and deferred inflows of resources related to RHIPA OPEB from the following sources (in thousands):

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference Between Expected and				
Actual Experience	\$	-	\$	(281)
Change in Assumptions		18		(499)
Net Difference Between Projected and Actual Earnings on OPEB Plan				
Investments		169		-
Change in Proportionate Share		10		(141)
Difference Between Contributions				
and Proportionate Share of				
Contributions		17		(17)
Total	\$	214	\$	(938)
Net Deferred Outflow/(Inflow) of				
Resources before Contributions				
Subsequent to the Measurement				
Date (MD)		(724)		
Contributions Subsequent to the MD		841		
Net Deferred Outflow/(Inflow) of				
Resources after Contributions				
Subsequent to the MD	\$	117		

Of the amount reported as deferred outflows of resources, \$840,953 are related to contributions subsequent to the measurement date and will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2022.

At June 30, 2020, OSU reported deferred outflows of resources and deferred inflows of resources related to RHIPA OPEB from the following sources (in thousands):

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference Between Expected and			_	()
Actual Experience	\$	-	\$	(193)
Change in Assumptions		24		-
Net Difference Between Projected and				
Actual Earnings on OPEB Plan				
Investments		-		(7)
Change in Proportionate Share		13		(13)
Difference Between Contributions				
and Proportionate Share of				
Contributions		11		(20)
Total	\$	48	\$	(233)
Net Deferred Outflow/(Inflow) of				
Resources before Contributions				
Subsequent to the Measurement				
Date (MD)		(185)		
Contributions Subsequent to the MD		846		
Net Deferred Outflow/(Inflow) of				
Resources after Contributions				
Subsequent to the MD	\$	661		

Of the amount reported as deferred outflows of resources, \$845,962 are related to contributions subsequent to the

measurement date and are recognized as a reduction of the net OPEB liability in the year ended June 30, 2021.

As of June 30, 2021, other amounts reported as deferred outflows of resources and deferred inflows of resources related to RHIPA OPEB will be recognized in OPEB expense as follows (in thousands):

Year Ended Jun	e 30:	
2022	\$	(140)
2023		(130)
2024		(128)
2025		(126)
2026		(144)
Thereafter		(56)
	\$	(724)

# **ACTUARIAL METHODS AND ASSUMPTIONS**

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years.



The following key methods and assumptions were used to measure the total RHIA OPEB asset:

Actuarial Methods and	d Assumptions:		
	RHIA		
	June 30, 2021	June 30, 2020	
Valuation Date	December 31, 2018	December 31, 2017	
Measurement Date	June 30, 2020	June 30, 2019	
Experience Study Report	2018, published July 2019	2016, published July 2017	
Actuarial Assumptions	s:		
Actuarial Cost Method		e Normal	
Inflation Rate	2.50 p	ercent	
Long-Term Expected Rate of Return	7.20 p	ercent	
Discount Rate	7.20 p	ercent	
Projected Salary Increases	3.50 p	ercent	
Retiree Healthcare	Healthy retirees: 32%;	Healthy retirees: 35%;	
Participation	Disabled retirees: 20%	Disabled retirees: 20%	
Healthcare Cost Trend Rate	Not ap	plicable	
	Healthy retirees and benefici	aries:	
	Pub-2010 Healthy Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Healthy annuitant, sex-distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation	
	Active members:		
Mortality	Pub-2010 Employee, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Employees, sex- distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation	
	Disabled retirees:		
	Pub-2010 Disabled Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Disabled retriees, sex-distinct, generational with Unisex, Social Security Data Scale	

The following key methods and assumptions were used to measure the total RHIPA OPEB liability:

A			
Actuariai Metho	ds and Assumptions:	IDA	
		IPA	
\/-l+: D-+-	June 30, 2021	June 30, 2020	
Valuation Date	December 31, 2018	December 31, 2017	
Measurement Date	June 30, 2020	June 30, 2019	
Experience Study Report	2018, published July 2019	2016, published July 2017	
<b>Actuarial Assum</b>	ptions:		
Actuarial Cost Method	Entry Ag	e Normal	
Inflation Rate	2.50 p	ercent	
Long-Term Expected Rate of Return	7.20 p	ercent	
Discount Rate	7.20 p	ercent	
Projected Salary Increases	3.50 p	ercent	
Retiree Healthcare Participation	Varies by service at decrement, increasing from 10% at eight years of service to 34% at 30 years of service	Varies by service at decrement, increasing from 10% at eight years of service to 38% at 30 years of service	
Healthcare Cost Trend Rate	Applied at beginning of plan year, starting with 7.1% for 2019, decreasing to 5.0% for 2022, increasing to 5.9% for 2031, and decreasing to an ultimate rate of 4.1% for 2094 and beyond.	Applied at beginning of plan year, starting with 7.5% for 2017, decreasing to 5.2% for 2024, increasing to 6.2% for 2029, and decreasing to an ultimate rate of 4.2% for 2093 and beyond.	
	Healthy retirees and benefici Pub-2010 Healthy	aries:	
	Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Healthy annuitant, sex-distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation	
	Active members:		
Mortality	Pub-2010 Employee, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Employees, sex- distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation	
	Disabled retirees:		
	Pub-2010 Disabled Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation	RP-2014 Disabled Retirees, sex-distinct, generational with Unisex, Social Security Data Scale	

#### **DISCOUNT RATE**

The discount rate used to measure the total OPEB liability/ (asset) at June 30, 2021 and 2020 was 7.20 percent. The projection of cash flows used to determine the discount rate assumed that contributions from contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the OPEB plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments for the OPEB Plans was applied to all periods of projected benefit payments to determine the total OPEB liability.

#### **SENSITIVITY ANALYSIS**

The sensitivity analysis below shows the sensitivity of the university's proportionate share of the net OPEB liability/ (asset) calculated using the discount rate of 7.20 percent as of June 30, 2021 and 2020, as well as what the net OPEB liability/(asset) would be if it were calculated using a discount rate that is one percent lower or one percent higher than the current rate (in thousands):

	RHIA		RH	IPA
Discount Rate	June 30, 2021	June 30, 2020	June 30, 2021	June 30, 2020
1% Decrease 6.20%	\$(1,106)	\$(3,775)	\$ 1,043	\$ 2,412
Current Discount Rate 7.20%	(1,369)	(4,869)	742	2,028
1% Increase 8.20%	(1,595)	(5,802)	462	1,672

The sensitivity analysis below shows the sensitivity of the university's proportionate share of the net OPEB liability/ (asset) calculated using the current healthcare cost trend rates, as well as what the net OPEB liability/(asset) would be if it were calculated using healthcare trend rates that are one percentage point lower, or one percentage point higher than the current rates (in thousands):

	RHIA		RH	RHIPA	
<b>Healthcare Cost Rate</b>	June 30,	June 30,	June 30,	June 30,	
	2021	2020	2021	2020	
1% Decrease	\$(1,369)	\$(4,869)	\$ 523	\$ 1,525	
Current Trend Rate	(1,369)	(4,869)	742	2,028	
1% Increase	(1,369)	(4,869)	1,022	2,596	

#### ASSUMED ASSET ALLOCATION

Asset Class/ Strategy	Low Range	High Range	OIC Target
Debt Securities	15.00 %	25.00 %	20.00 %
Public Equity	27.50	37.50	32.50
Real Estate	9.50	15.50	12.50
Private Equity	14.00	21.00	17.50
Alternative Equity	7.50	17.50	15.0
Opportunity Portfolio	0.00	3.00	0.00
Risk Parity	0.00	2.50	2.50
Total			100 %

#### LONG-TERM EXPECTED RATE OF RETURN

To develop an analytical basis for the selection of the longterm expected rate of return assumption, in May 2019 the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the OIC investment advisors. Each asset assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model. The table below shows a summary of long-term expected rate of return by asset class. For more information on the Plan's portfolio, assumed asset allocation, and the long-term expected rate of return for each major asset class, calculated using both arithmetic and geometric means, see PERS' audited financial statements at: www.oregon.gov/pers/ Pages/Financials/Actuarial-Financial-Information.aspx

Long-term expected rate of return by asset class is as follows:

Asset Class	Target	Compound Annual Return (Geometric)
Core Fixed Income	9.60%	4.07%
Short-Term Bonds	9.60	3.68
Bank/Leveraged Loans	3.60	5.19
High Yield Bonds	1.20	5.74
Large/Mid Cap US Equities	16.17	6.30
Small Cap US Equities	1.35	6.68
Micro Cap US Equities	1.35	6.79
Developed Foreign Equities	13.48	6.91
Emerging Market Equities	4.24	7.69
Non-US Small Cap Equities	1.93	7.25
Private Equity	17.50	8.33
Real Estate (Property)	10.00	5.55
Real Estate (REITS)	2.50	6.69
Hedge Fund of Funds - Diversified	1.50	4.06
Hedge Fund - Event-driven	0.38	5.59
Timber	1.13	5.61
Farmland	1.13	6.12
Infrastructure	2.25	6.67
Commodities	1.13	3.79
		•
Assumed Inflation – Mean		2.50%

#### **DEPLETION DATE PROJECTION**

GASB Statement No. 75, Accounting and Financial Reporting for Post-employment Benefits Other Than Pensions, generally requires that a blended discount rate be used to measure the Total OPEB Liability (the Actuarial Accrued Liability calculated using the Individual Entry Age Normal Cost Method). The long-term expected return on plan

investments may be used to discount liabilities to the extent that the plan's Fiduciary Net Position (fair market value of assets) is projected to cover benefit payments and administrative expenses. A 20-year high quality (AA/Aa or higher) municipal bond rate must be used for periods where the Fiduciary Net Position is not projected to cover benefit payments and administrative expenses. Determining the discount rate under GASB Statement No. 75 will often require that the actuary perform complex projections of future benefit payments and asset values. GASB Statement No 75 (paragraph 39) does allow for alternative evaluations of projected solvency, if such evaluation can reliably be made. GASB does not contemplate a specific method for making an alternative evaluation of sufficiency; it is left to professional judgment.

The following circumstances justify an alternative evaluation of sufficiency for Oregon PERS:

- Oregon PERS has a formal written policy to calculate an actuarially determined contribution (ADC), which is articulated in the actuarial valuation report.
- The ADC is based on a closed, layered amortization period, which means that payment of the full ADC each year will bring the plan to a 100 percent funded position by the end of the amortization period if future experience follows assumptions.
- GASB Statement No. 75 specifies that the projections regarding future solvency assume that plan assets earn the assumed rate of return and there are no future changes in the plan provisions or actuarial methods and assumptions, which means that the projections would not reflect any adverse future experience that might impact the plan's funded position.

Based on these circumstances, it is the independent actuary's opinion that the detailed depletion date projections outlined in GASB Statement No. 75 would clearly indicate that the fiduciary net position is always projected to be sufficient to cover benefit payments and administrative expenses. As such, the long-term expected rate of return was used to discount the liability.

# B. Public Employees' Benefit Board (PEBB) PLAN DESCRIPTION

OSU participates in a defined benefit post-employment healthcare plan administered by the Public Employees Benefit Board (PEBB). This plan offers healthcare assistance to eligible retired employees and their beneficiaries. Chapter 243 of the Oregon Revised Statutes (ORS) gives PEBB the authority to establish and amend the benefit provisions of the PEBB Plan. The PEBB Plan is considered a cost-sharing multiple-employer plan for financial reporting purposes and has no assets accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75. PEBB does not issue a separate, publicly available financial report.

The PEBB Plan allows qualifying retired employees to continue their "active" health insurance coverage on a selfpay basis until they are eligible for Medicare. Participating retirees pay their own monthly premiums. However, the premium amount is based on a blended rate that is determined by pooling the qualifying retirees with active employees, thus, creating an "implicit rate subsidy."

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Employers participating in PEBB are required to report OPEB information in their financial statements for fiscal periods beginning on or after June 15, 2017, in accordance with GASB Statement No. 75, Accounting and Financial Reporting for Post-employment Benefits Other Than Pensions.

The requirements of this Statement incorporate provisions intended to reflect the effects of transactions and events related to OPEB in the measurement of employer liabilities and recognition of OPEB expense and deferred outflows of resources and deferred inflows of resources.

# PROPORTIONATE SHARE ALLOCATION **METHODOLOGY**

The basis for the employer's proportion is determined by comparing the employer's actual contributions made during the fiscal year with the total actual contributions made by all employers in the fiscal year.

#### **TOTAL OPEB LIABILITY**

At June 30, 2021, the university reported a liability of \$14,472,485 for its proportionate share of the total OPEB liability. The total OPEB liability as of June 30, 2021 was measured as of June 30, 2021, and was determined by an actuarial valuation as of July 1, 2019. At June 30, 2020, the university reported a liability of \$14,515,969 for its proportionate share of the total OPEB liability. The total OPEB liability as of June 30, 2020 was measured as of June 30, 2020, and was determined by an actuarial valuation as of July 1, 2018. PEBB does not provide OSU an audited proportionate share as a separate employer; the university is allocated a proportionate share of PEBB participating employers. DAS calculated OSU's proportionate share of all participating employers internally based on actual contributions by OSU as compared to the total for participating employers. The Oregon Audits Division reviewed this internal calculation. At June 30, 2021 and 2020, OSU's proportion was 9.58 and 9.90 percent, respectively, of participating employers.

For the year ended June 30, 2021 and 2020, OSU recorded total PEBB OPEB related expense of \$958,454 and \$1,289,561, respectively, due to the changes to the total OPEB liability and deferred inflows, and amortization of previously deferred amounts.

#### **DEFERRED ITEMS**

Most deferred items are calculated at the system-wide level and are allocated to employers based on their proportionate share. However, changes in employer proportion is calculated at the employer level. For the measurement period ended June 30, 2021 and 2020, there were:

- Differences between expected and actual experience
- Differences due to changes in assumptions
- Changes in employer proportion since the prior measurement date
- Differences between employer contributions and proportionate share of contributions

Changes in assumption and changes in employer proportion are amortized over the closed period equal to the average expected remaining service lives of all covered active and inactive participants. Employers are required to recognize OPEB expense based on the balance of the closed period "layers" attributable to each measurement period. The weighted average expected remaining service lives, assuming zero years for all retirees, is determined as of the beginning of each measurement period. The average remaining service lives determined as of the beginning of the measurement period are as follows:

- Measurement period ended June 30, 2021 8.6 years
- Measurement period ended June 30, 2020 8.6 years
- Measurement period ended June 30, 2019 8.2 years
- Measurement period ended June 30, 2018 8.2 years

One year of amortization is recognized in the university's total OPEB expense for fiscal years 2021 and 2020.

At June 30, 2021, OSU reported deferred outflows of resources and deferred inflows of resources related to PEBB OPEB from the following sources (in thousands):

Deferred

**Deferred** 

	Outflows of Resources		Inflows of Resources	
Difference Between Expected and				
Actual Experience	\$	-	\$	(58)
Change in Assumptions		347		(1,777)
Change in Proportionate Share		82		(835)
Difference Between Contributions				
and Proportionate Share of				
Contributions		45		(4)
Total		474		(2,674)
Net Deferred Outflow/(Inflow) of				
Resources	\$	(2,200)		

At June 30, 2020, OSU reported deferred outflows of resources and deferred inflows of resources related to PEBB OPEB from the following sources (in thousands):

	D	eferred	D	eferred
	Ou <sup>-</sup>	tflows of	In	flows of
	Re	sources	Re	sources
Difference Between Expected and				
Actual Experience	\$	-	\$	(69)
Change in Assumptions		372		(2,131)
Change in Proportionate Share		101		(440)
Difference Between Contributions				
and Proportionate Share of				
Contributions		22		(5)
Total		495		(2,645)
Net Deferred Outflow/(Inflow) of				
Resources	\$	(2,150)		

As of June 30, 2021, other amounts reported as deferred outflows of resources and deferred inflows of resources related to PEBB OPEB will be recognized in OPEB expense as follows (in thousands):

Year Ended Jun	e 30:	
2022	\$	(333)
2023		(333)
2024		(333)
2025		(332)
2026		(313)
Thereafter		(556)
	\$	(2,200)

#### **ACTUARIAL METHODS AND ASSUMPTIONS**

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.



The following key methods and assumptions were used to measure the total OPEB liability:

Actuarial Methods and As	Actuarial Methods and Assumptions:			
Measurement Date	June 30, 2021	June 30, 2020		
Valuation Date	July 1,	2019		
Actuarial Assumptions:				
Actuarial Cost Method	Entry Age	e Normal		
Inflation Rate	2.50 p	ercent		
Discount Rate	2.16 percent	2.21 percent		
Projected Salary Increases	3.50 p	ercent		
Withdrawal, retirement, and mortality rates	December 31, 2018 Oregon PERS valuation			
Healthcare Cost Trend Rate	Pursuant to ORS 243.135(8), growth in permember expenditures under self-insured plans and premium amounts is assumed to be 3.40% per year.			
	30% of eligible employees			
Election and lapse rates	60% spouse coverage fo	r males, 35% for females		
	7% annual lapse rate			

#### **DISCOUNT RATE**

Unfunded plans must use a discount rate that reflects a 20-year tax-exempt municipal bond yield or index rate. The Bond Buyer 20-Year General Obligation Bond Index was used to determine the discount rate for the OPEB liability. The discount rate in effect for the June 30, 2021 and 2020 reporting date was 2.16 and 2.21 percent, respectively.

#### **SENSITIVITY ANALYSIS**

The sensitivity analysis below shows the sensitivity of the university's proportionate share of the total OPEB liability calculated using the discount rate of 2.16 percent as of June 30, 2021 and 2.21 percent as of June 30, 2020, as well as what the net OPEB liability would be if it were calculated using a discount rate that is one percent lower or one percent higher than the current rate as of June 30, 2021 and 2020 (in thousands):

Discount Rate	Jun	e 30, 2021	June	30, 2020
1% Decrease 1.16%/1.21%	\$	15,511	\$	15,558
Current Discount Rate 2.16%/2.21%		14,472		14,516
1% Increase 3.16%/3.21%		13,495		13,536

The sensitivity analysis below shows the sensitivity of the university's proportionate share of the total OPEB liability calculated using the current healthcare cost trend rates, as well as what the net OPEB liability would be if it were calculated using healthcare trend rates that are one percentage point lower, or one percentage point higher than the current rates as of June 30, 2021 and 2020 (in thousands):

Healthcare Rate	June 30,	June 30,
	2021	2020
1% Decrease	\$ 13,020	\$ 13,062
Current Trend Rate	14,472	14,516
1% Increase	16,183	16,227

#### 18. RISK FINANCING

OSU is a member of the Public Universities Risk Management and Insurance Trust (PURMIT). PURMIT is a separate legal entity that provides risk management and insurance support to its member universities (Member). PURMIT is governed by a Board of Trustees comprised of one representative from each Member. PURMIT carries out its mission through a combination of risk transfer and risk retention. PURMIT operates a self-insurance program for property and casualty lines under which each Member may select their own deductible. PURMIT also procures insurance and excess insurance, purchases specialty insurance lines, and provides administrative and operational services.

PURMIT is funded by annual Member assessments that are based on exposure, premium costs, expected claims, and operational costs, which are outlined in a Risk Allocation Model, and based on sound actuarial analysis.

As a Member of PURMIT, OSU transfers the following insurable risks to PURMIT and insurance companies:

- · Real property loss for university owned buildings, equipment, automobiles and other types of property
- Tort liability claims brought against OSU, its officers, employees or agents
- · Workers' Compensation and Employer's Liability
- · Crime, Fiduciary and Network Security
- Specialty lines of coverage for marine, medical practicums, intercollegiate athletics, international travel, camps and clinics, day care, aviation exposures, and other items

OSU has a deductible of \$100,000 per occurrence/claim to PURMIT on property and casualty claims, and various deductibles on other insurance and specialty insurance lines. Annually, OSU sets aside pre-loss funding in advance to pay for the claims that are expected for that policy year. The amount of settlements has not exceeded insurance coverage since PURMIT was established in June of 2014.

# 19. COMMITMENTS AND CONTINGENT LIABILITIES

Outstanding commitments on partially completed, and planned but not initiated construction projects totaled approximately \$615,088,919 at June 30, 2021. These commitments will be primarily funded from gifts and grants, bond proceeds, and other OSU funds.

Several of the larger construction project commitments include Cordley Hall for \$117 million, Reser Stadium West Grandstands for \$146 million, PacWave Energy Test Facility for \$83 million, Arts and Education Complex for \$65 million, and the Upper Division and Graduate Student Housing project for \$47 million. The renovation of Cordley Hall will occur in two phases with construction of the west side of the building occurring between October 2020 and Summer

of 2022. The east side will undergo construction beginning in Fall 2022 with an anticipated completion date of Summer 2024.

In conjunction with capital construction projects at the Corvallis campus, OSU has signed a memorandum of agreement (MOA) with the city of Corvallis that requires the university to submit a corridor improvement plan for frontage improvement along Washington Way between 35th Street and 26th Street. The corridor improvement plan was submitted by the university and approved by the city in early 2020. Pursuant to the MOA, OSU has provided a letter of financial assurance to cover 135% of the anticipated \$22 million cost of the frontage improvement project. The frontage improvement project must be completed by December 31, 2022.

OSU is contingently liable in connection with certain other claims and contracts, including those currently in litigation, arising in the normal course of its activities. Management is of the opinion that the outcome of such matters will not have a material effect on the financial statements.

OSU participates in certain federal grant programs. These programs are subject to financial and compliance audits by the grantor or its representative. Such audits could lead to requests for reimbursement to the grantor for expenditures disallowed under terms of the grant. Management believes that disallowances, if any, will not have a material effect on the financial statements.

Unemployment compensation claims are administered by the Oregon Employment Division pursuant to ORS 657. OSU reimburses the Oregon Employment Division on a quarterly basis for actual benefits paid. Each year resources are budgeted to pay current charges. The amount of future benefit payments to claimants and the resulting liability to OSU cannot be reasonably determined at June 30, 2021.

# **20.SUBSEQUENT EVENTS**

OSU management has reviewed events and transactions that occurred subsequent to the Statement of Net Position date of June 30, 2021, and found none that required adjustment or disclosure in the financial statements.

#### 21. UNIVERSITY FOUNDATIONS

The university's two related foundations are the OSU Foundation (OSUF) and the Agricultural Research Foundation (ARF). The foundations were established to provide assistance in fund raising, public outreach and other support for the mission of OSU. The OSUF was incorporated in 1947 to encourage, receive, and administer gifts and bequests for the support of the university and is responsible for all fundraising of the university as well as management of the majority of the university's endowments. The ARF was incorporated in 1934 to encourage and facilitate research in all branches of agriculture and related fields for the benefit of Oregon's agricultural industries. Each foundation is a legally separate, tax-exempt entity with an independent govern-

ing board. Although OSU does not control the timing or amount of receipts from the foundations or income thereon, the majority of resources that each foundation holds and invests are restricted to the activities of the university by the donors. Because these restricted resources held by each foundation can only be used by, or for the benefit of the university, the foundations are considered component units of OSU and are discretely presented in the financial statements. The financial activity is reported for the years ended June 30, 2021 and 2020.

During the years ended June 30, 2021 and 2020, gifts of \$67,482,983 and \$87,081,497, respectively, were transferred from the foundations to OSU.

Please see the combining financial statements for the OSU component units in the continuation of Note 21 on page 64.

Complete financial statements for the foundations may be obtained by writing to the following:

- Oregon State University Foundation, 4238 SW Research Way, Corvallis, OR 97333
- Agricultural Research Foundation, 1600 SW Western Blvd, Suite 320, Corvallis, OR 97333



Component Units			
Combining Financial Statements	Oregon		
	State	Agricultural	Total
Statements of Financial Position	University	Research	Component
As of June 30, 2021	Foundation	Foundation	Units
ACCETC		(in thousands)	
ASSETS	¢ 2.220	t 1700	t 4051
Cash and Cash Equivalents	\$ 2,329		
Investments	953,749	30,226	983,975
Contributions, Pledges and Grants Receivable, Net	40,920	1,187	42,107
Assets Held-For-Sale	7,294	-	7,294
Assets Held Under Split-Interest Agreements	62,206	-	62,206
Charitable Trusts Held Outside the Foundation	13,841	-	13,841
Prepaid Expenses and Other Assets	3,869	53	3,922
Property and Equipment, Net	26,245	6	26,251
Total Assets	\$ 1,110,453	\$ 33,194	\$ 1,143,647
LIABILITIES			
Accounts Payable and Accrued Liabilities	\$ 6,098	\$ 296	\$ 6,394
Endowment Assets Held for OSU	61,114	-	61,114
Accounts Payable to the University	-	4,060	4,060
Obligations to Beneficiaries of Split-Interest Agreements	28,108	-	28,108
Other Liabilities	58	5,425	5,483
Long-Term Liabilities	-	14	14
Total Liabilities	95,378	9,795	105,173
NET ASSETS			
Without Donor Restrictions	48,797	12,351	61,148
With Donor Restrictions	966,278	11,048	977,326
Total Net Assets	1,015,075	23,399	1,038,474
TOTAL LIABILITIES AND NET ASSETS	\$ 1,110,453	\$ 33,194	\$ 1,143,647

Component Units						
Combining Financial Statements		Oregon				
		State	_	ricultural		Total
Statements of Activities		niversity		esearch	Co	mponent
For the Year Ended June 30, 2021	Fo	undation		undation		Units
			(in t	housands)		
CHANGE IN NET ASSETS HELD WITHOUT DONOR RESTRICTIONS REVENUES						
Grants, Bequests and Gifts	\$	891	\$	9,676	\$	10,567
Investment Income, Net		17,979		2,259		20,238
Net Assets Released From Restrictions and Other Transfers		70,636		2,432		73,068
Other Revenues		21,445		-		21,445
Total Revenues		110,951		14,367		125,318
EXPENSES						
University Support		64,714		7,488		72,202
Management and General		12,469		377		12,846
Development		17,566		-		17,566
Total Expenses		94,749		7,865		102,614
Increase In Net Assets Held Without Donor Restrictions		16,202		6,502		22,704
Beginning Balance, Net Assets Held Without Donor Restrictions		32,595		5,849		38,444
Ending Balance, Net Assets Held Without Donor Restrictions	\$	48,797	\$	12,351	\$	61,148
CHANGE IN NET ASSETS HELD WITH DONOR RESTRICTIONS REVENUES						
Grants, Bequests and Gifts	\$	91,744	\$	2,489	\$	94,233
Investment Income, Net		187,452		(2)		187,450
Change in Value of Life Income Agreements		8,284		-		8,284
Other Revenues		3,354		-		3,354
Net Assets Released From Restrictions and Other Transfers		(70,636)		(2,432)		(73,068)
Increase In Net Assets Held With Donor Restrictions		220,198		55		220,253
Beginning Balance, Net Assets Held With Donor Restrictions		746,080		10,993		757,073
<b>Ending Balance, Net Assets Held With Donor Restrictions</b>	\$	966,278	\$	11,048	\$	977,326
Beginning Balance, Total Net Assets	\$	778,675	\$	16,842	\$	795,517
Increase In Total Net Assets	-	236,400	-	6,557		242,957
Ending Balance, Total Net Assets	\$	1,015,075	\$	23,399	\$	1,038,474

Component Units						
Combining Financial Statements		Oregon				
Statements of Financial Position		State	_	gricultural Research	C	Total
As of June 30, 2020		niversity oundation		oundation	C	omponent Units
AS 01 Julie 30, 2020	re	Juliuation		thousands)		Ollits
ASSETS			(	tilousullus)		
Cash and Cash Equivalents	\$	777	\$	816	\$	1,593
Investments		720,788		28,245		749,033
Contributions, Pledges and Grants Receivable, Net		35,448		397		35,845
Assets Held-For-Sale		6,734		-		6,734
Assets Held Under Split-Interest Agreements		51,545		-		51,545
Charitable Trusts Held Outside the Foundation		14,461		-		14,461
Prepaid Expenses and Other Assets		3,187		395		3,582
Property and Equipment, Net		27,195		7		27,202
Total Assets	\$	860,135	\$	29,860	\$	889,995
LIABILITIES						
Accounts Payable and Accrued Liabilities	\$	10,709	\$	28	\$	10,737
Endowment Assets Held for OSU		46,487		-		46,487
Accounts Payable to the University		-		5,192		5,192
Obligations to Beneficiaries of Split-Interest Agreements		24,248		-		24,248
Other Liabilities		16		7,784		7,800
Long-Term Liabilities		-		14		14
Total Liabilities		81,460		13,018		94,478
NET ASSETS						
Without Donor Restrictions		32,595		5,849		38,444
With Donor Restrictions		746,080		10,993		757,073
Total Net Assets		778,675		16,842		795,517
TOTAL LIABILITIES AND NET ASSETS	\$	860,135	\$	29,860	\$	889,995

Component Units						
Combining Financial Statements		Oregon				
		State	_	ricultural	_	Total
Statements of Activities		niversity oundation		esearch undation	Co	omponent Units
For the Year Ended June 30, 2020	FC	unuation		housands)		Units
CHANGE IN NET ASSETS HELD WITHOUT DONOR RESTRICTIONS			(111 t	iiousaiius)		
REVENUES						
Grants, Bequests and Gifts	\$	648	\$	5,803	\$	6,451
Investment Income, Net		4,887		1,403		6,290
Net Assets Released From Restrictions and Other Transfers		92,199		2,785		94,984
Other Revenues		20,476		-		20,476
Total Revenues		118,210		9,991		128,201
EXPENSES						
University Support		86,783		9,376		96,159
Management and General		13,852		375		14,227
Development		18,289		-		18,289
Total Expenses		118,924		9,751		128,675
Increase In Net Assets Held Without Donor Restrictions		(714)		240		(474)
Beginning Balance, Net Assets Held Without Donor Restrictions		33,309		5,609		38,918
Ending Balance, Net Assets Held Without Donor Restrictions	\$	32,595	\$	5,849	\$	38,444
CHANGE IN NET ASSETS HELD WITH DONOR RESTRICTIONS						
REVENUES						
Grants, Bequests and Gifts	\$	94,402	\$	2,639	\$	97,041
Investment Income, Net		8,082		46		8,128
Change in Value of Life Income Agreements		(2,072)		-		(2,072)
Other Revenues		3,838		-		3,838
Net Assets Released From Restrictions and Other Transfers		(92,199)		(2,785)		(94,984)
Increase In Net Assets Held With Donor Restrictions		12,051		(100)		11,951
Beginning Balance, Net Assets Held With Donor Restrictions		734,029		11,093		745,122
Ending Balance, Net Assets Held With Donor Restrictions	\$	746,080	\$	10,993	\$	757,073
Beginning Balance, Total Net Assets	\$	767,338	\$	16,702	\$	784,040
Increase In Total Net Assets	Ψ	<b>11,337</b>	Ψ	140	Ψ	11,477
Ending Balance, Total Net Assets	\$	778,675	\$	16,842	\$	795,517

#### SCHEDULE OF UNIVERSITY CONTRIBUTIONS **Public Employees Retirement System**

For Fiscal Years Ended June 30,	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Contractually Required Contribution <sup>1</sup>	\$ 39,883	\$ 40,555	\$ 28,059	\$ 27,936	\$ 19,571	\$ 19,078	\$ 15,945	\$ 15,100	\$ 13,760	\$ 12,666
Contributions in Relation to the Contractually Required Contribution	39,883	40,555	28,059	27,936	19,571	19,078	15,945	15,100	13,760	12,666
Contribution Deficiency/(Excess)	\$ -									
Covered Payroll  Contributions as a Percentage of Covered	\$ 280,514	\$ 278,387	\$ 267,033	\$ 258,277	\$ 244,265	\$ 228,327	\$ 218,835	\$ 202,058	\$ 189,839	\$ 177,054
Payroll	14.2%	14.6%	10.5%	10.8%	8.0%	8.4%	7.3%	7.5%	7.2%	7.2%

<sup>&</sup>lt;sup>1</sup>For Actuarial Assumptions and Methods, see table in Note 16

# SCHEDULE OF UNIVERSITY'S PROPORTIONATE SHARE OF THE **NET PENSION LIABILITY/(ASSET)\***

**Public Employees Retirement System** 

As of the Measurement Date June 30,	2020	2019	2018	2017	2016	2015	2014	2013
University's Allocation of the Net Pension Liability/(Asset)	2.07%	1.99%	2.00%	2.18%	2.15%	2.00%	1.80%	1.80%
University's Proportionate Share of the Net Pension Liability/(Asset)	\$ 451,900	\$ 344,658	\$ 302,317	\$ 293,882	\$ 322,538	\$ 114,746	\$ (40,834)	\$ 91,930
University's Covered Payroll	\$ 278,387	\$ 267,033	\$ 258,277	\$ 244,265	\$ 228,327	\$ 218,835	\$ 202,058	\$ 189,839
University's Proportionate Share of the Net Pension Liability/(Asset) as a Percentage of Covered Payroll	162.33%	129.07%	117.05%	120.31%	141.26%	52.43%	20.21%	48.43%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability/(Asset)	75.79%	80.23%	82.07%	83.12%	80.53%	91.88%	103.59%	91.97%

<sup>\*</sup>These tables will eventually contain 10 years of data. Only the data presented above is available at this time.

#### SCHEDULE OF UNIVERSITY PERS RHIA OPEB EMPLOYER CONTRIBUTION

For Fiscal Years Ended June 30,	2	2021 2020			2019 2018			2017 2016			2015			2014		2013		2012		
Actuarially Determined Contributions <sup>1</sup>	\$	43	\$	47	\$	1,205	\$	1,171	\$	1,172	\$	1,104	\$	1,170	\$	1,091	\$	1,020	\$	963
Contributions in Relation to the Actuarially Determined Contributions		43		47		1,205		1,171		1,172		1,104		1,170		1,091		1,020		963
		7,7		7/		1,200		1,1/1		1,1/2		1,104		1,170		1,001		1,020		703
Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Covered Payroll	\$27	9,571	\$2	78,354	\$2	66,994	\$2	258,239	\$2	244,227	\$2	228,283	\$23	17,824	\$2	01,446	\$1	84,769	\$17	73,316
Contributions as a Percentage of Covered Payroll		0.02%		0.02%		0.45%		0.45%		0.48%		0.48%		0.54%		0.54%		0.55%		0.56%

<sup>&</sup>lt;sup>1</sup>For Actuarial Assumptions and Methods, see table in Note 17

# SCHEDULE OF UNIVERSITY'S PROPORTIONATE SHARE OF THE **NET PERS RHIA OPEB LIABILITY/(ASSET)\***

As of the Measurement Date June 30,	2020	2019	2018	2017	2016
University's Allocation of the Net RHIA OPEB Liability/(Asset)	0.67%	2.52%	2.35%	2.46%	0.00%
University's Proportionate Share of the Net RHIA OPEB Liability/(Asset)	\$ (1,369)	\$ (4,869)	\$ (2,626)	\$ (1,027)	\$ 641
University's Covered Payroll	\$278,354	\$266,994	\$258,239	\$244,227	\$228,283
University's Proportionate Share of the Net RHIA OPEB Liability/(Asset) as a					
Percentage of Covered Payroll	0.49%	1.82%	1.02%	0.42%	0.28%
Plan Fiduciary Net Position as a Percentage of the Total RHIA OPEB Liability/(Asset)	150.09%	144.38%	123.99%	108.88%	94.15%

<sup>\*</sup>These tables will eventually contain 10 years of data. Only the data presented above is available at this time.

#### SCHEDULE OF UNIVERSITY PERS RHIPA OPEB EMPLOYER CONTRIBUTION

For Fiscal Years Ended June 30,	2021 2020			2019 2018			2017 2016			2015		2	2014		2013		012			
Actuarially Determined Contributions <sup>1</sup>	\$	841	\$	846	\$	1,104	\$	1,076	\$	937	\$	886	\$	508	\$	475	\$	257	\$	244
Contributions in Relation to the Actuarially Determined Contributions		841		846		1,104		1,076		937		886		508		475		257		244
Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-
Covered Payroll  Contributions as a Percentage of	\$27	79,571	\$27	'8,354	\$2	66,994	\$2	258,239	\$2	244,227	\$2	28,283	\$21	17,824	\$20	1,446	\$18	84,769	\$17	3,316
Covered Payroll		0.30%		0.30%		0.41%		0.42%		0.38%		0.39%		0.23%		0.24%		0.14%		0.14%

<sup>&</sup>lt;sup>1</sup>For Actuarial Assumptions and Methods, see table in Note 17

# SCHEDULE OF UNIVERSITY'S PROPORTIONATE SHARE OF THE **NET PERS RHIPA OPEB LIABILITY\***

As of the Measurement Date June 30,	2020	)	2019	2018	2017	2016
University's Allocation of the Net RHIPA OPEB Liability	7.4	4%	8.01%	7.98%	7.97%	8.01%
University's Proportionate Share of the Net RHIPA OPEB Liability	\$ 74	42	\$ 2,028	\$ 2,820	\$ 3,718	\$ 4,299
University's Covered Payroll	\$278,35	54	\$266,994	\$258,239	\$244,227	\$228,283
University's Proportionate Share of the Net RHIPA OPEB Liability as a						
Percentage of Covered Payroll	0.2	7%	0.76%	1.09%	1.52%	1.88%
Plan Fiduciary Net Position as a Percentage of the Total RHIPA OPEB Liability	84.4	5%	64.86%	49.79%	34.25%	21.87%

<sup>\*</sup>These tables will eventually contain 10 years of data. Only the data presented above is available at this time.

# SCHEDULE OF UNIVERSITY'S PROPORTIONATE SHARE OF THE **TOTAL PEBB OPEB LIABILITY\***

As of June 30,	2021	2020	2019	2018	2017
University's Allocation of the Total OPEB Liability	\$ 14,473	\$ 14,516	\$ 16,082	\$ 15,242	\$ 14,696
University's Proportionate Share of the Total OPEB Liability	9.58%	9.90%	9.98%	10.26%	10.15%
University's Covered Payroll	\$ 409,461	\$ 413,757	\$402,161	\$368,750	\$388,332
University's Proportionate Share of the Total OPEB Liability as a					
Percentage of Covered Payroll	3.53%	3.51%	4.00%	4.13%	3.78%
Total OPEB Liability as a % of Total Covered Payroll	3.72%	3.77%	4.31%	4.42%	4.45%

<sup>\*</sup>This table will eventually contain 10 years of data. Only the data presented above is available at this time.

[THIS PAGE INTENTIONALLY LEFT BLANK]

For information about the financial data included in this report, contact:
Michael J. Green
Vice President for Finance and Administration
Oregon State University
640 Kerr Administration Building
Corvallis, OR 97331
541-737-2092

